FINANCIAL TIMES

Europe's Business Newspape

FRIDAY JULY 15 1994

curb their powers

The entire team of Milan magistrates largely responsible for bringing down the postwar political system in Italy through their corruption probe resigned in protest at a decree reducing their powers of preventive detention. It was not clear whether the magistrates' move - which could be followed by similar resignations round the country - was simply designed to put pressure on the two month-old Berlusconi government to change its mind. Page 14

UK axes defence jobs: Britain announced it is to axe more than 18,000 defence establishment jobs, but softened the blow by detailing orders for new weapons worth about £5bn. Page 14; Details, Page 7; Editorial Comment, Page 13

China to import 'quality' films: China is to allow its cinemas to screen foreign films and to share profits with producers. However, only about 10 "excellent" new films would be accepted for screening each year. Page 14; China slows economy but watches for unrest, Page 6; Huaneng group's appetite for foreign cash, Page 19

Chrysler announced record profits for the second consecutive quarter, boosting evidence of a robust recovery in the US automobile industry. Page 15

Bloomingdate's and Macy's, two of the big names in US retailing, are to be brought together in a \$4.1bm deal that will create the country's biggest department store group. Page 15; US retail sales up by 0.6% in June, Page 5

Chicago Pizza Ple man Bob Payton dies



New York-born Bob Payton, who established the American food chain which includes the Chicago Pizza Pie factory and Henry J Beans, has died in a car accident in Leicestershire, <u>England</u>. Mr Payton's My Kinda Town group went public in May this year, by which time he had built a small empire of 30 restaurants in cities

including London, Paris, Tel Aviv, Buenos Aires, Brussels and Barcelona. Obituary, Page 21 Offvetti, the Italian computers group, has agreed

to sell the financial holding company of its Tri-umph Adler office products subsidiary in Germany to a consortium of German banks and investors for an unspecified sum. Page 15 Trade deadlock warning: Trade negotiations between the US and Japan are in a worrying

in Washington, a senior US trade official warned. Page 3; Storm in a cereal bowl, Page 3 Emergency meeting on Rwanda urged: France called for an emergency meeting of the United Nations Security Council in the face of what it termed a seriously deteriorating situation

in Rwanda, the foreign ministry said. Sweeping

deadlock which could lead to renewed tensions

changes urged on UN, Page 6 Seoul eases stance: South Korea, heartened by signs of a smooth power transfer in the communist North, eased a military alert ordered on the death of "Great Leader" Kim Il-sung.

Nippon Steel, the world's largest steelmaker, has agreed to take a 10 per cent equity stake in New CF&I of the US, a subsidiary of Oregon Steel, and provide its subsidiary, CF&I, with new technology and facilities. Page 3

Latvia's premier guits: Latvian prime minister Valdis Birkavs announced his resignation, saying the withdrawal of the conservative Farmers Union faction had made it impossible for his yearold coalition to continue.

Italian gas blast kills 27: Rescuers pulled the bodies of 27 people from the rubble of an old people's home in northern Italy after it collapsed in an explosion caused by a gas leak.

Abiola refused ball: Moshood Abiola, winner of an annulled Nigerian presidential election last year, was refused bail on a technicality and faces trial for treason on July 28. Page 6

Iran hangs five: Five men convicted of murder, armed robbery, rape and drug dealing were hanged in public in the holy city of Qom, 120km (75 miles) south-west of Tehran, an Iranian newspaper said.

Euro court rules on pregnancy sacking: The European Court of Justice ruled that freight company EMO Air Cargo violated EU principles on the equal treatment of men and women when it sacked a pregnant clerk. Page 8

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Milan magistrates Santer set to win consensus as EC president

By David Gardner and Lionel Barber in Brussels, Kevin Brown in London

EU leaders look set today to name Mr Jacques Santer, Luxembourg's prime minister, as the new president of the European Commission in succession to Mr Jacques Delors.

In spite of widespread concern in Brussels and among senior EU diplomats and national officials that the Commission would be badly weakened after Mr Delors' influential 10-year stewardship, Mr Santer appeared the only candidate behind whom the

12 member states could unite. However, in a development that raises the possibility of a setback at today's special summit in Brussels, Denmark announced yesterday the rival candidacy of Mr Poul Schlüter, the country's

former Conservative prime minister.

Mr Poul Nyrup Rasmussen, the Danish prime minister, declared Mr Schlüter's candidacy after a meeting of parliamentary party leaders.

"The Danish government finds that Mr Schlüter is the Danish candidate with the best chances of getting the post," Mr Rasmussen told Danish radio. "It is too early to say what the out-

Editorial Comment. come of Friday's summit will be," Mr Rasmussen said. "Mr Schlüter is Den-

mark's candidate." In Paris, President François Mitterrand yesterday predicted that today's summit would agree on the Brussels succession, and stressed that the person must be "someone who speaks French". Mr Santer, 57, has led a Christian-Democrat Socialist coalition in the Grand Duchy of Luxembourg since 1984. He speaks fluent French and German, as well as English

didates remained in the race. Mr John Major, prime minister. refrained from naming Mr Santer during Commons exchanges but said there was "a substantial difference" between the current candidates and Mr Jean-Luc

The British government yesterday sig-

nalled strongly that it expects Mr Santer

to emerge as the consensus choice,

although officials warned that other can-

Dehaene, the Belgian prime minister, who was vetoed by the UK at the Corfu summit three weeks ago. Strong backing for Mr Santer emerged yesterday from Portugal. "If the candida-ture of the prime minister of Luxembourg, Jacques Santer, is confirmed. Portugal will approve it enthusiasti-cally." Mr Jose Manuel Durao Barroso,

the foreign minister, told reporters.

Last minute consultations on Mr Delors' succession took place yesterday in Paris. German chancellor Mr Helmut Kohl, Mr Mitterrand, Mr Felipe Gonzalez, the Spanish prime minister, Mr Dehaene and Mr Santer all attended Bastille Day celebrations as contributors to the Euro-corps joint army unit marched down the Champs Elysées.

Before today's summit, Mr Kohl will

Continued on Page 14

Washington foresees US rates rising close to 5%

By Michael Prowse in Washington

The Clinton administration yesterday signalled that it expected US short-term interest rates to rise to nearly 5 per cent next year, effectively giving the green light to the Federal Reserve to tighten monetary policy further. Short-term rates are currently 4% per cent.

The White House also claimed credit for a rapid reduction in a federal budget deficit, projecting a shortfall of \$167.1bn in the fiscal year beginning this October, against a projection of \$301.8hm before enactment of last year's deficit-cutting measures.

In projections for its "midsession" budget review, the administration forecast that interest rates on three-month treasury bills would average 4.7 er cent next year. This implies it expects the Fed to raise the key federal funds rate to about 5 per

The Fed has raised short-term rates four times this year to 4% per cent against 3 per cent in early February. Next Wednesday Mr Alan Greenspan, the Fed chairman, may provide clues to his monetary plans when he delivers his twice-yearly monetary testimony to Congress

The administration's interest rate projections are sharply higher than those in its February budget when it projected a Treasury bill rate of 3.8 per cent in 1995. The White House also concedes that bond yields will remain higher than earlier proj-

ected. It expects yields on 10 year Treasury bonds to average 7 per cent next year rather than 5.8 per cent. The federal deficit is expected to fall to \$220.1bn this fiscal year and \$167.1bn in fiscal 1995, before rising to \$207.4bn in 1999. February projections were for deficits of \$234.8bn, \$176.1bn and \$201.2bn respectively.

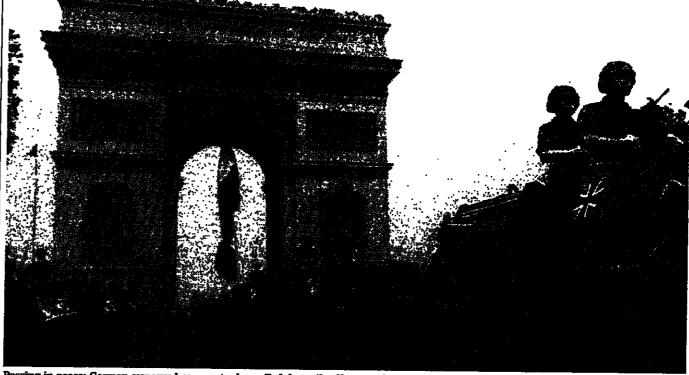
The positive impact on deficit projections of higher than expected revenue was substantially upset by increased debt interest payments following the sharp rise in bond yields this year. As a proportion of gross domes tic product the deficit is projected

to fall from 4 per cent in fiscal 1993 to 3.3 per cent this year and then to stabilise at about 2.4 per cent of GDP. Since the economy is near full employment, this means the Administration does not expect to reduce the structural deficit

below about 2.5 per cent of GDP. White House growth and inflation projections are little changed. As in February it expects economic growth to slow from 3 per cent this year to 2.7 per cent next year and 2.5 per cent later in the decade.

Inflation is expected to rise gradually from 2.9 per cent this year to 3.2 per cent next year and 3.4 per cent by 1997. The unemployment rate is projected to stabilise at just above 6 per cent rather than decline to 5.5 per cent as previously projected.

Tietmeyer speaks, Page 2; Retail sales, Page 5; Currencies, Page 32; World stocks, Page 36



Passing in peace: German armoured cars yesterday rolled down the Champs Elysées in Paris for the first time since the second world war, as part of the new Eurocorps' participation in France's Bastille day military parade Report, Page 2

Bonn seeks curb on jobless benefit

By Quentin Peel in Bonn

Mr Theo Waigel, the German and is likely to unleash a furious finance minister, will today pres- political debate in the run-up to ent a budget to the cabinet calling for a time limit on the payment of unemployment benefit and a freeze on the government's net borrowing requirement.
The DM485hn (\$315bn) budget

for 1995 represents a growth rate of just 1 per cent over the current DM480bn spending, thanks to cuts enforced on most government departments and expected privatisation proceeds of

The net borrowing requirement will be limited to DM68.7bn, compared with DM69.1bn this year. The figures were condemned as a 'deliberate deception" by the Social Democrat (SPD) opposi-

Mr Waigel's latest assault on

the cost of unemployment benefit has been rumoured for weeks, the cost of unemployment benefit reduced rate, paid indefinitely, of the long-term the local authorities. He said it would make no differthe October general election. His Mr Waigel now proposes to limit

but could be substantially rewritten if there is a change of power in October. In the 1994 budget, Mr Waigel cut unemployment benefit for childless workers from 63 to 60 per cent of previous net earnings

for initial benefits, followed by a

its first reading in September,

budget will go to parliament for to two years. After that, the long-term unemployed will be reduced to subsistence-related social assistance, resulting in a net saving, in a full year, of DM6.5bn.

The move was condemned yesterday by Mr Helmut Wieczoreck, budget spokesman for the SPD, as "daylight robbery of the unem-

ence to overall public spending. den of support from federally financed unemployment benefit to local government-financed social assistance.

The total number of unemployed in Germany in June was almost 3.6m. Of these, about 900,000 were long-term unemployed who receive the lower

Continued on Page 14

Digital to cut 20,000 jobs as part of drastic shake-up

By Louise Kehoe In San Francisco

Digital Equipment, the struggling US computer company, will restructure its management, cut 20,000 jobs over the next 12 months and take a \$1.2bn charge

in the current quarter. The sweeping restructuring plan, announced yesterday, will reduce Digital's workforce by

about 20 per cent to 65,000. The company had been expected to take drastic action to cut costs since reporting far heavier than expected losses of \$183m for its fiscal third quarter, ending in March. The results revealed serious weaknesses in the management and a continuing decline in

profit margins. Digital has been struggling for several years to come to terms with declining sales of its traditional minicomputer products and an industry-wide trend toward lower profit margins. It has recorded losses of more than \$3bn over the past three years despite substantial cost cutting.

Mr Robert Palmer, Digital's chief executive, said the action announced yesterday would further reduce annual costs by about \$1.8bn, bringing total cost savings from restructuring since

his appointment in late 1992 to The new restructuring plan will accelerate workforce reduc-tions, which had previously been expected to occur over a two-year period. In addition, Digital is

expected to dispose of some of its business units, and the company said further announcements would be made on Monday. Earlier this month it revealed

it was in talks with Quantum, a US disc drive manufacturer, about the sale of parts of Digital's data storage business. Digital has also reportedly discussed the possible sale of its \$1.5bn consulting business to Computer Sciences. Digital said that about 60 per

cent of its \$1.2bn fourth quarter

assets of \$350m-\$400m. The mana represents a third attempt by Mr Palmer to increase the efficiency of Digital's operations.

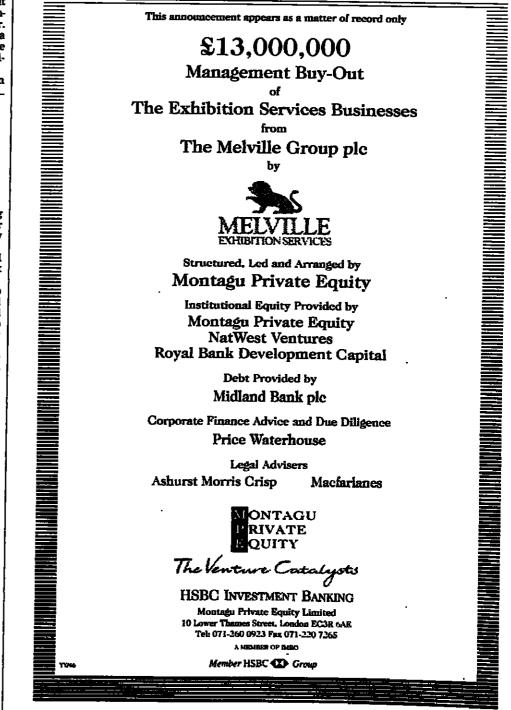
He said the company would abandon its traditional matrix ement approach. It has already established two

divisions: Computer Systems and Components, plus an Advanced Technology Group to develop new products and identify new market opportunities. Each business unit will include

engineering, manufacturing, marketing and sales operations and carry responsibility for its own financial performance. The new structure would "increase management accountability, sharpen customer focus and return the company to sustained profitabil-

ity", Mr Palmer said. Digital's share price gained 10 per cent earlier this week on hopes that the latest restructuring plan would restore profitability but yesterday fell to \$20% in mid-session, down from Wednes-

restructuring charge will be related to job cuts, with the balance covering facilities. In addition, it said it would write off day's close of \$21%. CONTENTS FT World Actuarie London SE . Wall Street . Equity Options .. Letters _ Bourses . Intl. Cap Mics Int. Sand Service Managed Funds Personal Finance LONDON · PARIS · FRANKFURT · NEW YORK · TOKYO



11:30

From

Berlusconi economic plan given cautious approval

By Robert Graham in Rome

Italy's business community has given a cautious but positive response to the first broad outlines of the Berlusconi government's economic policy.

The Milan bourse yesterday rose more than 2 per cent after the government's decision on Wednesday to ease tax assessment procedures and introduce the principle of a pardon on certain types of property devel-opment carried out without proper permission. These are intended to be the two main vehicles to raise an extra L5,000bn (\$3.2bn) this year to keep the 1994 budget deficit to L159,000bn as planned. But there will also be a spill-over effect from these measures into

Economists yesterday pre-ferred to withhold judgment on the policy outlines until next Thursday when the government is due to unveil details of

said it intends to reduce next year's budget deficit to L140,000bn, below 10 per cent of gross domestic product. This will be done by finding L40,000bn in spending cuts and new taxes - but not by an increase in fiscal pressure. Mr Silvio Berlusconi, prime minister, has made it clear again this week he will not raise the overall level of taxation which

he regards as already too high.

Mr Lamberto Dini, treasury minister, said in unveiling his plans that the government would be relying largely on holding down the increase in current expenditure to 2.5 per cent in 1995. Continued disagreement over the nature of spending cuts, especially in the health and pensions field, are still delaying finalisation of the

Indeed, the government had originally promised to reveal the outline macroeconomic plan before last week's Group of Seven summit in Naples. The release of the policy outmarily intended to reassure the financial markets which have become nervous about the government's failure after two months in office to spell out its economic policy.

Pushing the 1995 deficit down to L140,000bn signals the government's awareness of the need for continued surgery on Italy's public finances. But the debt stock is still only expected to level off in 1996 at 127 per cent of GDP, double the norm set by the Maastricht treaty.

Despite promises of innova-

tion, the main measures being used to raise extra funds this vear have been much discussed for several years. Previous governments have shied away from making tax assessments more flexible for fear they would undermine the system of collection and lead to corruption. Equally, a pardon on the thousands of properties constructed without proper permits has not been implemented for fear of endorsing

development which has blighted most city suburbs.

However, the government has recognised these measures will be popular with its supporters and easy to implement. They also resolve serious outstanding problems.

A backlog of more than 3.2m tax assessment cases involving L85,000bn has accumulated as a result of rigid bureaucratic procedures. In return for pay-ment of a fixed percentage of the sum in dispute (10 per cent sums between L2m and L20m) matters can be settled immediately. This is a thinly disguised tax amnesty, the ninth of its kind in the postwar

The illegal building pardon can be seen an attempt to come to terms with the large number of property alterations and developments carried out without proper permission cedures are so slow. The aim is to regularise some, but not all.



Treasury minister. Mr Lamberto Dini: alming to keep the rise in

Rise and fall of a house of cards

Emma Tucker on how the carton-board price-fixers operated

Towards the end of 1990. carton printers in the UK did not like what their books were telling them. The government may not have noticed it, but their own orders suggested the economy was heading for a sharp downturn. To make matters worse, they were sickened by the relentless rise in the price of the cardboard they relied on to print the brand names of toothpaste, cereal, make-up and frozen foods. Such increases in a dead market would hurt the industry badly.

A number decided to raise the matter with the British Printing Industries Federation which represented many of the UK's carton printers. The BPIF, suspicious that a pricefixing cartel was unjustly squeezing its members, contacted counterparts in France and other European Union countries and the following year, armed with information from across Europe, took the

matter to Brussels. director-general. "Only once in 10 years have our members felt so concerned that they have asked us to take up a matter with the Commission."

It did not take long for Brussels to decide that an investigation was necessary. On April 23-24 1991, 40 officials from the Commission and member states staged simultaneous raids on carton-board producers across Europe. Based on what they found, they constructed the case which on Tuesday resulted in 19 producers receiving the biggest fines ever to be levied against a price-fixing cartel in Europe. The fines, which must be paid within the next three months. total Ecu22.75m (£104.27m), the largest single penalty being

The cartel was, as Mr Karel Van Miert, competition commissioner, described it, both

But much of what the officials uncovered was also laughable. Under the aegis of an ostensibly legitimate association known as the Product Group Paperboard, ringleaders of the 19 member cartel met 12 times a year for "social" meetings, most often in Zurich, but occasionally in Nice or Barcelona, to lend credence to the idea of a "social" gathering.

Fake minutes were drawn up to disguise the real business in hand - arranging concerted price rises. But among the dociments found during the raids were personal notes showing exactly when price rises for carton-board would occur in each member state and by how

These private notes were made in spite of a general

nating evidence was to be kept. The investigation thus uncovered a whole network of deception designed to ensure that the cartel was never discovered. According to the Commission, at least one company had confidently asked lawyers to carry out a "dummy run" of a Brussels investigation, after the initial complaint by the carton users became known.

tel members that no incrimi-

The key to the cartel's success lay in achieving a balance between the supply of and demand for carton-board which enabled the concerted "price initiatives" to go through. The participants did this by agreeing a carefully constructed market-sharing arrangement.

"They all realised that aggressive attempts to gain

mine their carefully orchestrated price initiatives," said the Commission. It also alleges that companies suspected of deviating from the plan were required to explain themselves to the others, while laggards were pressed into raising their prices to the agreed levels.

With the market-sharing arrangement in place, the cartel's members then compared the state of their order books to judge when best to introduce a price increase. Sometimes, the big producers agreed temporary plant stoppages to keep production under control. The "price initiatives" which

took place every six months were planned and programmed in advance "in the most explicit detail", says the Commission. The increases were

'It's an industry that "It was a very unusual step," says Mr Colin Stanley, BPIF director-general, "Only once in

By Deborah Hargreaves

Allegations that 19 European carton-board makers operated a cartel for four years came as little surprise to some industry watchers yesterday who described the operators as

"quite clubby".

"It's an industry that likes to get together.

They're always holding conferences, and although they stress they don't want to talk about prices, maybe they decided they wanted to go further," said Mr Dennis Christy, pulp and paper analyst at James Capel in Londo The European Commission has alleged that

carton-board makers managed to push through price rises of 6-10 per cent twice a year from 1987 to 1990 in spite of consumer resistance and falling costs of raw materials. During the four years, carton-board consumption in western Europe increased by almost 20 per cent.

Mr Christy said the operation of a cartel could explain the continuation of high price levels in the sector when other parts of the industry were suffering a downturn. Prices for other products in the industry, such as

pulp and high quality paper, peaked in 1989. But carton-board prices did not reach their highs until two years later.

Printers, among of the main users of carton-board - a stiff card-like product used for making cardboard boxes and for graphics purposes – complained to the Commission about pricing in the Ecu2.5bn (£1.97bn) industry. The British Printing Industries Federation, which recently complained to the UK Office of Fair Trading about the operation of a cartel in the paper market following recent sharp rises in price, yesterday welcomed the Commission's report. The European Union uses 3m tonnes of

carton-board a year of which a third is imported from Finland, Sweden and Austria. Carton-board makers are at the mercy of wide swings in price for their raw materials. which are chiefly wood pulp and waste paper but in the period when the cartel was alleged to have operated, raw materials costs were low. This year, pulp prices have risen by 50 per cent, squeezing some companies' profit margins since they are finding it hard to pass lead, and the others following on agreed dates. The arrangement was not

company each time taking the

achieved overnight. According to the Commission, the PG Paperboard, set up in 1981, and had been attempting to regulate the market for several years. It was only in 1986, following a reorganisation of its structures, that the cartel began to operate more success-

At the top was a "presidents working group" of managing or commercial directors who acted as the ringleaders and took the strategic decisions. They were: Cascades of France, Finnboard of Finland, Mayr-Meinhof of Austria, Thames Board (later part of the Swedish group MoDo), Sarrio (Spain and Italy) and two Stora companies of Sweden.
The Commission's efforts to

probe the cartel were boosted substantially by Stora's decision to come clean. In August 1991, the Swedish management of Stora informed Brussels that it accepted that several compainvolved in a serious infringe ment of European competition laws. Stora had recently taken over the German producer Feldmühle, which had been a ringleader.

The fines when they came were astronomical. Some of the companies involved - those that still insist that the meetings of the producers were no more than "social occasions" are said to be considering an appeal. These companies -Cascades, MoDo, Finland's Enso Gutzeit and Finnboard, Gruber & Weber and Laakmann of Germany, Mayr Melnhof of Austria, BPB De Eendracht of the Netherlands and Sca Holdings of the UK - faced

bigger fines than the others. Perhaps wisely, the rest of the companies involved did not deny the essential facts alleged

march in Paris

By David Buchan in Paris

For the first time since 1944,

mon European defence. Chancellor Helmut Kohl said he was "happy to have been able to attend" yesterday's march-past, adding that it was "completely normal" that his soldiers' participation should because "the traces of history do not disappear immediately Mr Charles Pasqua, interior minister, complained earlier this week that the 50th anniversary of France's liberation was the wrong moment to invite the Germans.

But in the last year of his presidency, Mr Mitterrand seems to have pulled off a piece of political symbolism that has won approval, judging by recent opinion polls, from most French people. The invitation to the Eurocorps, in which Germans play a big role, is likely to set a precedent from which any successor may find it hard to depart It was at the suggestion of

Mr Edouard Balladur, the conservative prime minister who is a candidate for the Elysée next year, that three Germans identified with the July 1944 plot against Hitler attended yesterday's ceremonies. They included Mr Manfred Rommel mayor of Stuttgart and son of Field-Marshal Erwin Rommel, the "Desert Fox" who also commanded German troops in Normandy and who shot himself after the failure of the July

For Mr Kohl, the presence of

The 800-strong Eurocorps contingent, a fraction of the 6.000 troops in yesterday's parade, included troops from Belgium and Spain, which along with France, Germany and Luxembourg make up the

as allies

German armoured cars yesterday rolled down the Champs Elysees, as part of the new Eurocorps' participation in France's Bastille Day military parade - and won applause from those in the crowd who were able to spot their distinctive military crosses

German troops in Paris yesterday constitutes a further step towards "normalising" his country's military relationship with its allies, following the legal ruling this week by the German constitutional court that German troops could join their allies in conducting peace-keeping operations outside the Nato area.

Germans

After the parade, President

François Mitterrand, who stirred domestic controversy by inviting German as well as Belgian and Spanish troops, said he felt "emotion and joy" at having thus been able to help heal the wounds of the last war, in which he was taken prisoner, and to point France towards its future com-

By John Murray Brown the 1.6m civil servants. Despite tional Monetary Fund standby The government is hoping to convention on job protection, credit of \$742m, assumes a 15 annual inflation running at appease union grievances, at which the unions believe provides a legal basis to challenge least in the public sector, by

Turkey's austerity programme is coming under growing pressure from labour groups, with the main union federation calling a day of protest for next Wednesday and the govern-ment facing demands to raise civii servants' salaries. The cabinet is today due to announce salary increases for

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more than 100 per cent, economists say Mrs Tansu Çiller, the prime minister, will want to keep the increase to below the 54 per cent projected in the 1994 budget.

Separately, Turk-Is, Turkey's main union federation, representing around 1.2m workers a day of protest on Wednesday in the first sign of union opposition to the programme.

Public-sector wage restraint government's fiscal adjustment plan, which envisages halving the public-sector borrowing requirement to 9 per cent by the end of 1994. The programme, backed by an Interna-

By John Lloyd in Moscow

Russian reformers will press

President Boris Yeltsin to sign

a decree giving a legal base to

the second, crucial phase of

privatisation - after the state

duma, or lower house, refused

to pass the government's bill

by a large majority on Wednes-

In the first phase, some 70

per cent of state enterprises

were auctioned in exchange for

per cent real wage cut across the economy.

Turks to protest at austerity measures

The government has still to pay rises to some 700,000 public-sector workers under collective bargaining deals signed last year, when it was agreed that wages would be indexed to inflation. The government wants the unions to accept rises in line with future inflation, projected to fall sharply

to 20 per cent by mid-1995. "It's daydreaming, of course we will never go for such a proposal," warns Ms Seyhan Erdoydu, a Turk-Is official, "World Bank or OECD projections are one thing, but the government's own projections

minister for privatisation,

made clear yesterday that he

would push ahead with a sec-

ond stage under which the

remainder would be privatised

for cash. "The president must

The government hopes that the industrial restructuring

process, still in its infancy, will

take off in the second round.

pushed by Russian - and to a

lesser extent foreign - inves-

tors seeking to make enter-

act," he said.

vouchers. Yesterday, Mr Anatoly Chubais, deputy prime tive. A long fight with

introducing unemployment redundant by privatisation. This reform however, is currently frozen.

In addition to wages, the unions complain about the rise in value added tax, and the government's failure to fulfil a pledge to provide a right to strike for civil servants. However, Mrs Ciller appears

to be gambling that the unions, and the Social Democrats, their allies inside the coalition, will opt to protect jobs rather than push for higher wages. In June parliament ratified on second reading the International Labour Organisation expected to intensify.

severe setback for a govern-

ment pointing with increasing

confidence to signs of recovery.

However, the road still appears open for compromise,

the more so since the bill was

not thrown out but referred to

a commission for further work.

Mr Sergel Burkov, a centrist

deputy who presented a report

on the bill to the duma, said

that the programme would sell

off state assets at an artifi-

cially low price; that commer-

However, union militancy appears to be waning. Last year saw a sharp fall in the number of days lost to strikes, with just 38 strikes in the first six months of 1993 compared with 398 in 1991, according to

union figures. With the government meet-ing its fiscal targets in the first three months of the programme, economists believe Mrs Ciller will want to hold the line on wages, which may give her more room for manoeuvre in the autumn, when parlia-

mentary and union opposition

to the austerity measures is

the privatisation process; and

that closed joint stock societ-

ies, formed in the early stages

of privatisation to keep shares

of directors, should not be

down by President Yeltsin,

who insisted on the parliamen-

parliament over would be a greater rights to take part in

five-nation force. Next stage of Russian asset sales blocked

clearly shown the wish at least

to amend the legislation, would

raise the political temperature.

which has so far been mild. A meeting of government within a narrow circle, usually and deputies today called to discuss economic reform will forced to open up.

Mr Chubais had earlier be told that tax collection for the first six months is running pressed for a decree to allow at only a little over 60 per cent the privatisation process to of the estimated level and that start, but had been turned inflation, down to 4 per cent in June, will surge to around 10-11 per cent in August tary route. A decree on this because of the payment of cial banks had to be given subject where parliament has

EUROPEAN NEWS DIGEST

Hungary acts on borders

Hungary's new Socialist government yesterday opened the way for a "historical reconciliation" with Romania and Slovakia by offering to renounce formally all territorial ambitions against them. Mr Gyula Horn, making his inaugural speech to parliament as prime minister after winning May's elections. announced that Budapest would begin treaty talks "without delay" with Bucharest and Bratislava. Mr Horn said Hungary delay with Sucharest and Branslava. Air Horn said Hungary was ready to enshrine in new bilateral agreements a guarantee of the inviolability of borders upon which Romania and Slovakia had insisted. He tied his concession to the incorporation of a commitment on minority rights for the roughly 2m ethnic Hungarians in Romania and 600,000 in Slovakia. He has nevertheless abandoned the position of the outgoing centreright government, which ruled out the revision of frontiers by force but refused to caree in stone a territorial settlement is orce but refused to carve in stone a territorial settlement it deemed unjust. In pointed contrast to a conservative predecessor who called himself premier of all 15m Hungarians, within and beyond the borders, Mr Horn said he was prime minister of Hungary's 10.5m inhabitants alone. "This government is the government of the citizens of Hungary," he declared. Tension however remains high in Cluj, capital of the Romanian region of Transylvania, after nationalist mayor Mr Gheorge Funar tried to remove a statue of King Matthias of medieval Run-gary, which is a central symbol of the city's ethnic Hungar-ians. Nicholas Denton, Budapest.

Latvian coalition to resign

The Latvian coalition government is to resign because of the decision by the Peasants' Union party, the smaller of the two coalition partners, to pull out of the government. Mr Valdis Birkavs, announcing the decision on television on Wednesday night, said however that his Latvian Path party would be ready to form a new government with another coalition part ner. The Peasants' Union decision reflects growing tension over economic policy in Latvia, and came after Mr Birkays had refused the Peasants' Union request for increased tariffs on imported foodstuffs.

The president and prime minister of Estonia yesterday issued a statement welcoming the offer by Russian President Boris Yeltsin for talks – described by Mr Yeltsin as a "final effort" – on the withdrawal of Russian troops from Estonia by August 31. Mr Yeltsin said at the Group of Seven summit in Naples that he would not withdraw the troops unless Estonia guaranteed full civil rights for the large ethnic Russian population. Estonia, along with Latvia, has adopted a citizens law which in practice restricts the numbers of Russians able to take citizenship. John Lloyd, Moscow

EU to rule on media ownership

The European Commission is expected to propose this month that the European Union draw up rules on concentrations of media ownership, a Commission official said yesterday. National laws aimed at ensuring that newspapers and televi-sion stations reflect diverse views differ widely, making it difficult for companies to operate across borders, said Mr Paul Waterschoot of the Commission's internal market division European legislation would probably choose to limit media ownership depending on the size of the audience rather than on the number of publications or stations any one company owns. The Commission decided the EU should act following consultations with industry, national officials and others on a "green paper" it issued in 1992, he said. Reuter, Brussels

Caution on broadcast quotas

European Commission officials responsible for European policy on culture and the broadcasting industry yesterday distanced themselves from comments this week that quotas designed to protect the European film and television industry could soon become a thing of the past. Advisers to Mr João de Deus Pinheiro, commissioner responsible for the audiovisual industry, are irritated that Mr Reinhard Büscher, a member of the industry cabinet, raised the prospect of technological changes in broadcasting making quotas impractical. Mr Pinheiro insists that quotas - which require at least half of all broadcasts shown on any channel to be European - will remain. However, the Commission is looking at ways of altering the manner the quotas are applied to reflect the development of specialised channels, such as a Disney channel, where the current quota rules are completely impractical. Emma

No questioning for Claes

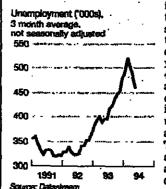
Mr Willy Claes, Belgian foreign minister, will not have to appear before the country's highest court for questioning over a financial scandal, following a vote in the Belgian parliament yesterday. The parliament voted to question former deputy prime minister Mr Guy Coeme in the investigation. It is alleged that a research company, Inusop, which conducted opinion polls for the government, channelled taxpayers' money to political parties in the late 1980s. The vote followed a report by a parliamentary commission which said there was enough evidence to justify Mr Coeme going before the court, but said there were insufficient grounds for Mr Claes to appear. Reuter, Brussels.

Delays at Athens airport

Greek Transport Minister Theodoros Pangalos warned summer travellers yesterday that long delays at Athens airport would persist because of the big seasonal increase in flights. The delays, aften of two to four hours, are due to air traffic controllers' refusal to work overtime, an inadequate radar system and a 30 per cent increase in flights during the summer. Mr Pangalos wants a new radar system operational as soon as possible but ruled out a wage increase. The Board of Airlines Representatives said: "The situation is a nightmare for tourists and threatens Greece's commercial interests." Reu-

ECONOMIC WATCH

Fewer Dutch out of work



against last year.

Dutch unemployment fell for the third consecutive month in June, confirming a trend that emerged earlier in the second quarter after nearly two years of increase. The central statistical office said vesterday that an average of 461,000 people were registered as unemployed in April-June down from an average 483,000 in the previous three-month rolling period of March-May and 500,000 in February-April The figures, which are not corrected for seasonal factors and are based on a narrow definition of registered jobles-

sness, are equivalent to an unemployment rate of 7.2 per cent. Despite the month-tomonth decline, registered unemployment in April-June was still higher than a year earlier, when 394,000 people were unemployed and the jobless rate stood at 6.2 per cent. Ronald

van de Krol, Amsterdam. ■ Norway's trade surplus widened to NKr5.54bn (£521m) in June from NKr4.88bn in May and NKr4.98bn in the same month last year, the central bureau of statistics said. ■ German company insolvencies rose by 18.8 per cent in April against the same period last year. 1,234 companies became insolvent in April 1994, bringing the total to 4,894 in the first quarter. The figure for the first quarter rose by 22.4 per cent

day night.



Increasing frustration among business community, says Garten

Trade negotiations between the US and Japan are caught in a wortying deadlock which could lead to renewed tensions in Washington, a senior US trade official warned yesterday

Mr Jeffrey Garten, the undersecretary of commerce for international trade. indicated that bilateral negotiations aimed at increasing access to Japanese markets have not made much headway and that unless there was visible progress progress in the talks, frustration could mount in Washington.

"Progress is very slow. Most of the major problems are still

By Michiyo Nakamoto in Tokyo in front of us," he said. Mr Garten yesterday took part in sub-cabinet level talks on increasing foreign access to Japan's car and motor vehicle

parts markets, one of the priority areas in the framework negotiations between the US and Japan. Since the trade talks resumed in May, the rhetoric has been toned down. Mr Garten noted. But there was still "significant difference in

problem. The framework trade negotiations, agreed between Japan and the US last summer, broke off in February this year when the two sides could not

the perception of whether or

not there is an access

agree on ways to measure progress in opening Japan's

Mr Garten cautioned that there was increasing frustration among the business community in the US and that once legislation approving the Uruguay Round agreement is passed, Congress would turn its attention more to Japan.

"The concern is that just because we have been able to contain the tension...this should not be seen as an indication that that is going to last for a very long time."

Meanwhile, the US is

developing an export strategy for Japan "above and beyond the framework trade talks" which involves looking into ways the government can help US companies win Japanese Overseas Development Administration contracts and other projects in Japan, such as the Nagano Olympics.

The Clinton administration is aiming to nearly double exports to \$1,000bn by the year 2000 and one particular focus of this export strategy will be the information technology sector, Mr Garten pointed out. "This is the kind of area that

the US and Japan can co-operate on, not just in the US, not just in Japan but

These kinds of issues will have a major impact on

A North American warning over deadlock storm in a cereal bowl

By Laurie Morse in Chicago and Nancy Dunne in

The much trumpeted virtues of integrating the North American market and harmonising commercial systems in the US, Canada and Mexico are turning out to be unproven in one sector at least agriculture. The US and Canada are again on the brink of trade war - this time over wheat - and Mexico has launched countervailing duty investigations against wheat sales by both its North Ameri-

can trading partners.
The US-Canada dispute could reach boiling point this summer if President Bill Clinton decides to use his powers under Section 22, an obscure provision of the US Farm Act of 1933, to impose tariffs or quotas on Canadian wheat imports. If he acts, as recom-mended last week by Washing-ton's International Trade Commission, Canada will almost certainly retaliate with restrictions on imports of a variety of US food and farm goods.

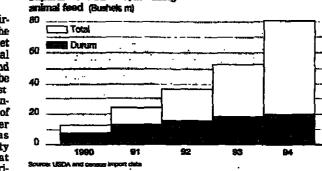
What would be even worse for trade liberalisation, the US and Canada could settle their differences without sanctions by allowing each other to continue the protection of favoured farm sectors - say US grain for Canadian poultry.

dairy and eggs.

Trade analysts say this chaotic state of affairs in the continent's newly minted free trade area stems from state intrusion in agriculture and differences in the nature of that intrusion. What the three North American governments are doing is arguing over whose intrusion is the most damaging.

The US pays loans and subsi-dies which support domestic prices and export subsidies which depress external prices. Canada has a Wheat Board. which operates like a monopoly, and transportation subsidies. Mexico, now the least protectionist of the three, pays income support to poor and medium-sized farmers and plans to phase the payments out over the next 15 years.

President Clinton is not required to protect the US farm. programme, except that he has political dues to pay to north**US** wheat imports from Canada, including



US President BIII Clinton today receives the International Trade Commission's recommendations on Canadian wheat imports. Each commissioner can produce his own solutions, and they could vary widely. Three of the six members last week found that Cavadian wheat imports had "materially" injured the US farm support programme. They could recom import curbs through either tariffs or quotas. The other three commissioners – two Republicans and one Democrat - found only an "adverse impact" on the US wheat programme and could recommend only temporary measures.

ern plains senators and congressmen. Once the ITC had given the administration its first legitimate cause to act. Senator Max Baucus of Montana and Byron Dorgan of North Dakota lost no time in reminding Mr Clinton that he had promised last November to assist US wheat growers.

The impact of the dispute may be temporary. If, as expected, Congress approves legisla-tion to implement the hardwon Uruguay Round trade agreement, trade barriers under Section 22 would become illegal. The Clinton administration has sought sanctions against Canada under Article 28 of the General Agreement on Tariffs and Trade, but this would have to be approved by Congress. The House Ways and Means committee has already turned its thumbs down to the

In the meantime, the dispute could give US agriculture officials muscle to negotiate reforms in Canada's grain marketing system. They want increased transparency in the Wheat Board's export pricing policies - in fact, they say the US-Canada Free Trade Agreement appears to require more transparency. And, they argue, export subsidies, the Wheat Board regularly undercuts the subsidised prices of their competitors. The amount of bluster coming from both sides in the wheat dispute is surprising given the relative insignificance of the size of the wheat trade between the two coun-

Of the food-quality wheat that crossed the border, large quantities were shipped back into Canada as part of the \$77m pasta trade. In fact, the flow of raw and processed agricultural products could, if left alone, form a model for the Clinton administration's vision of the integrated North Ameri-

Grain trade analysts view the wheat from Canada flow as a temporary adjustment to a poor crop in the US last year, and expect the volume of Canadian exports to ease of their own accord as the US feedgrain crop normalises with this summer's harvest.

The "dispute" they say, should be viewed in the context of politics between Washington and the northern plains states and the complicated manoeuvrings that are occuring as the world's largest grain producers jostle for position in

NEWS IN BRIEF

Honda to halve US exports

Honda Motor of Japan will halve its annual exports to the US to 150,000 vehicles by 1999 in an attempt to reduce risks from exchange rate fluctuations, agencies report from

The Nihon Keizai Shimbun newspaper reported that under a long-term business plan. Honda also planned to boost exports from its US plants to Japan and other countries nearly four-fold to 150,000 vehicles a year.

Honda hopes the moves will help ease Japan-US trade friction over vehicles.

Caterpillar in Russian plan

Caterpillar of the US is holding talks with the International Finance Corporation and the US Overseas Private Investment Corporation to fund two joint ventures with Russia's Zii truck maker Reuter reports from Moscow.

A senior Caterpillar official said financing was being put together for the US diesel engine maker's new Novodiesel joint venture with Zil, agreed on June 24, and its Diesel System joint venture signed earlier this year.

Novodiesel will produce Caterpillar truck engines in the 150 to 500 horsepower range.

Minolta in China venture

Minolta Camera of Japan has announced the formation of two joint ventures in China in October to manufacture and market cameras and copier machines, Reuter reports from

One joint venture will be formed in Shanghai with China's largest camera maker. Shanghai Camera Factory.

The new company will be capitalised at \$4.5m and will start producing 20,000 cameras a month from early next year. Minolta plans to expand production to 100,000 cameras a month within two to three

Nippon Steel takes stake in CF&I

By Michlyo Nakamoto in Tokyo

Nippon Steel, the world's largest steelmaker, has agreed to take a 10 per cent equity stake in New CF&l of the US. a subsidiary of Oregon Steel, and provide its subsidiary. CF&I, with the technology and facilities to manufacture head-hard-

The deal will enable Nippon Steel to overcome the adverse impact of the yen's sharp rise against the dollar and to

deflect US anti-dumping charges. The arrangement will enable CF&I to supply its costomers in the railway industry with a leading product.

The venture comes two years after CF&I joined Bethlehem Steel in bringing charges against Japanese steelmakers of dumping rail in the US. Those charges were dismissed in June, 1992 by the US International Trade Commission.

Head-hardened rail, which is longer lasting than ordinary rail, is expected to However, most US steelmakers, including CF&I, do not have the technology to manufacture head-hardened rail.

Nippon Steel said that the agreement would allow it to sell its product in the US without having to worry about dumping charges. The yen's high appreciation has meant that Japanese steelmakers exporting product to the US will be forced to raise their prices significantly if they want to avoid anti-dumping charges.

Taiwan invests heavily abroad

By Laura Tyson in Taipei

Overseas investment by Taiwanese companies rose rapidly in the first half of this year. The government approved \$936.3m in investments by local companies in countries other than China during the first six months of this year, a 54 per cent jump from the \$606.8m (£399m) recorded in 1993.

But January-June approvals for investment in China were sharply lower, amounting to only \$434.7m against \$3.6bm for 1993, according to the economic ministry's investment commission. Analysts attributed the steep decline to China's economic clampdown imposed last year and tensions

killings of 24 Taiwanese on a pleasure boat tour.

It was also noted that China had largely discarded the preferential treatment accorded to Taiwan companies in the form of tax breaks and other incen-

Meanwhile, governmentapproved inward investment in the first half climbed 49 per cent from a year earlier to \$639.1m. The petrochemical, food and services sectors recorded the largest gains.

Analysts cautioned that the outward investment figures were an indicator of investment interest by private-sector Taiwan companies but were skewed because they do not include the substantial offcompanies.

This makes it is difficult to discern the true impact of the government's "Go South" policy launched last year to encourage Taiwan companies to steer their investment plans away from China and its vagaries toward other countries in

South-East Asian countries continued to be a magnet for Taiwanese cash, with Malaysia topping the list at \$101.5m, up from \$42.2m during the first six months of last year. The commission approved investments of \$39.1m in Thailand, versus \$19.2m in 1993. An important beneficiaries of Taiwanese investment is

Europe, officials said, via the

generated by the March 31 shore activities of state-run British Virgin Islands, from which Taiwanese may invest in the EC tax-free. Investment in the "other areas" category hit \$637.9m in the first half, up from \$120.9m in 1993.

 Parliamentary clearance for Taiwan's fourth nuclear power station has opened the way for the government to award the \$2.2bn contract for the nuclear reactor. Three international concerns

Swiss-Swedish concern ABB via its US arm Combustion Engineering; France's staterun Framatome; and US firm Westinghouse in partnership with public utility Nuclear Electric of the UK - are vying for the project. A final selection is expected in August or

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Mexican legal system puts progress in fetters



There is at least one point of agreement

opposition. business ECONOMIC organisations. foreign inves-ORDER tors, and lawyers: the country's competitiveness and economic progress is hindered by its

slow, outdated and often corrupt legal system. The broad alliance in favour of legal reform reflects the dissatisfaction with a judicial system that has hardly been touched by the economic and social reforms of the past

Mexico's judges are still largely subservient to the executive branch: corruption is common; litigation is extraordinarily slow; and many important commercial laws, dating back to the 1930s, are inadequate for today's businesses.

in a recent report, the World Bank said the weakness of Mexico's legal system was an "important constraint to private-sector development". The unclear legal environment, added to the cost of capital,

THE NEW AGENDA - REFORM OF CIVIL SERVANTS In the last 10 years, the role of

government in the economies of Latin America has been in decline, writes Stephen Fidler, Latin American Editor. As governments have privatised inefficient state industries and deregulated, there has been strong emphasis on the importance of market mechanisms in generating economic growth.

Although few can claim to have completed market reform, the pendulum already seems to be trying to improve the way that governments function. Studies of the successful Asian developing economies almost always

underline the constructive role of

created uncertainty and discriminated against small businesses, which are more vulnerdecisions than large compa-

The system's poor reputation is believed to have reduced foreign investment, especially in the agricultural sector, where commercial law is least developed. "There is a great deal of fear in many US businessmen's minds about coming to Mexico." says Mr Vincent

meritocratic bureaucracies - in generating growth. However, because of the poor record of Latin American governments, some economists believe the optimal size of the state there is smaller than in Asia.

Some functions, however, are inevitably the state's responsibility legal systems and regulation of private utilities. In other activities - such as social services – the market may have a role but the state's participation is often essential. Mr Ricardo Hansmann, a forme Venezuelan minister and the chief economist at the InterAmerican Development Bank in Washington

says: "The agenda ahead is highly

Russo, deputy director of the National Law Center for Inter-

American Free Trade, which is

looking at ways of harmonis-

in the Americas. "Mexico's

legal system generates mis-

trust and scares people away."

system is made more difficult

by the fact that the creation of

an independent judiciary

would reduce the power of the

ruling party. "The basic prob-

But any reform of the legal

ing trade and investment laws

concentrated on these institutional

He identifies one important problem seen all over the world but is particularly acute in Latin America: the tendency of departments of government to lose sight of their objectives. "Institutions tend to fall under the control of the producers, rather than the consumers." Bureaucracies tend to function for the benefit of those

Furthermore, government bureaucracies have been weakened by fiscal stringency, another aspect of economic reform. This has reduced

eral and state judges almost as

in the courts against powerful political interests," says Mr

Ernesto Ayala, a litigant with Bufete, Noriega and Escobedo,

a top law firm in Mexico City.

of Mr Jorge Carpizo, the for-

mer attorney-general who is

now interior minister, several

corruption cases involving

judges have come to light. Last

Partly thanks to the efforts

It can be dangerous to fight

working inside them and attempts to reform them are often thwarted by powerful public sector unions.

real wages in the public sector and its ability to attract talent. "It's not at all clear whether significant progress has been made [in reforming bureaucracies), though the problem may be less critical because their scope to do harm has been reduced by the reforms," he says.

Mr Andrew Nickson, a senior lecturer at the University of Birmingham with direct experience of several Latin American bureaucracies, agrees that bureaucratic capabilities in the region are very weak. Some governments, encouraged by the IADB and the World Bank, are shedding large numbers of civil servants - but there is little evidence

ordered the arrest of Mr

Ernesto Diaz Infante, former

Supreme Court Justice, for

allegedly taking a \$500,000

(£329,000) bribe while in office

for arranging the release of a man convicted of raping and

murdering a young girl. Mr

Diaz disappeared soon after his

While corruption is said to

affect only a small minority of

cases, the resolution of dis-

putes in Mexican courts is generally "lengthy, costly and

arrest was ordered.

that the capacity of remaining civil servants is being improved.

Not only are wages low, but career possibilities of civil servants are stunted. They can rarely move from one department to another (or from one municipal or state government to another) because there are no uniform civil service standards.

There are some reasons for optimism that the trend toward decentralising government increases its accountability to the public. However, he says "virtually every country pays lip service to the idea of a career-based civil service, but the reality is very far from the rhetoric. I don't honestly see very much change."

unpredictable", according to

the World Bank. Under

Mexico's legal system, almost

every case in state courts can

he appealed against in federal

courts, enabling parties to

The World Bank reports:

"Deficiencies in the system of

legal education and training

and a dearth in appropriate

standards of professional eth-

ics, have left legal practitioners

complacent and unprepared to

meet the challenge of their

delay cases for years.

ing money, or pay high rates of interest charged for unsecured "Mexico's small and mediumsized businesses are going to get killed as US businesses come down with 10 per cent credit," says Mr Russo. "If the government does not move on secured credit, Mexican busises will be in trouble."

business clients competing in a

The effect of unpredictability is that businesses often avoid

signing contracts with compa-nies they do not know, to min-

imise the chance of landing in

court, according to a US law-

yer who is studying the impact

of Mexico's legal system on the

economy. This discriminates

Commercial laws further dis-

criminate against small busi-

nesses by making it difficult to

secure credit by pledging the

lender movable property -

such as machinery - as a guar.

antee. In the US secured credit

by some estimates accounts for

as much as 40 per cent of busi-

ness loans. In Mexico compa-

nies either have to mortgage land or houses when borrow.

against new companies.

global economy.

This article is the fifth in a series on the recovery in latin America. Previous articles appeared on June 24 and 30

nors can pick and dismiss fedyear, Mr Carpizo's office

ness, which is a result of a lack

of democracy," says Mr Sant-

iago Creel, a prominent Mexico

City lawyer. "Modernisation of

the legal system depends on changing the political system."

Although Mexico's constitu-

tion upholds the judiciary's

independence, in practice

judges are often answerable to

Institutional Revolutionary

party's domination of Con-

gress, the president and gover-

government. Given the

Brazilians ready for 'battle of the big dogs'



Shot after shot failed to pierce Sweden's armour. But then the smallest man on the field that nudged Brazil into Sunday's

World Cup final against Italy. A header by Romario in the 80th minute of Brazil's semi-final against Sweden in Los Angeles gave them a 1-0 victory and a chance to erase the disappointments of the last five

Earlier, Italy beat Bulgaria 2-1 in New Jersey in the other semi-final. thanks to two inspired goals in quick order by Roberto Baggio. I haven't made many of those."

said Romârio later, recalling the perfect downwards-headed goal that dashed Sweden's hopes. "I can probably count them all on the fingers

The 5ft 6in Brazilian striker was the most visible man on the field all afternoon, but for 79 minutes the spotlight shone cruelly on the goals he was missing - including an open

Branco fed Romario at the edge of the penalty area, where he split two defenders and then fooled Ravelli, the eccentric but resourceful Swedish goalkeeper. But the striker pushed the ball a shade too wide. When he regained possession. Romário hit a weak shot that Andersson, the Swedish full-back, zoomed in to clear off the line.

"I'm still trying to figure out where that guy came from," said Romário.

However, the game was not as close as the score indicated. In the view of most neutrals, Brazil overwhelmed their opponents.

Technically, tactically and physically we controlled the whole game," Carlos Alberto Parreira, Brazil's coach, said, relieved that criticisms of their scrappy style and lack of menace in the earlier stages of the tournament had been deflected if not silenced.

"We took the initiative from the beginning, and 1-0 doesn't [reflect] Brazil's supremacy. The only difficulty was putting the ball in the

Brazil repelled the Swedes with outstanding defence - a word not always associated with the heights of Brazilian art-house soccer. But Romário had said before the game that Brazil were at present playing "modern and efficient" soccer that might not be pretty but was at least producing success.

Having studied the Swedes closely. Brazil shut them down. There always seemed to be swarms of Brazilian blue shirts surrounding every white Swedish jersey.

We annulled their air game, and that is the only way they know how to play." Brazilian 'keeper Taffarel

But the Brazilian front-line missed chance after chance. Zinho fluffed an excellent opportunity in the 13th minute. Romário fed Beheto on the left, who one-touched it to Zinho racing in uncovered, but he shot into the side netting. Then Andersson denied Romário.

"I'm here to make goals and to miss them," the Brazilian reflected. "I prefer to talk about the ones that go

Seven minutes after that, Romário blew another one. Bebeto streaked up the left on a counterattack and fed Romario in the middle, a play they had rehearsed all week in training. But Romário stepped on the ball, stumbled and managed only a weak shot that Ravelli knocked away.

Brazil out-shot Sweden 15-1 in the first half and 26-3 overall. Brazil's victory means that the winner of Sunday's final in Los Angeles - "a battle of big dogs," according to Brazilian mid-fielder Mazinho - will become the first four-time winner of the World Cup. The last time Italy and Brazil met

in the final - in Mexico City in 1970

- Pelé led an inspired Brazilian

team to a 4-1 win. day's more rest than Sweden, after the quarter-finals. "We had too short a time to reload our batteries after running them down against Romania last Sunday. We did not come up to the same class as we did before," said Swedish coach Tommy



Brazilian striker Romário rounds Swedish goalkeeper Thomas Ravelli in the first half of the semi-final, only to have his shot cleared off the line. Brazil's beautiful flowing moves were frequently marred by poor finishing have

More important than matters of life and death

he best way to get applauded on the streets of Haiti is to wear a Brazilian football shirt. Haiti's team are so bad they were kept out of the World Cup by Bermuda, so the whole country supports Brazil.

"You are asking which is more important - Brazil or a US inva-

sion?" one fan asked an American reporter. "We are hungry every day. We have problems every day. The Americans talk about invading every day. But we only have the World Cup every four years."

During the World Cup, economic sanctions against Haiti have failed to bite and talks between government and opposition were out of the question. At half-time during matches, Haiti's black and white TV sets show bloody videos of the US invasion of Panama, with texts like No to Intervention superimposed. This country is demobilised by the World Cup." complains Haitian

think when we wake up on July 18 - that's the end of the World Cup party. And that will be the beginning of the end of the party here." protest marches in Dhaka after he This World Cup is having a bigger effect on countries' politics than any previous World Cup. True, the Argentine junta used the 1978 World Cup much as the Haitian junta is using this one, and West Germany's 1954 triumph did more

to restore German self-respect than Konrad Adenauer ever could. Other examples abound. But this World Cup is more serious, For a start, there are more TV sets in the world today than there were even four years ago. The tournament is attracting vast audiences. The average human - a Chinese peasant, Essex Man, Alexandr Solzhenitsyn

World Cup games by the end of of the world – it is hard to compare Sunday's final.

GDPs in a way that is quite as visu-Rwandans root for Nigeria, Bang-ladeshis for Maradona (they held

was banned for drug-taking), and no doubt the Eskimos have their In 1950, famously, Britain learned by telegram that the US had beaten England in Brazil, and even later things were not much better in

Africa and Asia. But telegrams do not tend to demobilise nations. Second, in this lone superpower world, the World Cup is the one key arena which the Americans do not dominate. One Mexican soccer-lover living in Boston told me that he would prefer not to see football tak-

The World Cup is the most direct way we have of ranking the nations - will probably have watched six

ally appealing - and the Americans' weakness at soccer leaves the field relatively even.

Political unrest, civil war and economic hardship are simply minor irritations, writes Simon Kuper

Soccer can give a nation status. When we say "Brazil beat Holland" we feel we are talking not just about their soccer teams but about the countries themselves.

"In the World Cup, all we lost is two games. We didn't lose our national honour," a Colombian state governor tried to argue a few days ago. He was standing beside the coffin of Andrés Escobar, the Colombian player (and own-goal scorer) slain on his return home. Whereas in the past most coun-tries were dictatorships propped up

by the US or USSR, now dozens are (or are becoming) democracles. Nicolae Ceaucescu and Todor Zhivkov did not worry about public opinion, and in the 1980s nor did African leaders.

Now the Cameroonian president. Paul Biya, is so worried that for two World Cups in a row he has recalled the middle-aged Roger Milla to the team (what will he do in 1998, when Milla is 46?).

Ethnic tension rises, and rulers look to the World Cup to foster unity. General Sani Abacha likes the Nigerian team to include players from each of the country's three main tribes, and after Romania beat Argentina, President Ion Iliescu said the ethnically diverse team had created a "national consensus." (That was before the ethnic Serb Belodedici missed the decisive penalty in the quarter-final).

The US squad, which contains Bispanics, blacks, Italian- and

Greek-Americans - precious few Wasps - received a call from President Clinton that was shown on

prime-time TV. Democratic rulers everywhere are struggling, and they all turn to the World Cup. In Italy, where soccer is perhaps the least tarnished national institution of the moment, Silvio Berlusconi got himself elected prime minister with a party named after a football chant.

In Brazil, Mexico and Argentina, presidents have appeared on TV during the World Cup to suggest changes to the national team's line-up. Even in Norway, Prime Minister Grö Brundtland appeared on a TV panel commenting on the

country's opening game. Countries that need the World Cup most were only admitted to it quite recently. Fifa, soccer's governing body, first gave Africa a World Cup berth in 1970; only this year did the continent get three places. Asla, with more than half the world's population, for long had only one

spot, and still has only two. And the poor are improving. African teams regularly reach the sec-ond round. The Third World cares. when Egypt drew with Holland in 1990, soldiers of all factions in Beirut spent the night firing into the air. When England beat Cameroon a couple of weeks later, a Bangladeshi man had a heart attack and a Bangladeshi woman killed herself. "The elimination of Cameroon also means the end of my life," read her suicide note.

Americans are trying hard to understand. "When Brazil lost in 1990 people were jumping off buildsaid US star striker Eric Wynalda. "I don't think anyone lumped off a building when Buffalo lost the Superbowi."

The technology services behind WorldCupUSA94 \$ For further information call Bill Wright on (44) 81 754 4318

> This World Cup has seen a level of skill and talent never seen before. The football hasn't been bad either.

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Stomer-drivers

Tetters Dollar continues its cautious recovery May sales were revised down, providing no evidence that a Fed policy in London. "Anything to upward pressure off the long to the sales were revised down, providing no evidence that a Fed policy in London. "Anything to upward pressure off the long to the sales were revised down, providing no evidence that a Fed policy in London. "Anything to upward pressure off the long to the

The dollar continued its cautious recovery on foreign exchanges yesterday, helped by supportive comments from Mr Lloyd Bentsen, US treasury

Earlier in the day the US currency had been buoyed by wild rumours, later denied by US defence officials, that the US had invaded Haiti. It also took heart from firmer international bond markets.

"We're going to continue to be in accord with the Federal Reserve as far as their objectives to see that we have sustained growth with low inflation, and work toward a strong dollar." Mr Bentsen told reporters.

The dollar closed in London at DM1.5487 from DM1.5383 on Wednessis current at the beginning of the seving no evidence that a Fed policy in London. "Anything that takes in London." day. It finished at Y98.28 against the yen from Y98.155. During US trading it touched DM1.5560 and Y98.65, before easing back.

Traders said the dollar's bounce back was being supported by technical factors, but were not prepared to say that the recent bear trend had been reversed.

Earlier the dollar had received some muted support from Mr Hans Tiet-meyer, the Bundesbank president. He told a lunch in Frankfurt that "the world economy has an interest in an internally and an externally stable

He made clear, though, that "the prime responsibility for the dollar's

'The thesis that it's our currency but your problem is clearly too short-sighted'

problem - is clearly too shortsighted," he said. The economic data that emerged in the US provided a confused message for the dollar. June retail sales were

in line with market expectations, and

The White House mid-session budget review, however, said the economy was approaching full capacity faster than expected.

More encouraging for the dollar was the recovery in US and European bond markets. One of the factors behind D-Mark strength - and dollar weakness - in recent months has been investors selling European bonds and putting the receipts into D-Mark deposits. The recovery in bond markets suggests this trend may

"If this is a turn in the bond markets it should be positive for the dollar," said Mr Chris Turner, currency

upward pressure off the D-Mark

would have to be good for the dollar."

Dealers report that some investors are now starting to see good mediumterm value in the dollar at its current levels. But they warn that it may still fall further against the yen, especially if the US continues its tough attitude

towards Japan on trade issues. Mr Jeffrey Garten, the US under secretary of Commerce, said in Tokyo that although the rhetoric had been "toned down," US strategy had not

Mr Garten said "significant obstacles" remained in the way of progress. Markets, Currencies,

Washington closer to Haiti invasion

By Canute James in Kingston and Jeremy Kahn in

The US has told regional Caribbean leaders that it will invade Haiti with a multinational force if the country's military regime has not impleded within three weeks, and providing the United Nations Security Council says the action is necessary.

According to Caribbean offi-

cials, in a series of meetings last week, Mr William Gray, the US adviser on Haiti, and senior representatives of the US National Security Council, the Department of Defence and the US Army Command, told regional leaders the US was "alarmed" at the increase in the numbers of boat people over the past fortnight.

The US officials reportedly told Caribbean leaders the US felt that the only way to end the flow of boat people was to force the military to leave office, and that it was willing to play a prominent role in a multilateral opera-

administration officials inthe US insisted yesterday that civilians.

only US forces would be used in any invasion.

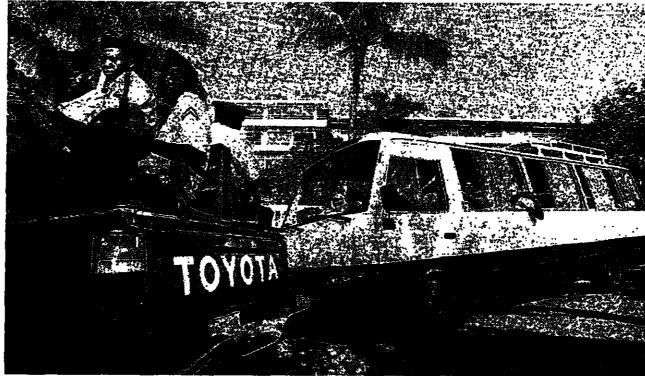
Haitian police had earlies escorted a minibus with 21 human rights mission members to the Port-au-Prince airport after an expulsion order from the ruling Haitian mili-

tary government.
The mission, charged with monitoring human rights in the country, was expelled for performing "subversive activ-

tration and Pentagon officials said yesterday that US forces had rehearsed an emergency evacuation of civilians on the island of Great Inagua, in the Bahamas, on Wednesday. The operation was similar to the operation that would be used to rescue US or other citizens from Haiti, they sald.

The 400 US Marines who carried out the exercise, are part of a force now numbering 2,800, which is positioned off Haiti's coast. Their mission is to evacuate

the 5,000 US nationals in Haiti should their lives be in danger, but so far the Caribbean nation's military regime has made no threats against these



Haitian police escort a minibus with 21 members of a human rights mission to Port-au-Prince airport yesterday

US retail sales increase by 0.6% in June

between May and June after falling for two consecutive months, the Commerce Department said yesterday. The report followed other recent signs of renewed economic vigour including a 379,000 increase in non-farm payroll employment in June - far above Wall Street projections, writes Michael Prowse. The recovery in retail sales mainly

which rose 1.5 per cent from May. Other strong sectors included building materials, up 2.7 per cent, and department stores, up 1.8 per cent. Overall, retail sales are running 6.6 per cent higher than in June last year, before allowing for inflation of about 2.5 per cent.

Officials released revised figures for May showing a decline of 0.4 per cent

rather than 0.2 per cent as initially reported. Analysts expect real consumer spending to grow at an annual rate of little more than 1 per cent in the second quarter, down from 5.2 per cent in the first three months. But strong growth in capital spending, a rebound in construction and a rebuilding in corporate inventories are expected to compensate for weaker consumer spending.

Clinton tour shows US loss of direction

By George Graham in Washington

There was a time when an American president could help his standing at home by striding majestically across the world stage, basking in the adulation of huge crowds from Berlin to

But for President Bill Clinton, a weeklong trip across Europe has done little to enhance his stature at home. while distracting him from pressing domestic issues such as the devastating floods in Georgia or the critical phase of

his healthcare reform plans.
There is even a sneaking suspicion that his travels have not done him much good abroad, either. Leaders of the other Group of Seven leading industrial nations rebulled Mr Clinton's principal initiative at their Naples summit, a lastminute proposal for new trade liberalisation talks. President Boris Yeltsin of Russia publicly upbraided him for blocking Russian exports and flatly contradicted him on the issue of getting Russian troops out of Estonia. And the crowds that greeted him in Riga, Warsaw and Berlin were at best politely enthusiastic, not the cheering multitudes that greeted his predecessors in the days when the Iron Curtain still stood.

Even as he travelled through Europe, Mr Clinton's time was taken up with two outlaw nations thousands of miles away, Haiti and North Korea.

Mr Jim Hoagland, the Washington Post's foreign affairs commentator, calls it "the disappearance of the American premium in international politics:" a sense that foreign leaders - from the US's G7 partners to the Haitian military junta - see little to lose in defying the US president and little to gain in making him look good. Much of this is unconnected

to Mr Clinton's own standing. The collapse of the Soviet Union and the disappearance of the Warsaw Pact have

greatly diminished the signifi-cance of the US's protection to its allies, while the harsh realities of the transition to a market economy have made the American grass seem much less green to the citizens of the former communist countries. But part is also linked to

doubts over where exactly Mr Clinton and his administration stand; over whether, if pushed far enough, there is a point at which they will turn and fight. European diplomats have been wondering, ever since the Asia Pacific Economic Co-operation summit in Seattle last year, which way the American Janus is facing: towards Asia or Europe. After Mr Clinton's third trip across the Atlantic

towards Europe; and within Europe, towards Germany. in Bonn, Mr Clinton spoke of "a common partnership that is unique now because so many of our challenges are just to Germany's east." The "special relationship" with the UK he consigned to the status of a nostalgic curio: "Even though we fought two wars with them early in the last century it is unique in ways that nothing can ever replace because we grew out of them."

this year, the answer is

Senior US officials travelling with the president made it clear that they did not feel that other European countries shared with them the same degree of urgency and involvement over the integration of central Europe as Germany.

But Clinton administration officials have developed a formula for describing the signifi-cance they attach to each national or regional relationship: "No country/region is

more important to us than..." This ever-changing focus has caused some of the US's closest allies to wonder if the Clinton administration has any priorities at all for deciding what is truly important to it.

The answer from the administration is not reassuring.
"We want it all," said a senior State Department offi-

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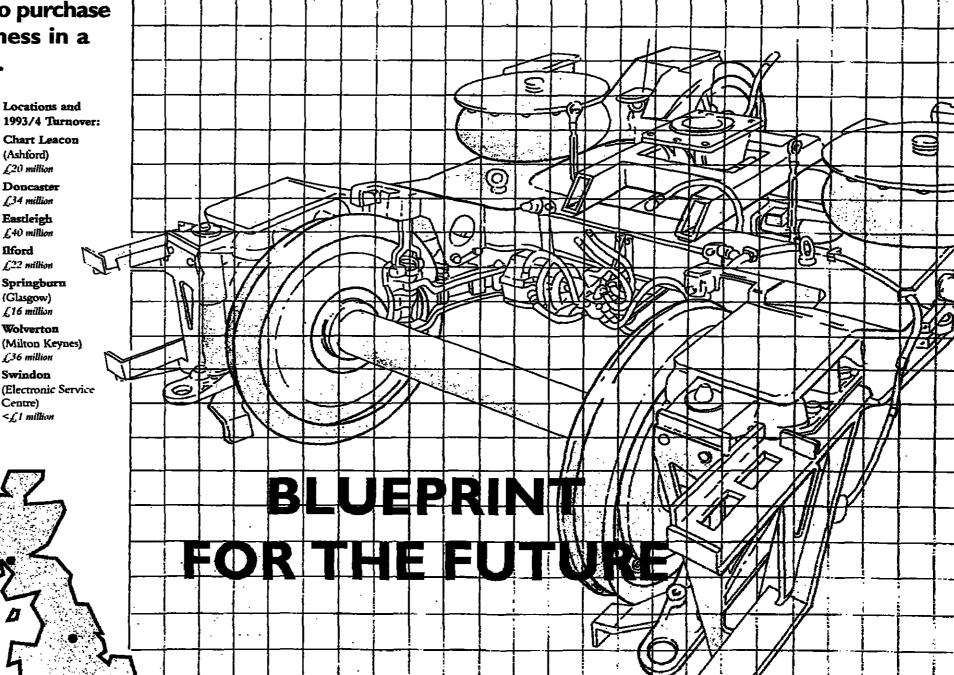
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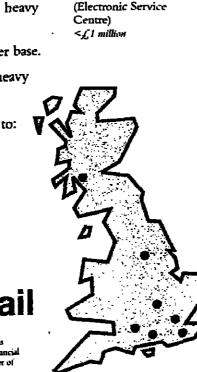
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Britain in push for better relations with Beijing

By Simon Holberton in Hong Kong and Our Beiling Correspondent

Mr Alastair Goodlad, a UK Foreign Office minister, arrived in Beijing yesterday for the start of a six-day visit marking the start of a concerted effort by Britain to improve

its relations with China. During his stay, to take in Shanghai and Guangzhou, Mr Goodlad will meet Mr Qian Qichen, China's foreign minister, and senior government officials responsible for China's relations with western Europe

and Hong Kong. He said on arrival in Beijing that Sino-British relations were good and "will be getting better". He is the most senior British politician to visit Peking since Mr Douglas Hurd, foreign secretary, went there a year

Mr Goodlad is expected to tell his Chinese hosts the UK wants links put on a more normal footing. The two countries are permanent mem-bers of the UN Security Council and share common interests in free

UK officials say the visit is not a negotiating session; they describe it as a chance to exchange views on a range of topics, which may include the safety of the Korean Peninsula after North Korean President Kim II-sung's death.

Pressure is growing on Foreign

Hong Kong, its bilateral relations with China will command centrestage after the 1997 handover of the

The UK government is under pressure from a restive business community which believes British business is losing out in China because of the government's stance on democracy in Hong Kong. A high-level business mission plans to visit China this autumn to improve commercial ties.

na's hostility to Hong Kong's political development has cooled to the extent where Beijing will let largescale infrastructure projects prog-

But Britain's decision to press on with Governor Chris Patten's plans for greater democracy continues to anger Chinese leaders.

Last week Mr Jiang Zemin, state president, said that while China would work for a smooth transfer of power in Hong Kong, Britain could not be trusted.

Advisers to China in Hong Kong have warned that while Beijing may be prepared to work with Britain on Hong Kong's transfer, relations would remain cool for many years to

A Foreign Office official said Mr Goodlad's trip would be a start to "getting the relationship back on track". The minister will spend next

of some Yn100bn (£7.6bn) of

two and three-year treasury

bonds surpassed expectations

and is being hailed as an important success in the battle

to drain liquidity from an over-

also been rising again after wavering last year amid near

panic about rising prices which

pushed people into buying gold and household durables. Urban

and rural savings were forecast

to reach Yn1,770bn in the June

quarter, a 38 per cent increase

National savings rates have

heating economy.

changes (1) urged

Sweeping

By Michael LittleJohns, UN Correspondent, in New York

A privately funded study of the United Nations and its agento meet global problems that "can no longer be neglected without catastrophic conse-

The authors - former international civil servants with considerable experience in the workings of the organisation are Sir Brian Urquhart, a British war hero who was the UN's first employee in 1945, and Mr Erskine Childers, grandson of a former Irish president and an authority on third world development problems.

In their report, financed jointly by the Ford Foundation and the Day Hammerskjold Foundation of Sweden, they state that as the UN nears its 50th anniversory next year there is mounting concern about its ability to remain an effective mechanism for peace and security in an increasingly complex world.

The authors recommend radical reforms in the International Monetary Fund, created by the Bretton Woods conference held 50 years ago this month. Third world nations have long criticised the Fund and the World Bank and the report notes that, despite or because of these institutions, 20 per cent of the global population still holds 80 per cent of

world wealth. Sir Brian and Mr Childers call for a UN monetary, financial and trade conference to develop an equitably governed low-interest capital lending facility, and an equitably governed monetary fund working with a similarly governed universal trade organisation.

They also see a need for a single UN development authority consolidating all present UN development funds, and a consolidation of now-scattered

UN relief operations.

Another proposal is for the establishment of a UN humanitarian security police force. Critics have accused the world body of allowing politics to influence too many decisions relating to human rights and humanitarian affairs.

The report calls for an intergovernmental consultative board for the UN system as a BUSINESSES = 203 whole, an executive committee comprising the secretaryneral and heads of s alised agencies, and a new doc umentation office responsible for creative management of economic and social reports.

The financially strapped :. world body could operate more : efficiently from a single head :-quarters, the report advises. This need not be in New York or Geneva, although Sir Brian told correspondents at a brief ing that he believed keeping New York as the centre would maintain the interest and SUDport of the US.

Germany is prepared to offer inducements to the UN to move many or all operations to Bonn after the German capital transfers to Berlin, but so far this has not been seriously considered by member states.

Mr Boutros Boutros Ghali, secretary-general, had yet to study the report, his spokes. man said. The document is not 🔒 the first such contribution by to the authors to debate about the shape and future of the UN. ... While their expertise is widely *... respected, far-reaching proposals are likely to encounter opposition in a body fundamentally averse to change.

Renewing the United Nations

System. Erskine Childers with Brian Uronhart. Dag Hammar Skilling skjold Foundation, Ovre Slotts gatan 2, S-753 10 Uppsala, Sweden, or Ford Foundation, 320 East 43rd Street, New York, NY

China slows economy but keeps eye out for unrest

Beijing is walking a tightrope in trying to balance growth with fears of social dislocation, writes Tony Walker

r Deng Xiaoping, China's senior leader, was quoted in a pro-Beijing Hong Kong magazine recently urging continued rapid growth in the Chinese

But the "designer" of China's economic reforms will be dis-appointed if he expected that the breakneck speed of 13 per cent growth in gross domestic product of the past two years would be maintained

At mid-year all the indications are that China's economy is slowing in response to tight money and credit restrictions. Economists are now forecast-ing growth of about 10 to 11 per cent this year and further slowing to between 7 and 9 per

The key question, however, is whether the slowdown will prove too abrupt and risk a "hard landing" for the economy with associated dangers of unrest among a fractious population, especially in urban centres where unemployment and under-employment are ris-

Chinese officials fear urban unrest almost as much as the continued spiralling inflation

Nigerian

By Paul Adams in Lagos

Mr Moshood Abiola, the

winner of an annulled Nigerian

presidential election last year,

was refused bail yesterday on a

technicality and faces trial for

treason on July 28, as oil work-

ers rejected claims by the mili-

tary government that the

strike which is bringing Lagos,

the commercial capital, to a

The judge in a recently cre-

ated High Court in the capital

Abuja ruled out Mr Abiola's

bail request, which was made orally, as he said it should

have been in writing. Mr Abi-

ola was arrested last month for

declaring himself president one

year after his election victory

The millionaire Mr Abiola,

who looked sickly and fre-

quently coughed in court, com-

plained about the poor cells in

which he was being kept.
Oil workers on strike in

southern Nigeria are protest-

ing against the actions of the

military government, and are also critical of the state's lack

of investment in the oil indus-

try. The main producers of

Nigeria's output of up to 2m barrels a day of crude oil say

they are maintaining output but that, without key staff,

The government claimed ves-

terday that the key Warri

they are "limping along".

standstill was easing.

was overturned.

court

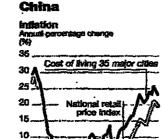
of earlier this year when cost of living increases in the 35 major urban centres exceeded 25 per cent compared with the

same period last year. Western economists in Beijing say the government is "walking a tightrope" in its continuing efforts to balance the political need for high growth with fears of social dislocation caused by rising

In the nast month or so efforts to sustain relatively high economic growth appear to have taken precedence over the inflation fight. Credit restrictions have been loosened somewhat to provide working capital for faltering state enterprises which have suffered in

Latest statistics reveal the impact on the state sector of the credit restrictions. Losses to April by medium and large state firms were up by 63 per cent compared with the first four months last year. The proportion of loss-making enterprises had increased to about 47 per cent compared with 30 per cent in the first quarter of

By contrast, output of town-



ship and village enter-

prises - mostly small co-operative ventures - was up by 48 per cent in the four months to April compared with last year. Industrial output of foreign joint ventures rose by 68 per cent in the same period. The authorities have also

begun to give much greater emphasis to assisting the agricultural sector in response to signs of growing unhappiness in rural areas with growth in sant incomes lagging well behind urban employees. "The concern of the govern-

ment has clearly shifted from macro-stability to agriculture and emerging urban unemployment problems," said Mr Peter Bottelier, the World Bank's chief representative in Beijing. "Sectoral problems rather than macro-problems are now dom-

inating the scene." The annual increase in the national retail price index peaked at 20.8 per cent in February after rising sharply from 8.4 per cent at the beginning of 1993. Cost of living increases of 25.9 per cent also reached their highest level in February down to about 16.5 per cent in the June quarter and cost of living rises would be in the order of 18-20 per cent for the half year compared with last Producer prices have also been falling - by some 50 per cent since mid-1993. This augurs well for a further

before beginning to fall back.

retail inflation would come

Economists forecast that

reduction in consumer prices through the rest of the year. But Western economists also note that the re-introduction of price controls earlier in the ear on some 20 basic items. including services, was a significant factor in slowing

growth in prices. Among slightly ominous recent developments as far as the continued liberalisation of China's economy is concerned have been signs that the leadership has begun re-emphasising central planning, including the re-introduction of grain production targets.

But at this stage in what has proved a difficult process of seeking to stabilise a runaway economy - 1993 economic growth reached an unsustainable 13.4 per cent - Chinese leaders would seem to have reason to be quietly satisfied with developments.

Among other positive indications is the slowdown in industrial production to a more manageable 18 per cent in the first quarter compared with a peak of 27 per cent in the sec-ond quarter last year. Investment demand is also weaken-

Growth of investment by state enterprises fell to about 38 per cent in the first four months of 1994 compared with peak rates of more than 70 per cent last year. In line with the government's attempt to re-direct funds towards infrastructure, investment in transportation and energy has continued to grow while that in machinery, light industry and real estate has been curbed.

The government might also be well satisfied with fiscal developments. While information is sketchy about the success of new tax reforms, including the introduction of a value-added tax, tax receipts have exceeded targets, according to the finance ministry. The sale by the end of June

over the same period last year. But for all the positive signs, economists say that Chinese economic managers are not out of the woods. Not least of their problems is the debt-crisis among state enterprises caused by firms being unable to pay

materials or finished products. This in turn is complicating efforts to push ahead with state enterprise reform and at the same time improve the balance sheets of the specialised

each other for supplies of raw

As one western official said: "The leadership continues to be involved in a very difficult balancing act."

NEWS IN BRIEF

Portugal hits at E Timor attack

Portugal protested yesterday at an attack by Indonesian soldiers on a student demonstration in the troubled island of East Timor and called for a strong international response, Reuter reports

"Portugal wants a strong international reaction to the events in the territory," the Portuguese news agency Lusa quoted Mr Jose Manuel Durao Barroso, foreign minister, as saying. Lisbon felt obliged "vehemently to protest at the intolerable situation in East Timor," he declared.

Up to 20 people were injured yesterday in clashes between student protesters and the Indonesian security forces, the worst recorded confrontation in East Timor since Indonesian troops opened fire on mourners for a pro-independence activist in November 1991, killing up to 200 people.

An Indonesian military official in the East Timor capital Dili said two students had been injured and 10 arrested as the security forces stopped several hundred protesters marching from the university campus to the regional parliament. But residents said about 20 people had been injured; some reports said three people

Ex-premier to be sentenced

Mr Brian Burke, 47, former premier of Western Australia, was found guilty yesterday of four charges of false pretences, and is due to be sentenced today, Renter reports from Perth.

Mr Burke, who served as Australian ambassador to Ireland between 1983 and 1991, was released on bail of A\$25,000 (£11,904). He had pleaded not guilty to obtaining more than A\$17,000 on four separate occasions from a parliamentary account which provides money for politicians to make approved trips out of

state. Each charge carries a maximum penalty of three years' jail.

Murdoch journalists strike

Journalists at Mr Rupert Murdoch's Australian newspapers began a nationwide strike yesterday over a dispute involving the intro-duction of new technology and a wage claim, Reuter reports from

A total of 1,300 journalists walked off the job until tomorrow, said Mr Chris Warren of the Media, Entertainment and Arts Alliance union. But Mr Warren Beeby, editorial manager of Mr Murdoch's News group, said all the company's newspapers would

Hutu moderate leader flies in

Mr Faustin Twagiramungu, a Hutu moderate named by the Tutsi-dominated Rwanda Patriotic Front to head a national unity government, arrived in the capital Kigali on a UN aircraft from Uganda, saying his first priority was to reassure Rwandans flee-ing a rebel advance, Reuter reports from Kigali.

branch of Pengassan, the senior staff union, was ending its strike, although this was denied by Pengassan's head office in Lagos. The strike has stopped the Warri terminal producing natural gas for Nigeria's four thermal power stations in southern Nigeria.

The plants have all stopped working and there is no mains electricity in the south-west. Supplies of diesel in the region are also running out as offices, factories and homes rely on back-up generators. Filling stations are nearly all

dry and fuel is selling with a mark up of 1,000 per cent on the black market. In northern and eastern Nigeria supplies of fuel are normal but, although reaching Lagos harbour, the strike prevents supplies being distributed into the city.

A split appears to have emerged between northern and southern members of Pengassan. The Kaduna refinery in the north is not on strike but is not receiving crude oil from Warri. At the country's main refinery in Port Harcourt, workers of northern origin are considering staying at work while those from the south propose to strike.

Two northern branches of the Nigeria Labour Congress ruled out a political strike ahead of next Tuesday's vote by the executive of the congress on a general strike in support of the oil workers.

Pressure on Bolger blocks bail as MP for Abiola resigns

By Terry Hall in Wellington

New Zealand faces a month of political uncertainty after the surprise resignation from parliament of Ms Ruth Richardson, former finance minister. The National slender majority if it lost Ms Richardson's marginal seat in the resultant by-

Mr Jim Bolger, prime minister, said on television last night he had been tempted to call a general election to ensure a stable government. "However, I was elected to lead for a full three-year

term," he added. The leader of the two-seat opposition Alliance party said he would vote to ensure the National party continued in government if it lost the Selwyn seat, "provided it does nothing controversial".

The government is riding

high in the opinion polls after recent economic successes, and Mr Bolger acknowledged he was under pressure from his party to hold a snap election. This would be held under the Westminster first-past-the-post system: a referendum last year voted in favour of a switch to the West German system of proportional representation, but the necessary legislative

Ms Richardson is one of the most powerful and outspoken right-wing MPs, and from 1991 was widely credited with being the principal architect of a series of sweeping

prime minister.

ike many countries, Singa-pore will in future have fewer people of working age sup-

procedures are not yet in



Ms Ruth Richardson at a press conference yesterday to announce her resignation

Her strong views made her politically unpopular, nowever, and she was sacked after the last general election when the National party won 50 seats against the 49 held by opposition parties. She said vesterday that one

of her chief accomplishments

came this month when as a

backbencher she steered

through parliament a Fiscal Responsibility Bill which forces future governments to disclose budgetary information on a quarterly

Ms Richardson said she was resigning to follow family and business interests, and did not want to be carried out of

said the resignation had nothing to do with being sacked as finance minister, and she would not be joining another political party. Financial markets reacted

sharply to the news, with the New Zealand dollar losing nearly a cent against the US rising strongly.

Elderly give Singapore's leaders grey

'Sue Your Son' bill passing through republic's parliament aims to make adults responsible for needy parents, writes Kieran Cooke

porting an expanding pool of elderly. "I worry that in 30 years' time our economy may lose some of its drive, nomically successful countries in vigour and competitiveness," says Asia; a country of lewer than 3m people, it has foreign exchange Mr Goh Chok Tong, Singapore's reserves of more than US\$40bn According to government projec-tions, about 30 per cent of Singa-(£26.3bn). Average annual per capita income, at more than \$\$25,000 pore's population will be over 60 in (£10,600), is exceeded in Asia only by Japan. The economy grew by 9.9 per the year 2030, compared with today's

ligure of 9 per cent. Radical solutions are being pro-Yet economic success has not brought any comprehensive welfare The Maintenance of Parents Bill, system. Welfare, according to the government, is part of the "demo-cratic distemper" which has caused now going through parliament. would compel adult offspring to give western economies to become slugfinancial support to needy parents. gish and lose their competitive edge. Under the terms of the privately sponsored but government sup-Instead, a central provident fund (CPF), a compulsory savings scheme ported bill, children who failed to comply would be liable to fines and to which both workers and employers contribute, is supposed to cover

The "Sue Your Son" bill tackles a the needs of old age. CPF savings

number of government obsessions. can be withdrawn only when work-

Singapore is one of the most eco- ers reach 55, although they can be

used to raise mortgages and recently the government has allowed a portion of CPF funds to be used for share purchases.

It would be a disaster, says Mr Goh, if companies and young workers had to be taxed heavily to support a large number of elderly Singaporeans. "I worry that what is happening to the developed countries can also happen to Singapore.' he says. "If we lose our competitiveness...our growth will falter and Singaporeans will become unem-

Singapore watchers see other rea-sons behind the government's support for the parents bill. According to the government, the

family - with its emphasis on filial plety, obedience and discipline - is the core of an Asian value system responsible for political and social

stability as well as encouraging traits that lead to economic success. In this ideal, Confucianist world, the family also acts as a bulwark against what are seen as corrosive western

Yew, the then prime minister, visited a new housing development. He was dismayed to find it had two homes for the elderly.

encouraged... It is unsound for a government to take over family responsibilities for we shall damage the basic unit of society, the family, the building bricks of our society." Recently Mr Lee, now senior minister in Mr Goh's government,

suggested that parents aged between

35 and 60 be given a double vote.

According to Mr Lee this would give

"It is not something to be proud of," said Mr Lee. "It must not be

a greater say. Once past 60 Singaporeans would revert to a single vote otherwise, said Mr Lee, the elderly could have a disproportionate influence and pressure the government In the early 1980s Mr Lee Kuan for more welfare. Critics say the government, by

supporting the parents bill and constantly emphasising the family unit, is ignoring social trends. As in many western countries,

those who contribute most to society

divorce rates in Singapore are rising - almost doubling in the last 10 years. Birth rates, particularly among Singapore's more affluent and educated, are falling. This has long-term economic implications.

Already Singapore has chronic labour shortages and imports about 300,000 workers from neighbouring countries to make up the shortfall. Up until the mid-1980s the govern-

ment promoted birth control with a "two is enough" slogan. Now it exhorts couples to have "three of

However, procreation must take place within the family unit. The government frowns on those merely living together. Unmarried couples cannot combine their CPF funds to buy public housing and also face restrictions in the private sector. With property prices rising rapidly. such rules are hurting.

Many say the government's policies avoid not only social realities but economic circumstances. They point out that even in affluent Singapore there are many who need state help and welfare. Some families will not necessarily be able to support

ageing parents. In future years Singapore's elderly population is likely to cause a few grey hairs among the island repub-

lic's leadership. An article on a proposed state pen sion scheme for Hong Kong appeared in the Financial Times yesterday.



By Bruce Clark

and Roland Rudd

For Britain's defence ministry

officials, the plan announced

yesterday represents a hard-

won victory, over some stub-

born vested interests, for the

commonsense idea of joint or

The ministry has had to con-

tend with the staunchly inde-

pendent traditions of the three

services, as well assome more

Under the new principle -

- there is to be a

nnouncements yester-day by Mr Malcolm Rif-

mean that all three services

will get new equipment. How-

ever, most of the orders had

been expected to be announced

whether or not the cutbacks

had gone ahead. The total value of the orders placed and

invitations to tender was over

25bn, according to Mr Rifkind. Two additions to the MoD's

shopping list were an order for

Paveway 3 laser-guided bombs

and an intention to buy suhma-

rine-launched Tomahawk cruise missiles if agreement

can be reached with the US

government and the manufac-

turers. Both are being ordered in the light of Gulf War experi-

ence, where smart munitions

The Paveway is manufac-

tured by Texas Instruments,

but British Aerospace has sub-

stantial work on the weapon,

which is dropped from Tornado ground attack aircraft. McDon-

nell Douglas and Hughes of the

The Royal Navy is to get two

Landing Platform Docks as

replacements for the Fearless

and Intrepid assault ships, which are due to be retired. Of

UK shipyards only Swan

Hunter on Tyneside, currently

in receivership, or VSEL at

Barrow have facilities to

US make the Tomahawk.

proved extremely effective.

referred by the ugly new word

tri-service hospital and a tri-

"tri-service" facilities.

practical objections.

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FINANCIALTIMES

service staff college. Joint arrangements will be promoted in areas such as flying instruction, music lessons and veteri-

Dary care. Operational commands are by definition "tri-service" to the extent that most wars are fought on land, sea and air. Now there will be a permanent

tri-service operational headquarters at Northwood, north west of London. Ministry officials believe a single establishment to oversee operations in conflict zones

Bernard Gray looks at the companies likely to

provide equipment for the three armed services

handle such large vessels.

also been announced for a sec-

ond batch of up to six Trafal-

gar class nuclear hunter-killer

submarines, to replace the

navy's ageing Swiftsure sub-

the order is expected to be between VSEL, the traditional

submarine manufacturer, and

Yarrow on the Clyde, which is

order for seven Sandown class

minehunters which will be

built at Southampton. The

order was worth £250m in

total, around £150m of the

work to be done by Vosper. It

secures about 450 jobs for 4

years, with production starting

Widespread expectations that

another batch of Type 23 frig-

ates would be ordered were not

fulfilled. However, the MoD did

indicate that a further frigate

order was likely later in the year. That order is expected to

go to Yarrow if a satisfactory

The army got the largest sin-

gle order placed firmly yester-

day, when it was confirmed

that 259 Challenger 2 tanks would be bought from Vickers

defence systems. Vickers was

asked to tender for the tanks

last year when it was decided

not to update the Challenger 1

price is agreed.

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ETHNIKI KEPHALEDIU S.A., Administration of Assalts and Lightiges, of 1 Skoulariou St. Athens, Greece, in its copecity as Liquidator of "E.G.L PAPER MANUFACTURING OF WESTERM GREECE S.A., a company with its registered office in Patras, Greece (the presently under special liquidation according to the provisions of Section 980, Invites interested perses to submit within twenty (20) days from pulb

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ical equipment and one plot of land of 363m2 plus other easets such as office

ition of Assets and Liabilities at 1 Skouleniou SL, 105 61

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of this potice, non-binding written expressions of interest for the sept striet complexes of the Company in Patres and in Aggion.

s total volume of 200.683m3, built on land of 84,841m2, one paper-n

ender for the highest bid for the purchase of the above 880

ATION: For the submission of expressions of inte

and toraign press on the datas provided by Law.

SALE PROCEDURE: The sale of the Company's easets will be by Public Audi accordance with the proteions of Section 46a of Law 1892/1990 (as supplemented by 14 of Law 2000/91 and article 53 of Law 2224/94) and the terms set out in the Invite

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emonancium for each of the above-mentioned groups of assets pic Consern tell JSD-81-323-868, 320-462, 422-004 or the Liquidator of the Company ETH

Mhone, Greece tot. +30-1-323.1484, fac: +30-1-321.7905 (Attn. Mrs. Marka Frangeld).

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GROUPS OF ASSETS OFFERED FOR SALE:

Vosper Thornycroft won an

owned by GEC.

es. The competition for

An invitation to tender has

headquarters only in response to a developing crisis." Senior officers are known to have doubts about concentrating operational command in one.

potentially vulnerable spot. There will be a warmer welcome for plans to bring the services together in a 20,000strong Rapid Deployment Force, including men from the Parachute regiment, Royal Marine commandos and RAF

The three service hospitals have been judged to have far will be better than what one more beds than the forces called "the current ad hoc require in their slimmed-down approach of setting up such a

fleet. The order is worth £1.1bm

in total and £800m to Vickers,

and will secure work at the

company's Newcastle factory

Sir Colin Chandler, chief executive of Vickers, said the

order "is good for the army

and for Britain. It provides a

formidable yet cost-effective

weapons system. The endorse-

ment of Challenger 2 will boost

its export prospects in those markets which traditionally look to Britain for a lead."

Royal Ordnance also

received an order for 400,000

rounds of moriar ammunition

The Royal Air force was not

forgotten. Its 14 Tornado GR1

ground attack aircraft are to

get an extensive mid-life over-

haul. The order is worth £700m

and will secure 1,000 jobs at

British Aerospace's Warton

site in Lancashire, as well as a

further 600 jobs in first tier

suppliers such as GEC-

Marconi. In its statement the

MoD stressed that the Tornado

work would help maintain

BAe's manufacturing base

until production of the Euro-

fighter 2000 comes on stream

Mr Dick Evans, BAe's chief

executive, welcomed the orders. This is worth a total of

film to BAe, and will secure

jobs within the company and

worth £50m.

in 2000.

until the end of the century.

beds occupied by service personnel varies between 25 per cent and 55 per cent. The ministry has decided to close hospitals at Aldershot, Hampshire, and Wroughton, Wiltshire. All secondary medical care will be concentrated in a tri-service

cal and operational doctrine. the RAF college at Bracknell as a site for the new institu-

A joint staff college is to be established by 1997, where up to 240 officers at a time will take 10-month courses in tacti-The ministry has ruled out

school at Camberley or the historic naval college at Greenwich south London. The ministry will be under some pressure to use the

Greenwich premises for some other purpose if it concentrates staff training at Camberley. The ministry is also studying proposals to establish a single helicopter flying school for all three services by 1997, either at Middle Wallop or RAF Shaw-

The care of animals is future to be concentrated at a site at Melton Mowbray in Leicester-

tion, and is weighing up whether to use the Army shire, with the closure of RAF

£5bn worth of military orders placed by the Metropolitan Police, to secure any criminal

> Military Police - had been prompted by a public outcry about alleged atrocities by members of the Parachute Regiment in 1982, detailed in a book Excursion to Hell the Battle for Mount members of 3 Para battation were killed and 47 wounded when they recaptured the Port Stanley, the capital of the Falklands.

Stockbroker

A stockbroker fined a record £200,000 by the Securities and Futures Association for helping sell the assets of a Kuwaiti client after Kuwaiti assets were frozen following the 1990 Iraqi invasion won the right to challenge the regulatory body's decision in

Mr Authony O'Sullivan, a former managing director of stockbrokers Sassoon Europe was given leave to appeal against the decision through a judicial review. It is thought this is the first case of SFA disciplinary proceedings being challenged in this way. Mr O'Sullivan was also

expelled from the SFA register and ordered to pay costs of

Britain in brief



No action on Falklands allegations

No British soldiers will be charged with alleged war during one of the battles of the Falklands campaign, it was announced. The decision by Mrs Barbara Mills, director of public

widespread approval by MPs, military chiefs, and peers. Mrs Mills ruled that despite an extensive 18-month inquiry there was insufficient evidence

prosecutions, was greeted with

The police inquiry - and an earlier one by the Royal solated mountain overlooking

in Iraq plea

the High Court.

assets he helped sell is thought to be the Kuwaiti Investment Office, the investment arm of the Kuwait government.

Bus advert bid probed

The Monopolies and Mergers Commission is to investigate a bid by More O'Ferrall, the poster advertising company, for London Transport Advertising, the London Transport subsidiary which is being privatised.

More O'Ferrall, which is one of four bidders for LTA, said it was "extremely disappointed" about the referral and that the resulting delay could leopardise its chances of a successful bid. LTA generates about £23m

space in Underground stations and on buses and trains. The Department of Trade nd Industry is concerned that More O'Ferrall's proposed acquisition "raises competition concerns in the poster advertising market in the London area which merit

a year from the sale of poster

Railtrack faces profit curbs

investigation by the MMC".

Tough curbs could be imposed on the profits of Railtrack, the company which has taken over British Rail's track and signalling, if proposals unveiled yesterday by the rail industry regulator are put into effect. In a detailed assess of the proposed access agreements to be signed between Railtrack and the train operating companies, Mr John Swift, QC, suggested that commercial pres could require Railtrack to reduce the value of its assets and the level of return it made on them

"The combined effect might be to impose a significant reduction in Railtrack's profitability post-privatisation," the rail

Code to protect street trees

A national code of conduct affecting the way in which Britain's streets are to be dug up is to be launched this Autumn by the privatised power, gas, water and

telecommunications industries in a bid to protect thousands of endangered trees.

Green corporate policies spread

The number of companies with an environmental policy has increased from 46 per cent in 1992 to 58 this year, according to a sample surveyed by the Department of the Environment. The proportion of companies with an energy policy rose from 34 per cent to 46 per cent.

Directors 'take pay cuts'

One in five directors in some of the UK's biggest companies took a pay cut last year according to a report that contradicts the popular image drawing inflated salaries.

The report by Korn/Ferry Carre/Orban Internation surveyed salaries of more than 1,000 senior executives, mainly at board level, in 154 of the UK's largest companies.

found on jobs Britain's businesses plan to hire more staff in the three months to the end of September in spite of expectations that new orders will grow at a slower rate. according to the latest quarterly survey from Dun & Bradstreet, the business

Confidence

information group. The company's poll of 1,500 managing directors found that 40 per cent expected to increase staffing levels compared with a year ago during the current three month period, against 11 per cent planning a reduction.

Heroin haul worth \$25m

Customs officers carrying out a random check on a lorry found 150 kilos of heroin worth about £25m hidden behind a false bulkhead. The lorry, from Bulgaria, had arrived at Dover on a ferry from Zeebrugge, Belgium. The driver, a Bulgarian, was being questioned by customs officers

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IN THE MATTER OF

dated the 5th July 1994 con with respect to the capital of the Comshove mentioned Act were registered by the Registrar of Companies on the 5th July 1994. Dated 15th July 1994

that the forces' fighting capability would be improved by the retention in service of a frigate and a nuclear submarine which were previously to

have been mothballed.

news. "This suggests that they

have stopped the retreat on force levels," he said.

As well as procuring new

apons, Mr Rifkind also said

MINISTRY OF EDUCATION AND SCIENCES TUNISIA SCIENCE CITY INTERNATIONAL COMPETITION FOR SCIENTIFIC SCENOGRAPHY.

Rifkind: orders soften the blow of 18,700 job cuts

many of its suppliers," he said. BAe will benefit from the Tor-

nado and Paveway pro-

grammes, and also would sup-

ply command and control

frigates and Trafalgar class submarines which were

Another senior figure in the

defence industry welcomed the

ectronics for any Type 23

مهوزة الغلوم

The tenders will be presented under a double envelope An interior envelope bearing only the note "auggestions of scenography for Tunisk nos City. It has to comprise the following papers:

arior envelope has to beer Tunisle Science City's address and be marked: Do entational competition for scenography

The dearline of the receipt of the suppossions is fixed on Monday, October 31, 1994 #

LEGAL NOTICES EN THE HIGH COURT OF AUSTICE SECURITY INSURANG

Landon BC1A 411

Ref KO

IN THE MATTER OF THE COMPANIES ACT 1985 NOTICE IS HEREBY GIVEN that an Order of High Court of Justice, Chancery Division reduction of store capital from £14,500,000 to £12,953,704 of the above maned Company and the Missax approved by the Court showing

rainforests are soil is exhausted being destroyed at the rate of thousands of very quickly by "slash and burn" farming methods. trees a minute, how can planting just a handful of seedlings make a difference?

A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people that can force them to chop down trees. Where hunger or poverty is the underlying cause

The villagers of Mugunga, Zaire, for example, cat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

of deforestation, we can provide fruit trees.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source. This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take

trees planted by WWF and local villages can be harvested within five or six years of planting. Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply

two hundred years to mature. The Markhamia losea

other species that are fast-growing and casily replaced. These tree nurseries are just part of the work we do with the people of the tropical forests.

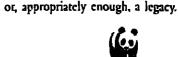
WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

New tracts of tropical forest would then have to be cleared every two or three years. This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to

produce crops over and over again. In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.) WWF fieldworkers are now involved in over 100

tropical forest projects in 45 countries around the world. The idea behind all of this work is that the use of natural resources should be sustainable. WWF is calling for the rate of deforestation in the

tropics to be halved by 1995, and for there to be no net deforestation by the end of the century. Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation,



WWF World Wide Fund For Nature

International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.

decision

By Raymond Snoddy

A decision on re-advertising the licence to run Britain's new Channel 5 was yesterday postponed until September by the Independent Television Commission amid concern that the government may have damaged the venture's financial vlability.

The delay came as the National Heritage Department unveiled compromise proposals allowing Channel 5 to go ahead but to a reduced audience using existing analogue technology.

The proposals keep open the ossibility of up to 12 new digital channels being launched sometime in the future. Digital technology allows television viewers to receive programmes

on much wider screens All the proposals are for channels using over-the-air transmissions, rather than satellite or cable.

Following the government's announcement, the ITC said it was concerned that one of the two frequencies originally approved for Channel 5 would no longer be available. This would reduce coverage from the original 74 per cent of the population to about 50 per

The ITC turned down the only bid for the Channel 5 licence 18 months ago.

The commission said yesterday it would consider, with a view to deciding in September, whether the latest plans "do form the basis on which the ITC can proceed to re-advertise the licence and, if so, when and on what terms.

Channel 5 Broadcasting, a consortium which brings together MAI, the television and financial services group, Time Warner, the US media giant, and Pearson, the media group that owns the Financial Times, welcomed the government announcement. Pearson and Time Warner were involved in the original failed bid for the Channel 5 licence.

Mr Ruud Hendriks, managing director of NBC Super Channel, the satellite channel controlled by NBC, the US network company, said the com-pany planned to bid if the icence was advertised.

Channel 5 EU court in postponed key ruling on pregnancy

By David Goodhart and John Mason

British women who are sacked as a result of becoming preg-nant will now be able to claim a breach of the Sex Discrimination Act 1975, and thus much higher compensation awards, following a ruling in the European Court of Justice.

The decision was played down by government ministers but welcomed as an important breakthrough by the Trades Union Congress and the Equal Opportunities Commission.

It could result in more £100,000-plus awards similar to those made recently to women soldiers sacked by the Ministry of Defence.

However Mr Ira Chalphin of the Institute of Directors warned that the ruling would make women of child-bearing age less attractive to employ ers. "The law is increasingly saving to employers 'beware of these people", he said.

Other employers organisations were more cautious but some said privately that they believed the ruling would lead to fewer women of child-bearing age being taken on.

The case was taken to the European Court by Mrs Carole Webb, 25, of West Drayton, London, who was dismissed from her clerical job at EMO Air Cargo Ltd in June 1987.

She had been taken on as replacement for another Woman soon to begin maternity leave but was dismissed when she discovered that she too was pregnant.

Mrs Webb claimed that this was a breach of the Sex Discrimination Act and took her case to an industrial tribunal, the employment appeal tribunal and the the Court of Appeal, losing in all three

The House of Lords then ruled that there was nothing special about pregnancy that should cause a woman to be treated differently from a man or woman unavailable for work on medical grounds. However, it asked the European Court for a preliminary judgment on the issue.

The European Court disagreed with the Lords, finding that pregnancy cannot be compared with male illness and that Mrs Webb's dismissal therefore amounted to sex discrimination.

The European Court ruling also insists that pregnant women are entitled to the protection of the law from the first day of employment, rather than after two years service. The two year qualifying period was being abolished in the new European Union maternity directive which will take effect

MPs attack European trawler proposals

New conservation measures proposed by the European Commission which would limit the number of days trawlers are permitted to operate were attacked by Conservative backbenchers and opposition MPs in the Commons last night, Ivor Owen writes. Mr Michael Jack, fisheries minister, said government offi-

cials would meet representa-tives of the fishing industry

next Thursday. He indicated

that the proposals were unlikely to be discussed by European Union fisheries min isters until November

Mr Jack said £8.3m would be available in the current financial year for the next stage of the decommissioning scheme which had so far resulted in 135 vessels being removed from the British fleet. He said fishermen would still need to exercise constraint to promote stock conservation.



New row over extent of poverty

Controversy over the extent of poverty in the UK was renewed by government figures showing that real incomes of the bottom 10 per cent of the population have fallen by 17 per cent since 1979, writes Alan Pike.

This maintains a continuing pattern of decline in the afterhousing costs income of the bottom group. It fell by 14 per cent between 1979 and 1990-91. and was 17 per cent lower by

On an alternative basis of measurement before housing costs are taken into account, the real income of the bottom 10 per cent is unchanged since 1979. Publication of the figures in the Households Below Average Incomes analysis, drew starkly different

The government argues that the figures reflect an increase in unemployment during the recession rather than a growth in absolute poverty. The figures, say anti-poverty campaigners, show the UK is developing into a US-style society with a widening gap between its richest and poor-

London set for new move on Ulster

The British government is willing to consider amend-ments to the 1920 Government of Ireland Act as part of the effort to secure a new political settlement in Northern Ireland. But Mr John Major, the British prime minister, will today tell his Irish counterpart Mr Albert Reynolds that an explicit pledge by Dublin to modify the Republic's constitu-

tional claim to the province is vital to any hope of an agree-British officials insist that it will be impossible to restart talks between the constitutional parties without a commitment by the Republic to incorporate into article two of

its constitution the principle of majority consent in Ulster to any change in the status of the province. Moderate unionist leaders have made it clear that they will not participate in a resumption of the "threestrand" search for a political

settlement without such a

oledge from Dublin. But Mr Reynolds has been reluctant to give any firm commitment in advance of the conclusion of an overall accord between unionists and nationalists. As a result, talks between London and Dublin on a framework document to restart the talks process Philip Stephens says the British government is also to press for a constitutional concession by Dublin

have become deadlocked. Mr Major and Mr Reynolds will seek to break that deadlock at their meeting today on the margins of the European Summit in Brussels.

Despite recent gloom in both capitals about the prospect of a breakthrough before the Anglo-Irish summit pencilled in for late next week, officials in London have not ruled out the possibility the two prime ministers will find a compromise. If they do not, the expectation is the summit will be postponed until September. British officials say that Mr

Revnolds' recent public calls for changes in the Ireland Act have not yet been matched by specific suggestions for amend-There is also some puzzle-

ment as to why Dublin regards that legislation - which pre-dates the division of Ireland as such an important symbol of Irish partition. The 1973 Northern Ireland Act is a much clearer assertion of Westminster's sovereignty over the province.

But as long as the principle of consent is not undermined. the view in London is that the government is ready to consider changes to the 1920 legislation as part of a package to restart the process

Sir Patrick Mayhew, the Northern Ireland Secretary, told the House of Commons yesterday that he saw no particular need for changes but was ready to consider any proposals It is understood that the liai-

son group drawing up the proposed framework document has still to settle the proposed form of the new cross-border groups demanded by nationalist politicians in the province as a quid pro quo for the creation of a new Ulster assembly. There are some differences remaining also over the degree to which the two governments should seek to prescribe the

form of devolved administra-But the London government appears confident they could quickly be resolved if Mr Major and Mr Reynolds break the deadlock over the constitutional claim.

By contrast there appears little optimism in London about the prospects for an early end to violence in the province.

Shahid M
Husem
Vineet
Kristinam
Csuba
Syed Sarinaz
Imraa
Jilliam Maria
Sanjay L
Gordon
Sergy
K.

The government still believe that the faction represented by Mr Gerry Adams, the Sinn Féin president, is looking for an escape route from the violence to allow it to join the talks process. But the annarent determination of hard-line sections of the IRA to continue the killing has all but extinguished hopes of a quick "clean" break with the last 25

 An influential committee of MPs is putting pressure on the Office of Fair Trading to launch a formal investigation into the price of bread in Northern Ireland.

The recently established cross-party Northern Ireland committee yesterday wrote to the OFT to express its concern about the differential in bread prices between the province and the rest of the UK.

The letter followed an appearance before the committee by the General Consumer Council for Northern Ireland. According to the GCC, a large loaf costs on average up to 40 per cent more in North-

ern Ireland than in mainland

Britain, with an identical loaf

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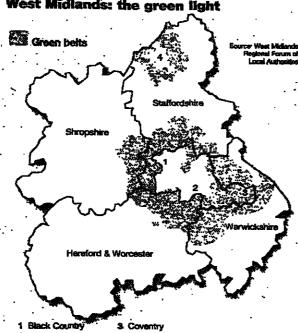
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lanners in the West Green Belt Midlands are waiting for Mr John Gummer. the UK environment secretary, to deliver his in danger of regionai planning guidance, the document which will lay down the broad patterns of land use for the next 20 years. The West Midlands Forum of buckling Local Authorities has given Mr Gummer its advice; it is anxious to regenerate the cities.

Paul Cheeseright on pressures on the use of land in the UK's West Midlands region

West Midlands: the green light



planners and environmental-

towards decentralisation which

has seen companies moving

operations from larger centres

in that context, a crucial ele-

ment is the treatment of the

Green Belt, the area around

the towns and cities where, if

there is property development, there has to be a very good

Planners and property com-

panies share, in general terms,

the view that cities need a

"A key factor in achieving a

pattern of sustainable develop-

ment will be to maintain the

region's two Green Belts. They

are major regional assets that

provide environmental benefits

as well as aiding regeneration

of the areas they surround,"

the West Midlands Forum

we understand the general

requirement - to prevent the coalescing of big urban

iumps, said Mr Anthony Glos-

sop. chief executive of St Mod-

wen Properties, referring to

now Walsall on the north-east

side is the Birmingham-Black

country conurbation might

spraw! to meet Cannock to the

around since 1947. It has a

valid role. It needs to be

applied sympathetically and

reviewed from time to time -

which it is." said Mr Nick

Mason-Jones, managing direc-

it is these questions of appli-

cation and review which stir

the most argument, pitting the

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"Like most sensible people

advised Mr Gummer.

Green Belt around their

to smaller ones.

reason for it.

sts, against the market. We're saying that the emphasis throughout the West Midlands should be about urban regeneration," said Mr John Finney, one of the planners at West Midlands Forum. That means that the Green Belt should be protected, that development should be drawn back into the cities rather than allowed outside them.

But that is easier said than done. The West Midlands planners would like to draw development in to the north and west of the region, to the Black Country and Staffordshire, where the local economies are weakest. However, the commercial pressures for space are more evident on the south and east of the Birmingham-Black Country conurbation.

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heating in the south and southeast, where there is the greatest pressure on areas of attractive landscape," said Mr Finney. Ideally, planners want more activity to strengthen the north and west, while relieving the south and east.

This, paradoxically, might put more pressure on the Green Belt. "There is little, if any, land on the periphery of the conurbation that is not designated Green Belt. Over the past decade this has resulted in growth pressures jumping into the surrounding shire counties," says Mr Joe Valente of DTZ Debenham Thorpe, chartered surveyors.

The shire counties are now resisting growth. The effect will be to direct more growth into the metropolitan districts. some of which will have to be located within existing Green

Belt areas," said Mr Valente. It is the perception of the demand for space and the pervasiveness of the existing Green Belt which underlies the industry's demands for relax-ing the Green Belt. The level of demand is difficult to quantify but, at Arlington Securities' Birmingham Business Park, south of the city and on land extracted from the Green Belt, space was being taken in the depths of recession as decentralisation continued.

Mr Jim Johnston, Arlington's regional director, noted that companies such as Hewlett Packard, Honeywell, Norwich Union and Fujitsu Fulcrum, had moved or were moving from the inner city. Business park rents are lower than those of the central city, but the gap is narrowing.

Inevitably, companies are governed by their own interest rather than that of the planners when they take space. To forbid development in one place is not to secure it for another. "If it's not allowed to take place in Worcester, will it take place in Dudley?" asked

Mr Valente. The West Midlands Forum is trying to have the best of both worlds. To satisfy business demands to get out of town, it has adopted a policy of premium industrial sites, to make good the deficiency of larger, ligh-quality sites in the conurhations, recognising that some of these sites may have to be in the Green Belt.

The premium sites policy provides a safety valve; it gives away a little of the Green Belt, but keeps the mass. However, the West Midlands Forum observed that "the property industry tends to equate premium industrial sites with the standard BI Business Park. that is primarily out-of-town office development in campus form"

That is unacceptable to the planners who argue that "only those activities which could not be located within existing urban areas will be permitted. However, development must be complementary to, rather than competitive with, urban regen-There is plenty of potential

dispute within that definition, establishing what Mr Glossop called "the difference between principle and practice". The more flexibility on Green Belt boundaries, the less the trouble with the industry and the more the trouble with environmentalists. Perhans Mr Gummer will clarify how much

BET: Payne promoted, Mackenzie leaves

John Clark, chief executive of BET, yesterday promoted his long-time protégé Keith Payne to a new post as director of finance, planning and development at the business services

Clark says the 51-year-old. who joined the main board last year as director of strategic planning, is the ideal candidate to oversee the progressive expansion of the company's activities, particularly distribution services in North America and Europe.
The two worked together

previously at Core-mark International, a US marketing and distribution company, where Clark was chairman and Payne senior vice-president of

operations. Before that, they were colleagues at Singer International, where Clark was president and Payne chief financial officer.

When Clark joined BET in 1991, he invited Payne to join him; together they were credited with reducing group activities to four core areas: business services, textiles, plant services and distribution.

Payne will combine the roles of finance director and planning co-ordinator - posts which were split when BET embarked on its three-year divestment programme.

"We've finished that programme, and now we're moving into a growth phase I want to put the jobs back together," Clark said yesterday. He also paid tribute to Bob MacKenzie, the current finance director, who is "leaving the group to pursue other business opportunities". Mackenzie, 41, a former chief executive of the International Leisure Group and financial controller at Hanson, played a central role in reducing BET's £800m debt

mountain. "This is an amicable agreement following the completion of the three-year turnround phase of BET's recovery programme," said Clark.

Industry analysts, however, questioned the wisdom of yesterday's reshulfle and suggested BET might be better served if the finance and planning departments remained separate. "Mackenzie made a very considerable contribution to BET's revival," said one analyst. "His departure is a loss to the group."

have a single focus. John Robb

[chief executive and chairman], looked at the two approaches and decided to go for David's.

It was a difficult decision, but

I'm not at all hitter. Wellcome

has a super R&D portfolio

which I hope David will be able

Jones says the main differ-

ence between them had been

over whether to use clinical

groups - in effect a team approach - or whether to give

greater importance to a central

leader. "There wasn't an argu-

ment between us. We both

done internationally," he said.

agreed development had to be

to make grow."

Insurance moves



■ John Trott (above), director of Standard Life Assurance Company in Edinburgh, has been appointed deputy chairman of STANDARD LIFE in succession to Sir Lawrence

■ Martyn Hooper has been appointed a director of Kininmonth Lambert, part of LOWNDES LAMBERT. Richard Bennett has been appointed md of Lowndes Lambert Professional Indemnity Division. Andrew Calder and Toby **Humphreys** have been appointed directors of BOWRING Financial & Professional Insurance Brokers, and Richard Ratcliffe a director of Bowring Worldwide Services. Garrick Hitchen, Jonathan Steed. Dennis Wheatley and Bruce Wheeler have been appointed

directors of Bowring Aviation ■ John Newall, rud of Sedgwick, France, has been appointed and of BAIN CLARKSON's Belgian subsidiary Boels and Begault. ■ Clive Davis has been appointed group chief

executive of FIRSTCITY INSURANCE GROUP; he and Tim Watkins have been appointed joint mds and Nick Rowe a director of FirstCity

Insurance Brokers. ■ Paul Davies, chairman of Aon Re, has been appointed a director of RHH Group. part of AON Corporation. ■ Peter Barrow is appointed a director of SUN ALLIANCE Life; Jamie Woods, director and chief actuary, is appointed group chief actuary; and John Kent, deputy md of Sun Alliance Investment Management, is also appointed

investment director. ■ Arno Kitts has been appointed chief executive (UK) of the INDEPENDENT ORDER OF FORESTERS.

■ Keith Mandy, Neil Pearce and Mark Ryan have been appointed divisional directors of SBJ Stephenson, part of STEEL BURRILL JONES.

Welcome mat for Jones at ABPI

place to do pharmaceuticals

research," Jones says. His departure from Wellcome

represents the end of a debate

Trevor Jones, former director of research, development and medical in the UK at Wellcome, has resigned. He is leaving the board to become direc-tor general of the Association of the British Pharmaceutical

The move should add considerable weight to what has been a lacklustre association with a poor reputation for promoting the cause of the British drugs industry. Jones is a scientific heavy-weight and fine communicator. "The UK's pharmaceuticals industry has much to do. But if we can get it right, this country will remain the best

at the top of the organisation about how best to manage international pharmaceuticals levelopment. The company has been struggling with two large development organisations: one in the UK where Jones was in charge

and one in the US where David Barry was vice-president research and development. Barry has recently become director of medical affairs for the whole company. "It was clear that we had to

Electronic switches

Bruno Magne's appointment as managing director of France Telecom UK is further evidence of the ambitions of the French state telecom compa-ny's British ambitions.

In common with several leading continental telecoms operators, France Telecom last year established a UK subsidiary to exploit the now liberalised market for data telecoms and private corporate telephone networks, gearing itself particularly to large companies with substantial European traf-

France Telecom has more than 100 staff in the UK, and boasts 250 customers in the

■ Charlie Abrahams is corporate telephone network sector alone. Most of its cuspromoted to become area tomers are in the City, and last director for the UK, Ireland week it opened a network cen-tre in Docklands. and South Africa for AMDARI. ■ Chris Lucas (below left) has

Magne has been with France Telecom for 27 years, latterly as director of technical support and quality improvement for its core network. "My challenge is to ensure we offer effective local and global business solutions to our clients in the UK and look for new opportunities," he says. Since the UK is Europe's

most open telecoms market and far more open than the French - he ought not to be short of them.

■ Stuart Tiverton Brown has been appointed md of POLYMETERS RESPONSE INTERNATIONAL.

■ Peter Vyvyan-Robinson (below right), formerly general manager, sales, is promoted to director, ICL Financial Services; he succeeds Nigel Croisdale, who is appointed vice-president trading of ICL's client server division

been appointed sales director

of TOSHIBA (UK).

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Banana genes to be split

ce cream bananas may be on their way to Europe and North America. Red, apple and finger hananas, too.

These are names of unusual short-lived varieties of the yellow fruit that last just long enough for the lucky inhabitants of the tropics

The rest of us have to make do with the Cavendish variety which can survive a long journey by sea and accounts for almost all the \$6bn (£3.9bn) a year European

Union and US banana markets. Imports of exotic banana varieties could rise if research by UK drug company Zeneca and DNA Plant Technology (DNAP) of northern

California comes to fruition. The two companies announced a research collaboration this month to find a way of slowing the rate of ripening in bananas. The work will combine DNAP's genetic engineering expertise with Zeneca's knowledge of banana physiology.

Bananas ripen as a result of the action of the simple chemical ethylene, which acts as a hormone in the truit. The work will try to identify which gene is responsible for controlling the release of ethylene and turn it off.

Banana aficionados may revel in their new found choice of varieties, but the real benefit is likely to be felt among growers and buyers of the Cavendish variety, according to Chris White, editor of London-based magazine Eurofruit.

"The genetically-engineered banana might be used to raise quality in regions where there are production problems. Yield could improve, too, making cultivation worthwhile in previously

uneconomic areas," he says.

DNAP says that slow-ripening Cavendish bananas should also taste better and even be more nutritious

As with many fruits, bananas are harvested while immature and left to ripen in transit. With adjusted genes, they could be allowed to ripen naturally before being cut down.

Consumers will have to wait until early in the next decade before reaping a new harvest from the shelves of their local shops: Zeneca says that a product is unlikely to reach supermarkets before then.

Daniel Green



flashes on to the screen and within seconds the threeyear-old car, which has been repaired in four places, is bid

up to Y3.21m (£20,400) from the initial price of Y3m. After 25 seconds, it is sold to a dealer 700 miles away from Tokyo.

The blinking numbers and beep-

ing noises are not part of a new video game, but of Aucnet, Japan's first satellite-linked, used-car auction network. The control room, situated in the company's head office in central Tokyo, hooks up more than 3,000 used car dealers around Japan. They buy and sell 3,500 used cars through the system a week, about 5 per cent of Japan's overall used-car auction sales.

The still photograph images of the cars along with full details of repairs and other relevant data are sent to the subscribers' computer terminals via satellite. The bidders use joysticks to register their bids, which are transmitted to the control room's IBM host computer through a telephone line. "It's easier than a video game," says Koji Sasaki, director of Aucnet.

While the conventional used-car auction involves taking the car to a designated area, the system has allowed dealers to trade used cars while sitting in their offices, cutting costs for space, transport and per sonnel. The potential seller can hedge the risk of losing money on costs if the car is not sold, while also retaining the merit of keeping the vehicle as merchandise on the premises until a buyer appears.

And although conventional auc tions have been limited to local areas, giving rise to around 140 local used-car auction exchanges around Japan, the network has managed to create the country's first national auction network. linking dealers all over the country.

The company was founded in 1984 by Masataka Fujisaki, who owned a computer software company and a used-car dealership. After finding auctioning for used cars time- and cost-consuming, he devised a plan to auction used cars through an electronic network.

The initial attempt was made by ending members laser discs with the photographs and information of the cars through parcel delivery and conducting an auction through a telephone-linked computer network. However, the deliveries of the discs would sometimes be delayed; and the discs, vulnerable to rough handling, would often be broken or cracked.

In 1989, with marketing and financial help from Orient, a consumer credit company, Fujisaki hooked up with Japan's first commercial communications satellite, launched that



Satellite sales

Emiko Terazono continues a series on electronic retailing with a look at Japan's used-car auction network

year. The satellite speeded up the bidding procedure and lowered costs for the company. Last year Aucnet linked 320 used-motorbike dealers around the country and has started motorbike auctions once a

However, not everything went smoothly from the start. There was initial opposition from the nation's used-car dealers' association, which feared Aucnet would threaten the existence of the local auction exchanges. It launched an "anti Aucnet committee" and threatened to eject any member who joined the satellite network.

The association was eventually

forced to accept Aucnet after many of its dealers joined despite its cam-paign, and the network's membership has grown sharply from the initial 500 in 1989.

While only dealers can become embers, individuals who want to sell their vehicles can participate via the company. Last year 100 cars belonging to individual owners were sold through the system every

The key to Aucnet's success, says Sasaki, is the speed at which the information is processed through the system and transmitted to the bidders. But another important element has been the company's rigorous inspection and evaluation standards of the used cars. Aucuet officials had to convince members that the certified inspectors (who rated the used vehicles) were to be trusted and that members could buy the cars unseen

Aucuet currently has 120 inspectors nationwide, who rate the cars on a scale from one to 10, and provide a bidding minimum which reflects the car's state.

The company's innovative system has been reflected in its profitability. It initially invested Y1.5bn in the computer system, and broke even in 1989. The company went public on the over-the-counter market in 1991, and last year, thanks to the popularity in used cars due to the prolonged recession, its pre-tax profit rose 25 per cent to Y1.14hn on a 15 per cent increase in revenue to Y4.73bn.

The company derives its revenues from sales of the satellite receivers and computer terminals to leasingcompanies, which in turn lease the equipment to members. Registration, inspection and photography fees for the used cars and brokerage fees when a deal is completed are also part of Aucnet's income.

Sasaki says there is room in the domestic market for Aucnet to expand. Only 15 per cent of the 20,000 used-car dealers are Aucnet's members, and there are regions where the system has not pene-

The company sees the potential in applying its satellite network to other sectors which have inefficient auctioning processes, such as flowers, real estate and meat.

Meanwhile, Aucnet hopes to crack the US used-car sales market, which is said to be five to six times as big as the Japanese market. The company, which obtained a patent for its system in the US in 1989, has set up a US subsidiary in Atlanta, Georgia and wants to start auctions from September.

But it may take a while for Americans to become used to buying second-hand cars unseen. Sasaki says that it may take two to three years for the concept to be accepted. And Aucnet faces competition from other satellite auction operators, such as Independent Car Auctions, a UK car auctioneer. It has recently tied up with Manheim Auctions, a leading US automobile auction company, to set up a satel-

Sasaki says he is not worried about the competition due to Aucnet's domestic success. However, he admits that Japanese and US usedcar buyers look for different things in a used car and a data and rating system will need to be adapted. "Japanese are picky about how a

car looks, and hate small scratches and dents. US consumers are more conscious of the vehicle's basic

Worth Watching · Vanessa Houlder



Apple launches new operating system

Apple, the California-based computer company, is set to release a new operating system for its Macintosh personal computers later this summer.

The new system, known as Macintosh System 7.5, includes more than 50 new features and technologies to make the computer more productive and asier to use. These include an interactive guide to assist users some features to streamline and speed up basic tasks and a implified way to exchange information between Macintosh and MS-Dos or Windows systems

The system includes PowerTalk. which allows users to send electronic mail, share files and forward documents. It also includes the QuickDraw GX technology for high-quality

printing and graphics.

Macintosh system 7.5 will run on computers with at least a 68020 processor. On a 68020, 68030 or 68040-based Macintos computer, the system requires at least four megabytes of Ram to run the core elements and at least eight megabytes of Ram to use PowerTalk and QuickDrav GX. The new release will be compatible with most Macintosh applications software currently

availahle. Apple Computer UK Ltd: UK, 081 730 2480.

Virtual reality arrives home

Virtual reality in the home has come a step closer with the launch of the VFX1 headset by Forte Technologies, writes Richard Rosen from the Summer Consumer Electronics Show in Chicago.

The unit incorporates a pair of colour LCD displays, one for each eye, each measuring 0.7 inches. This gives an effective viewing area equivalent to

watching a 35-foot screen from 35 feet. Each screen has an individual lens, which can be focused - a useful feature for people who have taken their glasses off. When in use, it measures the amount of head movement from the wearer in all three planes and calculates where you are looking.

The headset, which weighs less than 21bs including stereo speakers, uses its own 8-bit PC ISA card for output and works independently of the standard PC display. It will be launched worldwide in October at a price of about \$900.

Contact Forte Technologies: US. 716-127-8595.

Fresh as a raspberry

The convenience of using frozen soft fruit, such as raspberries, is offset by problems such as the length of defrosting time, the loss of the fruit's shape and handling difficulties.

Distillerie du Perigord, a French company, says it has introduced a new fruit proce method which firms up the fruit. increases its shelf life to a year

and heightens its flavour. The process begins with an analysis of the fruit's sugar content, acid content and permeability. The fruit is then dipped in sugar at low temperature, put into an alcohol solution and flavoured with

Distillerie du Perigord: France 53 59 31 10

Software for re-engineering

New software has been developed to assist in business process re-engineering, a fashionable management technique for improving competitiveness by streamlining productive DTOCESSES.

Micrografx, a developer of Windows-based graphics applications, has launched ABC ToolKit, which will help a company measure and analyse its internal business proces

ABC ToolKit will allow companies to map process flows and then track costs, cycle times. quality indices and other variables. The ABC ToolKit is available

for around £490 through dealers and distributors.

Micrografx: UK, 091 514 7388.

MANAGEMENT

CHRISTOPHER LORENZ

'Global web' still not free of tangles



wedded to it. From their different points of view, the "stateless" image depicts a paradoxical new world in which multinationals, though beyond the reach of individual governments and, in some respects, of international institutions - are

becoming "insiders" everywhere. There are several facets to this supposedly universal trend, which Morita christened "global localisation" and which - in theory - allows multipationals to get the best of both worlds: exploiting global economies of scale while also maximising their responsiveness to local markets and sources of expertise.

The most evident facet is the siting of factories in foreign countries, such as the \$1bn (£600m) semiconductor plant which Japan's NEC announced last week will be built in either Scotland or California.

More significant, because of their higher value added and skill content, is the location of research, design and development (RDD) centres not just at home but in international networks what Reich has called "global webs". This gives companies access to localised technical skills

around the globe. A further facet is the transfer away from a company's home country of some of its global divisional headquarters. The best-known example occurred in 1991, when IBM shifted its network systems business from

the US to the UK. To Reich and other analysts, this new world has already arrived. In a series of publications in 1990-91, when he was still at Harvard, he argued that the nationality of a global company's ownership no longer mattered. activity". He uses this odd phrase rule.

total disregard to a company's

"nationality". It was obvious at the time that Reich was exaggerating, and that multinationals are not locating their RDD units, or their divisional HQs, anything like as freely around the world as their factories. Nor are all such moves permanent: IBM's new management has since repatriated its network systems HQ to the

But Reich's cry that "ownership is unimportant" has been echoed ever since by government ministers in liberal economic regimes desperate to encourage foreign inward investment, notably Britain.

Home country activity is still very important. 'Global webs' are the exception

Until now there has been no authoritative statistical study which showed how far Reich was exaggerating. Given the complexity of the subject, no single study can be conclusive or unquestionable. But a brave first stab has now been carried out by John Cantwell, an economist at Reading University.

His study has not yet been published. But when he presented his data for the first time last month at a symposium in Stockholm of top international economists, technology and business academics, it was heralded as "remarkable" by Michael Porter, Harvard's leading professor of business strategy and national competitiveness.

By examining the extent to which US patents granted to 280 big US and European companies over various periods between 1920 and 1990 resulted from work in their domestic or foreign units. Cantwell has created a rough but very detailed impression of the geographic location of what he calls their "technological

The proposition Like manufacturing, he claimed, that multinational research, design and development companies are fast were now being sited with almost from RDD.

His study challenges the Reichian myth in several senses. First, it shows that US multinationals still conduct the vast majority of their technological activity at home, not abroad; during the 1970s, less than 7 per cent of their patents arose from work done abroad and in the 1980s the proportion was less than 9 per cent.

Second, Cantwell shows that hig American companies have only just regained the degree of internationalisation which they achieved between 1920 and 1939, before many of them retreated from their foreign RDD operations because of the second world war.

Third, the study suggests that although European companies carry out more of their technology activity abroad, their rate is still only 30 per cent, and there has been little overall increase since the 1950s. Only Dutch, German and Swedish companies have increased their proportion sharply. The Italian rate has halved since the 1960s.

Cantwell himself makes all sorts of caveats about his study. For instance, it shows relative geographic shifts between home and abroad, not absolute changes (foreign activity can rise even if its ratio falls); and some of the territorial shifts - possibly half - result from takeovers of foreign companies, not from new technological activity.

He also says that Reich is right to the extent that much of the foreign RDD within very select leading companies is changing character. From being mainly local adaptation of basic technology developed at home, it is shifting to the origination of new knowledge. As Reich's "web" analogy suggests, some of this is being developed jointly by several

centres of expertise. The fact remains that, except within leading Belgian, British, Dutch and Swiss companies, home country activity is still of overwhelming importance. Reich's "global webs" are very much the exception. It is an open question whether they will ever become the

RH The Prince of Wales and Julia Cleverdon nation. What other double act could persuade 80 top business people (many of them chief executives of Britain's biggest companies) to defy this week's rail strike and sultry weather for a worthy three-hour seminar in central

An almost full house at St James' Palace, though, was what the heir to the throne and chief executive of Business In The Community achieved on Wednesday when the likes of British Aerospace's chief executive Dick Evans, Tesco mar-keting director Terry Leahy and National Westminster Bank chief executive Derek Wanless reported back on recent visits to inner-city schools, housing estates and homelessness centres around the coun-

Launched in 1990 as a means of widening the commitment of top managers to corporate community involvement, BITC's Seeing Is Believing initiative was originally intended as a one-off experiment. The outings just completed, how-ever, were the ninth in the series and organisers say the exercise has proved very successful in enabling the nation's commercial movers and shakers to see the challenges at first hand, and in demonstrating to them the beneficial impact on community projects of corporate money

and time.
Community involvement has won a host of new corporate converts over the last decade. Membership of BITC has expanded steadily and the issues are increasingly aired these days in the annual reports of large public companies.

Even so not all the sceptics are convinced, motives and strategies in many cases remain confused, and the sheer scale of social and economic deprivation can induce feelings of despair. One significance of Wednesday's seminar was that small business creation and enterprise agencies - the focus of much of BITC's effort 10 years ago - were barely mentioned.

The real value of the session was the opportunity it provided to pool impressions, set priorities and draw up tentative action plans for the At least one participant alluded to

the loneliness and isolation of top executives and said he was grateful for the opportunity to see "the real nature of the street". He confessed that his "team" of fellow executives had been predisposed to see homelessness as an exclusively publicsector preoccupation. But the "eye opening" visit convinced him and others that the problem was closely related to mental health, demonstrated that most young people on the streets are determined to escape their plight, and suggested to them



From boardroom to classroom

Tim Dickson on a programme that lets Britain's movers and shakers see what life is like in local communities

that homelessness and joblessness were part of a victous spiral of pov-Perhaps the most touching

request for support came from children on a Plymouth housing estate, whose placards called on their dis-tinguished visitors to provide equipment for a play area. Burger King, whose general manager-Europe David Geddes witnessed the mini 'dema", subsequently obliged.

The Plymouth team's lobbying "clout" may be of greater strategic significance. Led by BAe's Evans, they have agreed to approach the Ministry of Defence with a view to releasing unused dockyard space for local business development. The clear message articulated by this group is that private and publicsector businesses alike have a responsibility to help regenerate the local economy when they "retreat" from a region.

Frank Nicholson, managing director of Vaux Breweries, offered an upheat account of the impact of private-sector involvement on the Pennywell estate two miles from the centre of Sunderland. Close to the bottom of most UK unemployment leagues. Pennywell had been depicted in the media as a sort of

Capone's Chicago and a haven for drug dealers. But thanks to the efforts of local people - backed up by local business - Nicholson claims the whole area "is unrecognisable from what it was five years

The Vaux boss outlined three principles for successful action: the establishment of a partnership between all the influential locals; the outlining of a vision to which everyone could aspire; and the setting up of projects aimed at realising that vision. "It became obvious to us that lots of people had been pursing their own agendas," says Nicholson. "By looking at the horizon rather than at the end of our noses we realised that we all had the same objective to make Penny. well a place of which we could be proud.

The business case for corporate community involvement, meanwhile, was articulated by NatWest's Wanless. He admitted that until three years ago the bank's efforts were motivated largely by philanthropy, but that such activities are now more fully integrated and the benefits measured. NatWest's initiative to spread financial literacy in

north-east equivalent of Al secondary schools, he explained was equipping young people with the concepts of lending and enterprise and producing potential cus tomers of the future. Participation in projects improved staff problem solving, leadership and communication skills (and was linked to the

bank's appraisal). Other themes to emerge from Wednesday's discussion were: A widespread conviction that skills, time and other "human" resources were more important gifts than money.

• The importance of finding a leader to co-ordinate the often confusing array of local initiatives (integral to the success of the Sunderland project).

• The value of short placements in companies for jobseekers. • The potential to involve a

greater proportion of the workforce (notably by "gearing up" their out of office activities with office time). • The strong focus on education (school visits, teacher placements, mentoring, encouraging employees to become school governors). • The need to overcome apathy (particularly where projects fail to .

touch the lives of those they are supposed to help).

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A baleful Ariel and measured Prospero: Simon Russell Beale and Alec McCowen Theatre/Alastair Macaulay

The RSC's 'Tempest'

emotions - remains the pro-

ture. His Ariel is glacial, pon-

Ivricism in his account of Ari-

into the rest of his perfor-

mance: the words "merrily.

merrily" come implausibly

calls him "dainty" and "my

more years. His every word

commands attention, his every

phrase inspires respect, and he

"Our revels now are ended" (spoken with a beautifully

weary bitterness) and the abdi-

catory "Ye elves of hills"

sive precision, mea-

bird" to no avail.

dards of accomplishment in acting, yet several RSC stagings in recent years have shown an extremely mixed bag of performers. Take, for example, the current production of The Tempest, directed by Sam Mendes, which opened last year in Stratford and which has just transferred to the Barbican Theatre. Few actors have a technique more immaculate than its Prospero, Alec duction's most innovative fea-McCowen. Ariel is Simon Russell Beale, who is forever derous, even baleful. Very expanding his range and style arresting, but not wholly perby allowing himself to be cast in dissimilar roles (for Mendes alone he has played Ariel. Richard III and Thersites in Troitus at the RSC).

So far, so impressive. But Ferdinand is Mark Lewis from his lips; and Prospero Jones, whose tight, small voice is not always audible even in the stalls, who often sounds strangulated on emphatic words, and who seems to have learnt no kind of legato delivery in speaking poetry. But lones certainly has talent; four years ago, I much admired his ardent Tristram in the Lyric Hammersmith's Morte d'Arthur. Either the RSC has cast him beyond his capacity or it no longer has the kind of voice coaches who could help him. Let no one readily assume that the RSC is an all-round ensemble of vocal accomplishment

any more. But enough of this. Sam

t is widely assumed that Mendes's Tempest is an intelli-the RSC offers high stanwarmth, as if looking for a new gent, lucid, rather schematic human tenderness in life after magic). Everything is fresh, affair, with plenty of novel touches; and it has been somebut also freshly packaged. This Prospero is so much master of what revised since its Stratford premiere. Ariel no longer spits himself that he robs the play of half its tension. David Troughton's laborious in Prospero's face when he is finally released, but simply gives him a long, cool glare. Nonetheless, Beale's interpretation - reminding us of Ariel's reluctant servitude to Pros-

Caliban, as ponderous and livid as Beale's Ariel though made of opposite ingredients, successfully catches the beautiful awe of "The isle is full of pero and of his lack of human noises" But if Shakespeare had wanted Prospero's daughter to be played with the pedestrian manners of Sarah Woodward, he would not have called her Miranda, (which means marvellous, amazing, wonel's songs that nowhere enters drous). Too much of the clowning of David Bradley's Trinculo and Mark Lockver's Stephano is imposed on the play, rather than drawn out of it. The stranded nobles are a pretty dull lot; and the toy-theatre masque, with its mechanical deities, is anti-poetic.

for Prospero. The production is, however, McCowen performs him with the exceslarger than the sum of its parts. Paul Pyant's lighting sure and control that have and Anthony Ward's designs been the hallmarks of his perbeautifully display the archiformances in the last ten or tecture of the play; I love the contrast of the yellow soil, the deep-azure sea, the clouded, blue sky - and then, as Ariel departs forever through a door, reaches two highly impressive peaks with his rendition of the sudden glimpse of a radiant white beyond this world. The grand plan of the play is here - but not all its inner life.

(uttered with increasing In repertory at the Barbican.

Will the axe fall on Aix?

The festival is facing the biggest crisis in its 46-year history. Andrew Clark reports

beautiful old town. perfect summer weather, traditional Provençal food, a relaxed atmosphere and good music: welcome to Aix-en-Provence, where the 1994 festival opens tonight with Die Zauberflöte. It is the sort of festival environment which north Europeans can only dream about, and helps explain why Aix attracts a large, faithful clientele.

But this year is different. rance's premier music festival is facing the biggest crisis in its 46-year history. The programme has shrunk to just one opera production and 12 concerts - a stark contrast to the boom years when 60 events were normal. The deficit stands at more than FFr10m (£1.2m). There are no sponsors. As if these ills were not enough, a backstage accident in May damaged Aix's open-air

The festival blames its problems on the recession and says the French government is doing nothing to help. "We want to stay in the club of festivals, international renowned for quality and innovation," says the administrative director. Hervé Grillet. is expensive and elitist."

'We have a strong image abroad. But the government doesn't want to acknowledge this. Provence is far from Paris, and in a centralised state, that's not good for us."

This year's FFr26m budget was only drawn up in January and represents a 30 per cent cutback. Grillet points out that while the government subsidises the Paris Opera to the tune of FFr500m, it refuses to raise its grant to Aix above

public.'

Martin said each festival performance this summer was being supported by FFr225,000 of government money. "Aix doesn't have a public funding problem - we've actually increased the subsidy. The problem is the artistic side. The festival needs to reduce its dependence on opera, raise its volume of activity and develop ideas which will interest the

Behind Aix's current disar- and sponsorship would

Since 1981 the artistic director has been Louis Erlo, who should be available. It would also runs the Opéra de Lyon. also speed up the appointment Although musical standards of a successor to Erlo, whose have remained high, the festicontract expires in 1996. val seems to have lost its way. Most observers agree the fes-Encouraged by a Socialist victival needs an injection of new tory in local council elections blood. "The programme is not

what you would expect from a in 1989, Erlo changed the festifestival which charges a top val's statutes and expanded the budget. The assumption was price of FFr890," commented a senior figure in the French that France's Socialist governopera establishment. "If you ment would raise its subsidy charge that much, you expect a more imaginative choice of repertoire, and artists who are more appealing." But for the time being, Erlo's position is secure. He has

retained the support of influential local figures like Mme Edmonde Charles-Roux, owner of the newspaper Le Provençal.

The Aix council has agreed to service the deficit and look after the theatre, specially constructed each summer in the courtyard of the archbishop's

This year's festival may look skimpy, but most visitors come for the place as much as the programme – the special Pro-vençal light immortalised by Cezanne, the balmy climate, the cobbled squares and, of course, the sound of Mozart wafting through the air.

The recession and lack of help from the French government are blamed for the current disarray. But most observers agree an injection of new blood is needed

FFr5m. Double this would harely dent the nation's culture budget, but would make a crucial difference to Aix.

For its part, the government says the festival's deficit is the result of poor financial controls and declining artistic appeal. "If we give more money, we want to know the festival will reach a wider range of people," says Stéphane Martin, director of music at the ministry of culture. "In its present form, Aix

ray lies an illustrious history. The festival was founded in 1948, with Gabriel Dussurget as artistic director and Hans Rosbaud as chief conductor. From the start, Mozart was a pillar of the repertory, augmented by Haydn, Monteverdi, Gluck, Rossini, Rameau and Strauss. Thanks to Dussurget's talentspotting, some of the bestknown singers of the postwar era began their international careers at Aix. The festival became the French equivalent of Glyndebourne or Salzburg.

minister at the time. Jack Lang, was unimpressed with Erlo's policies, and the recession chased away sponsors. The deficit began to mount. The election of a centre-right

government last year only wid-ened the gulf between Aix and Paris. It now looks as if the festival will have to await the result of next year's presidential and local elections before its future can be resolved. If the centre-right wins the presidency and regains control of

Ballet/Clement Crisp

Several cheers for San Francisco

he San Francisco Ballet is America's oldest classical troupe, and it has marked its 61st year by playing a season at the Opera Garnier. Several cheers, say I, for a company that has been much improved by Helgi Tomasson - whom we remember as a leading dancer with Balanchine - its director since

The ensemble, as I saw it in Paris at the weekend, looks serious, skilled. (I hereby abandon my suspicion that America had declared a secret but vicious war on the EC by send-ing such awful and subversive troupes to Europe as the Washington Ballet and Bill T Jones and his ghastly crew). Nothing quite lived up to quality of the first work on view. Mark Morris's Maelstrom, made for SFB this year, but the impression given by two programmes was eminently satisfying.

The Morris piece is daring who but a madman, or Mark Morris, would make a ballet to Beethoven's Ghost trio? - and. against all odds, utterly persuasive. Three good San Francisco musicians play the trio in the pit. The stage is sublimely lit by James Ingalls, so that the dancers glow in Martin Pakledinaz' claret-coloured outfits against a cloudy back-drop, and Morris allows himself to be led by Beethoven. Unlike most choreographers who take on 'great" scores and bring to them preconceived ideas worthy of an axe-muderer. Morris finds ways of showing us what he hears Beethoven saying. So the dance flows over the stage, ideas are transferred between dancers, formal devices match step and musical phrase. At times one thinks, as Morris makes a point yet again,

Beethoven does that with

much less fuss", but the sum

effect is unemphatically noble and apt. For the haunted large assai, Morris pulls off his most skilled effect, using a complex step, the gargouillade, as a signature movement. Extending it, or hinting at it, he matches what the music is doing. His way with balletic language throughout is easy, unforced. The piece is a joy. The company danced admira-bly in *Maelstrom*, which was as

well, since there followed an

attack by Helgi Tomasson on Kurt Weill songs which turned its cast into zombies. The idea hehind Nanna's Lied was, I surmise, to bring back the dear old days of UFA films and the Berlin of Georg Grosz. The result is novelettish. Dr Caligari paying a house call on Mills and Boone, Gloomy sets - dark, mad sloping walls, of course - and An Innocent Girl falling for a bit of rough, then being driven to prostitution (that usual jaunt of the period). She has, things being wha they are, to loose her all, apparently to Nosferatu. Fatuous as drama, the ballet offers sub-MacMillan couplings to the sound of Weill songs in performance slack, unidiomatic. (*Surabaya Johnny* done over by an hysterical yodeller). Better forgotten. Better still, abandoned on the nearest tip.

he Balanchine works were Bugaku and Who Cares. Neither is very important: both were done with understanding and given an individual flavour though not so strong as to smother the real taste of Balanchine. Bugaku's eroticism. the happy Gershwin bounce of Who Cares?, were well served, and I greatly admired Elizabeth Loscavio as she sailed through Embraceable You and My One and Only, her dancing



A serious, skilled company visits Paris: Yuri Zhukov and Sabina Allemann of the San Francisco Ballet in 'Le Quattro Stagioni'

sweetly on the music.

Tomasson's real creative identity is that of a dancemaker in Balanchine fashion. (I recall early pieces in New York as featly made). His Quattro Stagioni uses Vivaldi's interminable scratchings and twitterings (surely more like eight seasons?) for an academic divertissement which shows off his dancers well. Pretty set

fresh, classically true, floating and Empire costuming from Santo Loquasto. Pretty dances. Pretty performances from the girls; light-footed leapings from the men. The piece is craftsman-like, agreeable, slightly anonymous, a happy display of the company's good dance

> Quite what Agnes de Mille's Rodeo is nowadays I am not sure. It completed the repertory for Paris - the token bit of

ethnic charm, perhaps? - but it looks more than ever like Oklahokum. The cowboys, the cowgirl, the friends from, Kansas City: all so jovial, all so open-air, all so likely to be found in dear old Quaintsville. I don't think Rodeo can be danced today. The San Francisco cast is careful, as one should be when handling an antique, but the piece is actually a fake



Stockhausen at Salzburg

The 1994 festival (July 25-August 31) takes to the air with the premiere of Stockhausen's Helicopter Quartet. While the composer controls the sound electronically in the Mozarteum, members of the Arditti Quartet will play their parts in four airborne helicopters.

Back on terra firma, this year's flagship opera production is Don Giovanni, staged by Patrice Chéreau and conducted by Daniel Berenboim, with a cast headed by Ferruccio Furtanetto, Bryn Terfel, Catherine Malfitano and Cecilia Bartoli.

The rest of the opera programme has a Russian emphasis. There are three Stravinsky stagings, including a Kent Negano/Peter Sellars production pairing Oedipus Rex and the Symphony of Psalms, with a cast headed by Agnes Baltsa, Thomas Moser and Matti Salminen, The Claudio Abbado/ Herbert Wernicke production

of Boris Godunov, first seen at the Easter festival, will be revived with Samuel Ramey in the title

In the concert programme, the Chamber Orchestra of Europe takes pride of place with two cycles of Beethoven symphonies in the Mozarteum, conducted by Nikolaus Harnoncourt. The Vienna Philharmonic gives two programmes under Riccardo Muti, and also gives concerts with Pierre Boulez, Mariss Jansons, Bernard Haitink and Georg Solti.

The drama programme continues to gather strength. with Shakespeare's Antony and Cleopatra directed by Peter Stein and Pirandello's The Mountain Giants directed by Luca Ronconi (Kartenbüro der Salzburger Festspiele, Postfach 140, A-5010 Salzburg. Tel 0662-844501 Fax 0662-846682

■ EXHIBITIONS GUIDE AMSTERDAM

Van Gogh Museum Van Gogh's Self-Portraits: 20 paintings and two drawings dating from his stay in Paris 1886-7. Ends Oct 9. Dally Riiksmuseum Flowers and Plants: flora and fauna in five centuries of prints and drawings. Ends July 31. Closed Mon

BERLIN Altes Museum The Last Days of Humanity: 600 photos, posters, paintings and drawings illustrating artists' responses to the first world war, and including work by Beckmann, Kokoschka, Dix, Picasso, Chagall and Wyndham Lewis. Ends Aug 28. Closed Mon Haus der Kulturen der Welt

Tanzania - masterworks of African sculpture: 400 works from the 19th and 20th centuries. Ends Aug 7. Closed Mon CHICAGO

Art Institute Odilon Redon: 180 works by the late-19th century French painter-poet. Ends Sep 18. Goya: 100 small-scale paintings. Ends Oct 16, Italian Sculpture from the Gilgore Collection. Ends Aug 14. Daily COLOGNE

Walkraf-Richartz-Museum Impressionist Masterworks from Geneva: 40 paintings from the period 1880-1900. Ends Sep 4. Closed Mon .losef-Haubrich-Kunsthalie

Heaven and Hell in the Middle Ages: 200 paintings, documents and artefacts illustrating the medieval view of death and the afterlife. Ends Aug 28. Daily DUSSELDORF

Hetjens-Museum Ceramic Works of Picasso, Miró and Tàpies: 90 works by three major Catalan artists of the 20th century, ranging from Picasso's decorative owls and figurines to Tapies' massive sculptures. Ends Aug 28. Closed

ESSEN Villa Hügel Paris - Belle Epoque: an evocation of the period from 1880 to 1910 with paintings. drawings, posters, photographs, glass and furniture. Ends Nov 13.

FRANKFURT Schim Kunsthalle Goethe and Art: 300 paintings, drawings and sculptures ranging from antiquity till Goethe's death in 1832, and including work by David, Schinkel, Caspar David Friedrich, Claude Lonain, Constable and Turner. Ends Aug 7. Daily LONDON Hayward Gallery Bonnard at Le Bosquet. Ends Aug 29. Daily

(advance booking 071-928 8800) Tate Gallery R.B. Kitaj retrospective. Ends Sep 4. Daily Marlborough Fine Art R.B. Kital: recent pictures and graphics. Ends Aug 20. Closed Sun Victoria and Albert Museum Pugin A Gothic Passion: retrospective of the 19th century British designer.

Ends Sep 11. Daily National Gallery From Caspar David Friedrich to Ferdinand Hodier, A Romantic Tradition -Paintings and Drawings from the Oskar Reinhart Foundation, Ends Sep 4. Daily Royal Academy of Arts

Impressionism to Symbolism - The Belgian Avant-Garde 1880-1900. Ends Oct 2. Daily (advance booking 071-240 7200) MADRID Centro de Arte Reina Sofia

Gerhard Richter: 100 works by one of the key figures in contemporary German art. Ends Aug 22. Closed MARTIGNY

Fondation Pierre Gianadda From Matisse to Picasso, Masterworks from the Gelman Collection: organised in collaboration with New York's Metropolitan Museum of Art, the exhibition shows Bonnard. Matisse, Braque and Léger, with pride of place given to 13 works by Picasso. Ends Nov 1. Daily NEW YORK

Metropolitan Museum of Art Petrus Christus: 22 paintings by the 15th century Netherlandish master, renowned for the jewel-like

luminosity of his work. Ends July 31. Picasso and the Weeping Women. Ends Sep 4. The Annenberg Collection of Impressionist and

Post-Impressionist Masterpieces. Ends Nov 27. Dali - The Early Years. Ends Sep 18. Closed Mon Museum of Modern Art From Manet to Picasso - Masterpieces from the David and Peggy Rockefeller Collection. Ends Sep 6. British Drawings 1890-1990. Ends Sep 13, Closed Wed Whitney Museum of American

Art Edward Hopper (1882-1967) and Jack Pierson (b1962); the latter has selected 20 works by the former, and placed them alongside his own work. Ends Sep 11. Joseph Stella (1877-1946): more than 200 works by the American modernist. Ends Oct 9. Closed Mon PARIS

Grand Palais The Origins of Impressionism 1859-69. Ends Aug 8. Closed Tues Musée d'Orsay Nadar. Photographs 1854-65: Nadar was

a friend of writers and painters, whose portraits raised photography to the category of creative art. Ends Sep 11. Clased Mon sée d'Art Moderne de la Ville de Paris Dutch Art of the 20th Century: the first part traces developments from Van Gogh to Mondrian, while the second focuses on ten contemporary artists. Ends July 17. Closed Mon (11 ave du

President Wilson) Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums. PRAGUE

Kinsky Palace Albrecht Dürer: woodcuts and copper engravings by the early 16th century German master, plus examples of work by his pupils. Ends Aug 21. Closed

SPEYER Historisches Museum der Pfalz Romanov Tsarist Treasures: 200 pieces from the St Petersburg Hermitage, including jewellery, obiets d'art, paintings, furniture and costumes, collected during three centuries of Romanov rule in Russia. Ends Aug 14. Daily STUTTGART Staatsgalerie Italian Drawings

1500-1800: a representative selection of the large, high-quality Stuttgart collection, built up over the past two centuries and including work by Giambattista and Tiepolo. Ends Sep 4. Picasso: a rare showing of 400 prints from a private collection. Ends Aug 14. Closed Mon Linden-Museum Ait of the

Aborigines: 90 wood paintings and 40 sculptures, Ends Sep 25. Closed VIENNA

Jüdisches Museum Max Oppenhelmer (1885-1954); retrospective of one of the most neglected figures in early 20th century Austrian art. Ends Sep 18. Closed Sat Kunsthistorisches Museum

Albrecht Düren a selection from the museum's collection of work by the early 16th century German master. Ends Oct 30. Closed Mon WASHINGTON National Gallery of Art Willem

de Kooning's Paintings: 75 works by America's influential abstract expressionist, Ends Sep 5. From Minimal to Conceptual Art - Works from the Vogal Collection: 90

drawings, photographs, paintings and sculpture by contemporary artists, including LeWitt, Christo, Ryman, Beuys and Flavin. Ends Nov 27. Recent Prints and Sculpture from Gemini G.E.L.: a selection of work from the acclaimed contemporary art workshop in Los Angeles. Ends Oct 2. Omament in European Graphic Art 1300-1800: more than 90 prints, drawings, illustrated books and decorative objects. Ends Aug 21. One of the lewels of the permanent collection. Jan van Eyck's Annunciation, has returned to public view after a two-year restoration. Daily National Museum of American Art Thomas Cole: 70 works by the father of the Hudson River school of painting, Ends Aug 7. Mary Vaux

early 20th century naturalist, explorer and artist. Ends Aug 29. Daily Phillips Collection The Drawings of Stuart Davis (1894-1964): 90 watercolours, gouaches and drawings of radiant colour by the

Walcott: 50 watercolours by the

American modernist. Ends Aug 28. Daily Freer Gallery Masterpieces of Chinese Calligraphy: more than 30 calligraphers are represented

from the first century BC to the 20th century. Ends next Feb. Daily ZURICH Kunathaus Dada: 150 paintings. drawings and collages by

Duchamp, Man Ray, Ribemont-Dessaignes, Max Ernst and many others, plus a large number of posters, letters and other documents relating to the nihillstic movement founded in Zurich in 1916. Ends Aug 21. Closed Mon



🕊 If Lord Keynes and Harry White were to and rise from their graves, would they recognise their own creations? The chances are

rather slim, for the Bretton Woods institutions have drifted far from their original vision. Keynes proposed a fund equal to one half of world imports, to enable it to exercise a major influence on the global monetary system. Even the more conservative White proposed reserves equalling one-sixth of world imports.

Keynes also regarded balance of payments surpluses as a vice and deficits as a virtue, since deficits sustained global effective demand and generated employment. Moreover, at the heart of the global monetary system were to be fixed. but adjustable, exchange rates.

Today, the International Monetary Fund controls liquidity equal to only 2 per cent of world imports. Delicit nations. particularly in the developing world, come under tremendous pressure for adjustment, but surplus nations do not. Finally, fixed exchange rates collapsed in the early 1970s and subsequent attempts to introduce a modicum of stability have proved largely futile.

The World Bank did help raise market funds at lower cost, with longer maturities. and for purposes that private markets would not have touched. It also introduced the International Development Association in 1960, to provide cheap loans to poor nations. Yet recently its net resource transfers, including IDA funds, have been negative, to the tune of \$1bn to \$2bn a year. Private lending to developing countries has increased rapidly, but three-quarters of it has been to about 10 relatively better-off economies in Latin America and south-east Asia.

Two aspects of this 50-year evolution are particularly worrying. First, the Bretton Woods institutions are no longer institutions of global management: they police the developing world instead. The Group of Seven leading industrial countries and the private capital markets have taken over the

Second, while founders of the Bretton Woods institutions were searching for expansionary economic policies, world leaders have now become more preoccupied with inflation than with jobs (though the pendulum is beginning to swing back once more).

Managers, not police

Mahbub ul Haq continues the anniversary series



Schools versus soldiers: spending on education has too often been cut ahead of military expenditure in developing countries

The developing countries have, unfortunately, had to live with the consequences of the more deflationary agendas of the industrial world. The emphasis has too often been on adjustment via demand contraction rather than supply expansion. Also, the wrong items have usually been cut. There are many low-priority budgetary items. Yet education and health expenditures have often been trimmed ahead of military expenditures, and food subsidies to the poor slashed in preference to subsidies to landlords and industrialists. The staff of the Bretton Woods institutions do not normally seek such outcomes, but they should have offered stronger

resistance. What reforms would help reposition these institutions for the 21st century?

There does need to be a global institution to ensure sound macro-economic management and global monetary stability. It should be able to perform five functions: Help stabilise global eco-

nomic activity. · Act as a lender of last resort to financial institutions.

Calm financial markets

when they become disorderly.

• Regulate banks and institutions with an international

 Create and regulate new International liquidity. At least the first four functions must be played by the IMF if it is to reclaim its role in the global monetary system. Four cautious steps would start it in the right direction.

Tirst, there should be a new issue of some SDR 30bn-50bn in reserves. This is appropriate now, when inflationary pressures are low, primary commodity prices have hit bottom, most industrial countries are reducing budget deficits and an extra dose of global liquidity might help fuel world economic recovery

Second, the Compensatory and Contingency Financial Facility (CCFF) of the IMF should offer full compensation for shortfalls in exports. Its loan period also needs to be extended. Even more important, there should be no policy conditionality.

Third, in collaboration with the Bank of International Settlements, the IMF should

acquire some regulatory control over international bank-

Fourth, the IMF must acquire a greater role in global macro-economic management, by exerting influence over the policies of major industrial

The World Bank is the finest institution for advising developing countries on economic growth, but it needs to develop greater sensitivity and expertise in linking growth to human lives. It must also find new ways of recycling resources. Real IDA availability per poor person has been shrinking, greatly limiting the Bank's options. There will need to be more innovative ways of raising finance to address global poverty.

Finally, the Bank must consider restructuring its own debts. It has advised all other creditors to restructure their debts, but refused to reschedule its own, citing its charter and concern about its credit rating. The result is that the Bank will end up recycling the servicing of its own past lending, rather than transferring

Two broader points must be made. One is that any proposal for a merger of IMF and the World Bank would be extremely unpopular in the developing world. Rightly or wrongly, there is a lot more goodwill for the World Bank in the developing countries than for the IMF.

Second, the United Nations needs to be reborn as a force for peace, rather than just a police force. Since conflicts are increasingly within nations rather than between them, sustaining peace requires socio-economic development. Also necessary is a far broader consultative process than is offered by the G7. For these purposes an Economic Security Council should be established within the UN which should supervise the policy direction of all international economic institutions, including the Bretton Woods twins.

The founders of the Bretton Woods institutions and the UN were neither inhibited nor timid 50 years ago. But where is our creativity now regarding the future shape of global economic governance? It is time to begin designing the global institutions of the 21st century. The author is a former Finance Minister of Pakistan, a former official of the World Bank and is currently chief architect of the UNDP's annual Human Development Report. Previous articles in the series were on June 21 and 28, and July 8

Joe Rogaly

Filling in the pink spaces



those of us whose pulses race at the prospect of Mr Tony Blair becoming leadof the Labour party is

stubborn insistence on starting extremely unlikely, but not and ending every discussion impossible. If, by some mishap. with a declaration of values the party gets its sums wrong and principles is costing him and chooses either of the other dear. In England, where most contenders, we can forget the of the electorate lives, abstract whole matter. discourse, the deployment of grand perspectives, is regarded with suspicion. It is the sort of thing you expect from the French.

Indeed, Mr Blair is turning out to be an awkward repository of our expectations. His series of protracted lectures may be the best way of both winning the Labour leadership and positioning the party for a two-year assault on the Conservatives, but it stretches the nerves of those who are doomed to sit in the back of the class. They fidget and look out of the window. The hot summer sun beckons. Do they have to go on hearing why they should not present the tutor with a false choice on this or that political conundrum? They ask themselves the question common to all participants in seminars

what am I doing here?" At his most persuasive, Mr Blair sounds as if, running for professor in a theological seminary, he would appear to dismiss as outmoded the choice between chastity and depravity. In truth, the case for purity would be made. The trouble is that not everyone would know it. You would find it buried inside a wrapping of verbiage that suggested, to those who wanted to have it both ways, that they could. Thank heavens he would not go into detail. Yet my enthusiasm for the prospect of a refreshment of

From Dr Kirsty Hughes.

Sir, It was most welcome to read Guy de Jonquières' argu-

ments against the high-tech

bandwagon (Economic Eye,

July 11). Myths about high

influential, leading the Euro-

pean Commission, among others, to argue that improved performance in high technol-

ogy is a central route to

increasing competitiveness.

This view is not consistent

Assessing trade performance in the 1980s on the basis of export shares and the net trade

balance, it can be shown that -

with the evidence.

structed Labour party remains undiminished. Mr Blair is the only active politician who is displaying the potential to be an agent of reconstruction. There is no serious alternative. We must presume that Labour realises this. Nothing should be taken for granted in a democratic contest. An upset is

Labour led by Mrs Margaret Beckett or Mr John Prescutt would stand as little chance of forming a government as did Labour under Mr Michael Foot

We would have to concentrate on the frustra ting task of improving the Tories, gritting our teeth at the prospect of enduring their misgovernance until the millennium. The electorate will see

deep Labour's comprehension of these political realities runs when the result of the leadership election is announced. sensible assumption is that Mr Blair will be declared leader of the opposition next Friday and, probably, prime minister in 1996 or 1997. What difference would that make to the way we wash our socks? The putative new leader gives the following reply in the New Statesman this week: "Think about the huge amount of constitutional reform with the Freedom of Information Act, the Bill of Rights, the changing of the constitution in the House of Lords, the Scottish parliament, a Welsh assembly. regional government, quangos." Britain would sign the

of the six largest economies -the three with the best trade

performance were Japan, Ger-

many and Italy, which had

their best performance respec-

tively in high, medium and low

The two worst performers, the UK and the US, had their

best performance in high tech-

nology. The US's competitive-

ness deteriorated in particular

in medium-technology prod-

Innovation is not the sole

determinant of competitive-

ness - it is not equivalent to

R&D, nor is R&D equal to high

technology. One of the UK's

tricht treaty. Trade union recognition rights would be granted. "These are not minor or irrelevant changes. Labour has a huge radical agenda in this area," said Mr Blair.

He - Labour - also has an agenda, some of which is radical, for the management of the economy, education, participation in the European Union, and welfare. Mr Blair has spoken at length on each of these. The trick is to brush aside the false-dichotomy preambles and pull apart the wrapping of placatory verbiage. Then we can see what is a specifically Labour or Blair proposal and what is an attempt to persuade his party to accept what

tives have put Only hardline in place. Eurosceptics could Mr Blair has adopted the take offence at Blair's approach; egy of his shadow chan-Europhiles in cellor, Mr Gordon Brown. all parties relies This should approve of heavily on the promotion of the language

education and training. So does the government. Labour would, uniquely, introduce a minimum wage of an unspecified amount, and tax the very rich, at an unspecified rate. As to Europe, Mr Blair's tone is friendly, the government's suspicious. There is less division on matters of substance. Our great pink hope dances round the issue of a single currency. insisting, as does Mr John Major, on full convergence of the participating economies before Britain's opt-out can perhaps become an opt-in. Political reform is urgent, he says. He proposes looking at the involvement of both the European and national parliaments in European decisions. Acceptance of the social chapter is special to Labour.

problems is the managerial failure to translate R&D into

innovation rather than too low

a level of R&D. At the same

time, many small and medium-

sized enterprises innovate

high-tech sectors not the key

mute to competitive success, it

is becoming increasingly

costly. Increased costs and

increased competition equal

lower profits. Consequently,

since the 1980s, companies

have increasingly chosen to collaborate - with many inter-national joint ventures in R&D

occurring between US, Japa-

Not only is competition in

social chapter of the Maas- for the rest Mr Blair's positive but cautious approach to a changing Europe would not offend Mr Douglas Hurd or Mr Kenneth Clarke. Only hardline Eurosceptics could take offence; Europhiles in all par. ties should approve of the language, while appreciating, with Mr Blair, the immensity of the task of persuading the rising generation of Europeans of the validity of what he calls the European "project".

Wednesday's lecture on welfare was the most outspoken to date. "I quite understand the resentment of every taxpayer who has to pay £20 a week in taxes to keep 3m unemployed," said Mr Blair. He spoke of help ing people to help themselves as did Mr Bill Clinton in his presidential campaign. "Work and welfare go together," said Mr Blair; "... welfare must enhance duties and responsibilities and not be a substitute for them." Talk of removing the poverty trap that acts as an incentive to stay on the dole is part of mainstream politics, common to all parties.

Mr Blair was, however, speaking to a Labour audience that history suggests might regard such thinking as an act of betraval. So he sweetened the pill. Using President Clinton's very words, he argued that the Conservatives' trickle down philosophy has been dis credited. "Britain is more unequal and divided than it has been for a generation." That is the stuff to give the troops. Better yet, it was not followed by a mindless promise to shell out even more to the poor. Mr Blair's contribution this week was to specify the principles, although not the specific means, by which the welfare rolls might be diminished. "The benefit system must find as many exits from dependency as possible." he said. Great. We must now presume that when he becomes leader he will tell us how.

nese and EU companies. One outcome of this is a process of

technological levelling, the out-

come of which will be a much

greater emphasis on factors

other than R&D in interna-

great challenges for technology

policy in the EU and in individ

ual countries - at present

these challenges are not being

head, European industrial development group, Policy Studies Institute,

100 Park Village East,

London NW1 3SR

taken up.

Kirsty Hughes,

These developments pose

me maini

THE EDITOR

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Myth of technology and competitiveness

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Europe should follow US on petrol pollution

From Mr Adam Seymour. Sir, The debate over the relative healthfulness of unleaded petrol (Letters, July 11 and 13) contains no reference to the example of the US, where the problems of urban motor pollution have been more severe and the attempts to address them more rigorous than in

As of January 1995 the US refining industry will be required to produce a new green gasoline for highly pol-luted urban areas. Two of the specifications for this green gasoline limit its benzene and overall aromatics content, to combat the proliferation of airborne carcinogens and groundlevel ozone. The Bonn proposal to restrict benzene ("Bonn threatens action on petrol pollutant", July 7) bas, therefore, a precedent and one which is far more comprehensive.

The specifications for US green gasoline are the result of a three-year research programme in which government and the oil and auto industries collaborated. Another example which the EU and European industry may do well to follow Adam Seymour. Oxford Institute for Energy

57 Woodstock Road Oxford OX2 6FA

Big electricity users not paying too high a price

From Mr David Porter. Sir, Electricity users have enjoyed price cuts since priva-tisation four years ago. The regulatory body, Offer, confirmed this in its recent annual report. Despite this, the Chemi-cal Industries Association says that large users are paying too much ("Big electricity users 'suffering high price rises'",

July 13).
The association claims that there are no incentives for cost-reflective supplies to large users". But their own figures, quoted in your report, demonstrate that this cannot be true. They appear to be paying just over 3.5p per unit and

they are able to secure this price because they are free to choose between suppliers in an increasingly competitive market place. In comparison, I suspect that small business users, who will not be able to shop around until 1998, would be delighted to pay 3.5p.

The large users are right about the charges imposed by the monopoly transmission and distribution businesses. Cost-cutting there would bene fit all users. David Porter. chief executive

Association of Independent Electricity Producers, 41 Whitehall, London SW1

Estonia has set good currency example

Sir, The article by Philippe Legrain, "Baltic states' varied roads to freedom" (June 21) included a misinformed criticism of Estonia's currency board system, in which the exchange rate of the Estonian kroon is pegged to the D-Mark, and the central bank abjures domestic credit expansion. Legrain alleged that Estonia's

currency arrangements were leading to high inflation and currency overvaluation. This is an odd charge, since similar currency systems, such as in Argentina and Hong Kong, have underpinned price stabil-Legrain seems to have

extrapolated from a single month's price increase, 8.9 per cent in March, to reach broad and unfounded conclusions. The March price increase resulted mainly from the elimination of subsidies on various service-sector prices, such as public transportation. Since March, Estonia's inflation has been among the very lowest of the post-communist economies, registering just 0.7 per cent in | eign capital, especially as an

From Mr Ardo Hansson and the month of June, and just 5 per cent for the entire second

quarter. The fact is that the currency board has performed as expected, as we have shown in a detailed comparison of the Baltic state's monetary arrangements. The Estonian currency board has provided a firm anchor to Estonia's traded goods prices, which cover a large proportion of Estonia's small open economy. As expected, non-traded goods prices have risen faster than traded goods prices, partly as the result of the end of price controls, and partly as the consequence of rapid productivity improvements in the tradeable sector, which have pushed up Estonia's wages in D-Mark or

dollar terms. The kroon is hardly becoming overvalued as a result of these wage increases, however, especially since dollar wage levels were remarkably low at the start of Estonia's reforms. Estonia's average industrial wage is currently about \$120 a month, making Estonia highly competitive in attracting for-

export platform to western Europe. This is why European, and especially Scandinavian, investors are setting up production operations in Estonia

at a remarkable pace.
What Mr Legrain failed to recognise is that Estonia's currency stability and strict monetary discipline have contributed to solid investor confidence, low interest rates and renewed economic growth, the highest in the Baltics and perhaps the highest of all the economies in transition in 1994. It is no wonder that Lithuania changed over to Estonia's currency board arrangements in April, and that Latvia has also recently abandoned its floating exchange rate policy in favour of a pegged exchange rate, though without the firm backing (and thus the main benefits) of the stricter cur-

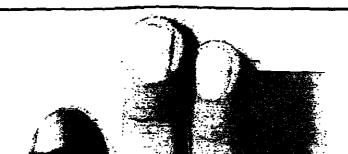
rency board system. Ardo Hansson, Stockholm School of Economics, adviser to prime minister of Estonia Jeffrey D Sachs, Harvard University,

Glasgow versus Glyndebourne

From Mr Thomas McLaughlin. Sir, I read with interest David Murray's review of the: new Glyndebourne production of Mozart's Don Giovanni (Arts, July 12). The last time elements of this audience voiced noisy disapproval also involved a Mozart piece Peter Sellars' version of Die Zauberflöte. When this production came to Glasgow in 1990, however, it received a most enthusiastic welcome at the city's Theatre Royal.

It is to be hoped that director Deborah Warner will take heart from this. An imagina tive treatment of a much loved Mozart masterpiece, even if controversial, may find a more sympathetic reception from a different audience.

Perhaps Ms Warner should persuade Glyndebourne Touring Opera to take her Don Giovanni into its repertoire. I live in hope that she might measure the reaction of the opera lovers of Glasgow against the iouts of Glyndebourne. Thomas McLaughlin, Jordanhill, Glasgow G13 ISF



FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday July 15 1994

What is wrong with Mr Santer

After the mismanagement on Corfu three weeks ago, there was always a chance that the relaunched process for selecting the European Commission president at today's special summit in Brussels would result in an unsatisfactory compromise. That risk seems about to become reality. In the wake of Britain's veto of Mr Jean-Luc Dehaene, the German government has made a vigorous effort from the EU chair to find a candidate capable of rallying unani-mous assent. Mr Jacques Santer has emerged as the favourite to be nominated today, mainly because no-one has strong grounds for

The Luxembourg prime minister may be regarded as a safe choice. Unfortunately, he is an insuffi-cently compelling one to be agreed without a proper debate on the future running of the Commission. Rather than select now a less than inspiring successor to Mr Jacques Delors, the heads of government would be well advised to wait until the autumn. A delay in the timetable set out by Chancellor Helmut Kohl might look like a set-back. But it would allow time for the appropriateness of Mr Santer and alternative candidates to be openly discussed. In particular, it would permit a useful period for mandatory consultation with the

European parliament. In an editorial on April 27, the Financial Times suggested that the Commission president would need to combine the qualities of an effective administrator, an economic tactician able to help generate growth and jobs, and a visionary who could steer a Union that is widening as it becomes more integrated. The FT has also consistently argued that the secretive procedure for allocating this important office is undemocratic and should be reformed.

1 11 11 11

office of the contract of the

If Mr Santer fulfilled in an ideal fashion the above three criteria,

the shortcomings in the method of choosing him could perhaps be overlooked. He has shown compe tence running the Grand Duchy since 1984, and has plenty of experience of Euro-diplomacy. However, Mr Santer cannot be considered an optimal candidate for a iob whose holder could play a vital role in shaping the Union up to the end of the century. The choice of a figure representing the lowest common denominator of member governments' wishes, selected under a process that exacerbates Europe's democratic deficit, would mark a wrong turn-

ing.
The Commission presidency raises some exacting questions for Mr Kohl, the chairman of today's meeting. Mr Kohl has frequently underlined the need to increase the powers of the Strasbourg assembly, a goal only partly achieved with the Maastricht treaty. Initial soundings from newly-elected MEPs indicate that Mr Santer is likely to receive at best an unenthusiastic endorsement. If Mr Kohl were to take the assembly inadequately into account during the consultation procedure laid down by Maastricht, that could damage both the chancellor and the chances of constructive relations between the parliament and the European council.

Today's summit will also require advoitness from Mr John Major. The UK prime minister will not want to deploy Britain's veto for a second time, not least because Mr Santer's appointment could serve Britain's interest of trimming the Commission's sails. However, other governments might realise the danger that a quick decision could turn out to be the wrong one. Any participant at today's summit with misgivings about Mr Santer's candidature should be encouraged to speak

out. It is still not too late for a

ne of the most important - and least noticed - consequences of the yen's neighbours.

nance of Asia increase.

now the balance is the other

One of the latest leading Japanese asked four of its domestic telecommunications equipment component suppliers to decamp from Japan to port in eastern China

This is the first time it has asked its suppliers to move wholesale into Asia, a change in strategy motivated by its managers' realisation that Japan's economic fortunes are becoming increasingly linked with those of its quickly-industrialising

Until recently, the group used its 14 plants there as satellites, explains Mr Kazuo Ishiguro, the group's Asian manager. Their job was to assemble Japanesemade components cheaply and re-export them to Japan, the US and

Toshiba responded to the yen's sharp rise in value after the 1985 Plaza accord, which was aimed at curbing the value of the dollar, by shifting the lowest technology parts of its production outside Japan. Asia will be its fastest-growing mar-

recent rise has been to drive Japan into a fresh trade and investment assault on its Asian Its economic advance into Asia. which began with the first round of yen appreciation in the late 1980s, is

entering a new phase. The US and Europe stand helpless, watching their share of Japanese investment decline and Japan's economic domi-

Asia overtook the US as Japan's largest export destination in 1991 and last year Japan's trade surplus with the region surpassed its surplus with the US for the first time. Ten years ago, Japan exported a third more to the US than to Asia;

Japanese direct investment in the rest of Asia has followed a similar pattern, a short way behind export growth. Its investments there rose more than three-fold from \$2.3bn in 1986 to \$7.3bn in 1993, roughly onefifth of Japanese investment world-

nearly double, as a share of overall foreign investment, to 37.5 per cent this year, according to a recent survey by the Ministry of International Trade and Industry. At this rate, Asia will by the end of the decade overtake the US as the largest recipient of Japanese direct investment, believes Mr Chi-hung Kwan, senlor manager at Nomura Research Institute (NRI).

companies to bolster its presence in the region is Toshiba, the electronic machinery maker, which recently its plant in Huanzhou, an industrial

neighbours.

Like many Japanese companies

When neighbours make good returns

The yen's rise is encouraging a strategic shift by Japanese industry into other Asian markets, says William Dawkins

ket for at least the next decade, not merely the pool of cheap production it was in the 1980s, says Mr Ishiguro. He predicts Huanzhou-type operations will be the new pattern for Toshiba's investment in the

A growing number of Japan companies can be expected to follow Toshiba's example and add component suppliers to their basic assembly plants in the region, believes Mr Yoshio Sakakibara, Asian director of the Japan External Trade Organisation (Jetro).

"Across Asia, Japanese compa-nies are looking to increase their local content ratios, because the size of the market is increasing," he says. There is a second, more basic factor. Many seek to step up local content to avoid heavy import duties on part-assembled products. This was, incidentally, one reason for the wave of Japanese investment in Europe a decade ago.

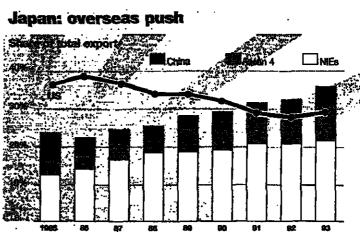
Japan's industrial advance into

east Asia has been led by sectors in which assembly forms a high share of costs, such as consumer electronics - as a result of which Japan last year became a net importer of colour televisions for the first time home appliances and cars. Automotive component suppliers have vet to join the exodus on the same

Notable examples include consumer electronic giants Matsushita and Sharp in Malaysia, which have become so deeply embedded in the local economy that their combined local sales account for 6 per cent of the country's gross domestic product, according to Jetro. Toyota, Hitachi and Sony have all

in recent months opened new plants or announced expansion plans in Thailand, to sell to the local market. Japanese banks have followed their industrial customers so that the rest of Asia last year overtook Europe to become the second-most important foreign destination of Japanese banks' foreign loans after

So far, Japanese companies have reaped rich rewards from their Asian onslaught, all the more welcome when their domestic market has been struggling through the longest recession in post-war years. According to the Industrial Bank of



nancial years (% of total	1989	1990	1991	1992	1993 187 ha
sian MEs:	7.3	5.9	-5.3	5.6	7.8
South Korea	0.9	0.5	5.0	0.7	1.0
Talwan	.0.7	0.8	1,0	0.9	8.0
Hong Kong	2.8	3,1	2.2	2,2	3,9
Singapore	. 48	1.5	1.5.	. 2.0	. 2,1
900E4	4.1	5.7	7.4	9.4	6.3
ncionesia	0.8	1.9	2.9	4.9	2.8
Melansia	10	* 13:	.2.1	2:1	1,4
Tullboints ::	0.8	0.5	0.5	0.5	0.3
(height)	" 9. 7	2.0 >	1,9	1.9	1.7
ibe:	0.6	0.6	1.4	3.1	4.4
& ****** *****************************	49.7	46.0		ARK	

Japan (IBJ), the operating profits of manufacturers' Asian offshoots, as a percentage of turnover, averaged 4.8 per cent in 1991, well above the 0.9 per cent average for overseas

Japan's economic influence in the rest of Asia has grown so strong that its neighbours are now under ssure to peg their currencies to the yen, rather than the dollar - the first step towards the formation of a yen bloc, argues the NRI's Mr

A yen bloc in Asia might seem, to many, a distant prospect given that region's political and economic differences are even greater than between Europe Union countries, which are struggling to establish a currency bloc. Yet even without a yen bloc.

Japan's tilt towards Asia will help give the region a "force, coherence and structure that will change and profoundly - not only the global balance of economic, indus trial and financial power, but also the international balance of politi cal power," predicts Mr Kenneth Curtis, senior economist at Deut-

sche Bank Capital Markets Asia.

Japan's economic advance on Asia does, however, face barriers. These include corporate Japan's understandable caution, regional political instability - illustrated by the worries over North Korea's even less predictable new leadership and the tentativeness of Tokyo's attempts to deepen diplomatic relations in the rest of Asia.

Mr Susumu Taketomi, the IBJ's chief economist, believes the

growth rate of Japan's Asian invest-ments will be constrained by com-panies' unwillingness to break the social taboo against making redun-dancies at home. There will be, he predicts, a reorganisation of Japanese investments within the region, away from relatively high-cost areas such as Hong Kong into cheap ones such as southern China.

Japan's trade surplus with the rest of Asia will continue to rise, but Mr Taketomi believes the overall volume of trade will grow fast enough to defuse serious political problems of the kind that bedevil Japan over its surplus with the US.

This surplus is healthy for Asian countries. They will probably suc-ceed in upgrading their industrial structure so that they will show a surplus at the end of the century. Japan was in a similar situation in the 1960s," he says. Forty years later. Japan will be the prime candidate to absorb the coming explosion in Asian exports, he predicts.

he government has played a cautious role in supporting Japan's economic advance into Asia by trying to deepen dippartly in response to the weakening in Tokyo's relations with Washington brought by the end of the Cold

Until recently, Japan's Asian strategy was one-dimensional. It consisted of of disbursing 60 per cent of its annual overseas aid bud-get - the world's largest - to the region, a hangover from post-war reparations. But Japan's support for the Asia-Pacific Economic Cooperation Forum (Apec), set up five years ago partly on a blueprint drawn up by Tokyo's Ministry of International Trade and Industry, has enabled it to make a slightly wider diplomatic contribution. Tokyo will host the third summit of Apec leaders next year, and is backing the Asean Regional Forum - a body

However, Japan still has some way to go to win its neighbours' complete trust. A claim made in May by a former justice minister that the 1937 massacre of Nanking, an infamous Japanese wartime atrocity, never happened, created serious diplomatic damage, undermining especially South Korean government efforts to persuade other Asian countries of Japanese

credibility. It also sent shivers of alarm through Japanese company subsidiaries across Asia, according to some of their Tokyo-based colleagues. None of them reported a significant drop in sales as a result. but the incident showed that Japan's inexorable economic advance into Asia will not always

More rubbish

Recycling household rubbish may be environmentally damaging. It can also be very expensive. Those are the clear messages of yester-day's report by the UK parliamentary select committee on the environment. They are long overdue

and need a response. Recycling is one of the UK government's most popular environ-mental policies. People love to be told that their efforts can save the planet. Children, inspired by school projects and television pro-grammes, insist their parents take bottles to the bottle bank rather than sneaking them into the bin. The case for recycling metals, particularly aluminium, is well established, according to the waste industry. Metals can be eas-

ily extracted from rubbish tips with magnets and melted down. But some recycling may well consume more natural resources, particularly energy, than it saves.

paper are not always clear cut. The case for recycling plastics, despite technological improve ments, is hotly disputed, Such calculations are complex

They depend partly on assump tions about energy consumed in collecting waste. They also depend on the value assigned to conserving resources, be they renewable like trees, or not. Such estimates should still be made. If there is no environmental benefit, there is no reason to pay the considerable costs of some recycling schemes. In the government's attempt to devise a policy on waste disposal, it has failed to make thorough comparisons of the environmental merits of the rival methods: recycling, landfill, and incineration. Nor, in urging people to minimise waste, has it estimated the costs of doing so. It is in danger of adding an expensive - and quite probably counter-productive strand to its environmental policy

Rifkind's miracle

Fifteen years after Margaret ide, and a probable purchase of Thatcher came to power, and submarine-launched cruise mis-Thatcher came to power, and nearly four years after she left office. Thatcherism has at last penetrated the British armed forces. It had been applied at least partially to defence procurement in the 1980s; but not until this year did the Ministry of Defence, with some help from the Treasury and the private sector, manage to discover more than £750m of unnecessary annual expenditure on support services, all of which can be saved without in any way

affecting the efficiency and fight-ing quality of frontline forces. That, at least, is what Malcolm Rifkind, the defence secretary, asked the House of Commons to believe yesterday, when he unveiled his defence costs study, entitled "Front Line First". In fact, he almost made an announcement of cuts worth £750m a year, to which he was committed by the 1993 Budget statement, sound like an increase in defence spending. First, he listed all the procurement projects which have been on hold since last December, and which would have had to be cancelled had the savings in support services not been found. Then he went on to announce extra items, for which money had been miraculously found because the savings identified actually went beyond what the Budget statement

required. Some of these "enhancements" will simply reverse the effect of earlier cuts, for instance by taking a frigate and a submarine out of mothballs and putting a squadron of Harrier aircraft back in the front line. Others are genuinely new, such as a big increase in operational training for the army and airforce, some 160m-worth of command, control and communications equipment for a new joint rapid deployment force modelled on the French Force d'Action Rap-

siles from the US. The savings, Mr Rifkind stressed, could be found because he and his staff were given eight months to look for them, and because they enlisted the help of people within the armed forces, down to middle-rank officers and below, as well as senior Treasury civil servants and private sector executives. A broad theme of the exercise is decentralisation, with budgetary responsibility devolved

downwards to junior officers. All this sounds thoroughly laudable, but if such large sums were really being wasted, one can only wonder why on earth it was not done much sooner. Inevitably the suspicion arises, and has been voiced by both retired and serving officers, that risks are being taken which were hitherto considered unacceptable. To take one example, will not a concentration of all headquarters facilities in one place render the whole British defence effort vulnerable to a sin-

gle act of terrorism? The real weakness of the study, however, is its lack of reference to any strategic assumptions about the mission of Britain's armed forces. Mr Rifkind holds that no such reference is necessary, since frontline strengths are unchanged and are designed to fulfil commitments already outlined in last year's white paper, "Defending Our Future". But that white paper only outlined them in very general terms, and fell well short of being the re-examination of Britain's military requirements, starting from first principles, which the fundamental geopolitical changes of the last five years would surely justify. Britain has yet to carry out an exercise comparable to last year's "Bottom Up Review" in the US, or this year's Livre Blanc in

France. It still needs one.

Charles Leadbeater and Andrew Adonis examine the need for a reform of democracy Power to the people

emocracy is leading a double life. Two and a half thousand years after its emergence, the virtues of contested elections and open debate are only just reaching parts of eastern Europe, Asia and Africa. Yet in democracy's heartlands, the developed liberal democracies of the west, there is malaise.

Dissatisfaction with governments performance is widespread. Parliaments often look like antiquated, self-serving talking shops. Leaders struggle to acquire credibility. Political parties are losing members.

The media are often more effective in mobilising public opinion, for instance over Bosnia, than are political parties. Independent thinktanks and research groups often formulate more creative policies than parties or the civil service.

In the era of Internet, telephone phone-ins and spreading experiments with electronic democracy, the 19th-century procedures of parliament and the council chamber have become anachronistic. Liberal democracies are increasingly run by oligarchies of professional politicians, only loosely constrained by occasional elections.

The result is that the relationship

between politicians and the people say in politics would start to rejuve mands public respect as the centrelasting relationship with the place they live in, the company they work for, friends and partners, and even products they regularly consume. But few people can imagine forming an engaged, active and trusting relationship with politicians.

This public disillusion could generate growing apathy. To restore public confidence that politicians are fit to lead society, politics will have to reform itself, by becoming more transparent and responsive.

Democracy changed in the past, most notably in the 19th century, with the extension of the franchise, the development of local government and the creation of political parties. It needs to change again, to give clearer control over the holders of political power to more people. A period of reform is needed to develop the role of direct democracy as a counterpoint to established

channels of decision-making. Three moderate and specific measures to give citizens more direct zerland and a few US states, referendums are not used regularly to inform government decision making. The referendum was widely discredited in Europe by its use in Nazi Germany. Politicians dislike referendums because they take decisions out of established hands.

A Voter Veto would overcome these objections. It would amount to an advisory referendum on legislation passed at a national or local level. Once laws were passed by parliament, for instance ratification of the Maastricht treaty, a referendum could be held if more than 2 per cent of the electorate signed a petition calling for a vote. The outcome would be purely advisory, but the prospect of such a vote would act as a check on hasty or unpopular decisions. In the UK the debacle over the poll tax may have been avoided had the country employed such a simple democratic check on the power of the executive.

they represent has become tenuous. nate the established democracies: piece of a fair justice system, which Most people can imagine forming a • Voter Vetoes. Apart from Swit- works because hundreds of thousands of citizens a year give their time to make it work. The jury principle could be applied to politics.

At a national level two juries of 20 randomly selected adults could

be convened each year to deliberate upon issues such as whether universal childcare should be available for the under-lives and how it should be paid for; or whether there should be a law of privacy against press intrusion. Their decisions would be advisory, but under the law establishing the political jury system the government would have to take into account the findings. At a local level Voter Juries could advise councils on issues from planaing to policing and housing.

 Voter Feedback. Governments should start experiments with local electronic democracy, so-called electronic town halls. Telecommunications and entertainment companies have launched a number of experiments with multimedia technology, to test the commercial prospects of

using telecommunications to provide interactive links between televisions and computers.

Advanced communications will play an increasing role in politics everywhere. But at the moment the most likely beneficiaries are the rislist politicians, such as Ross Perot in the US and Silvio Berlusconi in Italy. To avoid multimedia being corralled by political leaders keen to promote themselves, there should be a matching public policy to test multimedia's potential for open democratic decision-making.

A public policy to promote electronic democracy could usefully learn from the "televote projects" in Oregon and Hawaii, in which voters were sent packages of information and argument before a televised town meeting, at which viewers

could register votes electronically. From California to New Zealand, democratic experiments with the new communications technologies are under way. Europe should join

the pack.

A fuller version of these arguments is in articles by Andrew Adonis, Geoff Mulgan and Charles Leadbeater in the current Demos Quarterly, from 9 Bridewell Place. London EC4V 5AP

OBSERVER

• Voter Juries. The jury com-

Yodelling at the moon

Craving another international organisation is understandable; going after two more may be thought a trifle greedy. Not only does Geneva want to play host to son of Gatt - the new World Trade Organisation – now it wants to come the world's environment capital as well.

The Swiss parliament has voted SFr75m to transform the old seat of the League of Nations into a "House of the Environment". The Palais Wilson, on the shores of Lake Geneva, is intended to be home for the European arm of the United Nations Environment Programme - which has its headquarters in Nairobi - as well as a number of other environmental

non-governmental organisations. Behind the cash is the Swiss hope that the UN can be persuaded to keep in Geneva the secretariats dealing with biodiversity, climate change, desertification, toxic waste and endangered species. But it has a fight on its hands. Bonn is fighting tooth and nail to get the

Yesterday Switzerland upped the ante, saying as part of its WTO bid package it would allow Islamic diplomats - for all international bodies - to register two wives, against the current practice of permitting just the one. Geneva's hopes of remaining a

centre for international affairs have recently taken a bashing; it's lost the UN Commission for Sustainable Development and much of the Department of Humanitarian Affairs to New York. Perhaps it should content itself with the WTO and have done with it.

Knock-down prices ■ If in doubt, pick on the immigrant. Venezuela's large

community of Portuguese immigrants is feeling the sharp end of a government drive against inflation and so-called "price speculators". President Rafael Caldera's

officials have raided enterprises large and small, including many owned by Portuguese immigrants. Among punishments meted out have been confiscations of goods, later sold at "popular" prices by the authorities.

Oddly enough all this is taking place after a diplomatic love-in between President Caldera and Anibal Antonio Cavaco, Portugal's prime minister – who paid an official visit to Venezuela in June. What can have passed between them?

Not yet licked

■ If you can't beat them, get them to join you. So must think Britain's Union of Communication Workers, which has hired Lowe Bell Political,

WHITEHALL

T'm go-getting and impartial'

relations outfit, to lobby backbench Conservative MPs against the government's plans for partial privatisation of the Post Office.

Sir Tim built his reputation by working for the Tories. He helped the Coal Board beef up its PR campaign during the 1984 coalminers' strike. Nor should we forget his key role in all Baroness Thatcher's general election

£10,000 a month. Watch closely who poses Post Office questions in the Commons, after the summer recess . . .

art" on every conceivable occasion.

part of Sir Tim Bell's public

victories.

Thus who better, reasons the UCW, to persuade disgruntled Tory backbenchers of the need to keep the Post Office public? And Sir Tim's advice comes relatively cheaply too - an initial three-month contract costing "in excess" of

Dog's breakfast ■ Collectors of bizarre acronyms may be tickled to learn that the Asean Regional Forum, a talking shop embracing south-east Asia, the US. China. Russia and others to discuss Asian security issues. will hold its first meeting in Bangkok on July 25. Asian diplomats working on the meeting are puzzled by their Australian counterparts making the noise "arf

Market forces

■ If Mohammed won't move to the mountain, then the mountain must shift instead. Dissatisfied with the number of business types willing to trek across London to St James's Square, the Royal Institute of International Affairs is next Monday heading east, to get nearer its putative corporate

Well, it is the year of the dog, after

At the Bank of England's first "Chatham House in the City" meeting the speaker will be Celso Amorim, foreign minister of Brazil. a country the Institute sees as as an "emerging market". Admission is "by ticket only" and would-be

participants were supposed to apply

by July 4.
As of yesterday, however, the lecture was far from being a self-out. Presumably because, as the old Brazilian adage has it: "Brazil is the land of the future - and always will be".

Democratic oafs ■ Sir Crispin Tickell, formerly Britain's UN ambassador and now head of Green College, Oxford, recently served up a current

Russian epigram, gleaned from a dinner he attended at Westminster School, Translated from their own Russian by two Westminster scholars, it goes like this; The rise of Zhirinovsky goes to show That evil's not confined to Uncle

And Russia learns the lesson, sad but true, Democracy produces bastards, too.

Injector seat

■ There is good news and bad news. The good is that despite the swingeing cuts announced by Britain's defence minister Malcolm Rifkind yesterday, the Red Arrows, the internationally famous Royal Air Force aerobatics team, is to be left intact and soaring. The bad is that the Ministry of Defence is seeking sponsorship for the unit. Aeroflot is thought to be keen . . .

FINANCIAL TIMES

Friday July 15 1994



Generating sets,

शिपरिकेश अधिका

p. Morgan

Dale Power Systems pic

Challenge to Berlusconi government decree

Milan's anti-corruption magistrates team quits

By Robert Graham in Rome and

The entire team of Milan magistrates largely responsible for bringing down the postwar political system in Italy through its corruption investigations resigned last night.

Their action was in protest at a decree introduced by the Berlusconi government on Wednesday cutting magistrates' powers to use preventive detention during their investigations.

The move represents the most serious political and popular challenge to the two-month-old government on an issue which the new administration has sought to brush under the carpet. Among those resigning was Mr Antonio Di Pietro, rated in opinion polls as one of the most popular figures in Italy. Mr Di Pietro broke the original corruption scandals in Milan and has been instrumental in bringing to justice more than 300 businessmen and politicians on charges of

cing of political parties. It was not clear last night whether the magistrates' move which could be followed by similar resignations elesewhere in the country - was simply designed to put pressure on the government to change its mind. But in an emotional statement last night Mr Di Pietro said he and his colleagues had asked to be removed from all their current investiga-

tions because the government's

legislation had undermined their

task and more than 21/4 years of

The government's decree, with immediate effect, was intended to prevent abuses in the use of imprisonment. This was widely used as a means of pressure to force confessions, the government claimed

Because of the decree 44 people named in new arrest warrants yesterday were all allowed to return to their homes, where they face a form of house arrest. Police vesterday issued warrants for the arrest of Mr Alberto Faick, chairman of Faick, Italy's biggest private steelmaker, and Mr Giuseppe Tramontana, managing director of La Rinascente one of the country's leading retail chains, as the Milan magis trates deepened their investiga tion into bribes allegedly paid by big business to anti-fraud police.

Arrest orders were also issued for the president of the Italian accountants' federation, and executives from sectors as diverse as construction, pharmaceuticals and funeral direction. Neither Falck nor La Rinas-cente commented on the develop-

The Milan magistrates' inquiry - the latest in the two-year effort to uncover corruption - centred on Italy's Guardia di Finanza. Officers co-operating with magis-trates have alleged that large Italian companies systematically bribed a unit assigned to investigate potential tax fraud by businesses with turnover of more than L5bn (\$3.2m) a year. Police allegedly ignored accounting abuses and tax fraud after receiv-

'Excellent' foreign films to be screened soon in China

By Our Beijing Correspondent

China is to allow its cinemas to screen new foreign films and to share the profits with foreign producers but only about 10 "excellent" new movies are to be accepted for screening each year. Chinafilm, the state monopoly

film importer, said "an end is in sight to the 40-year-old tradition of buying outdated and low-grade but cheap foreign movies". "We are negotiating with world-renowned film corporations in the US and some other countries, with which we had no

contact before," said Mr Wang

Zengfu, of Chinafilm. He declined

to identify the companies or the profit-sharing arrangements.

The official Xinhua news service said the imports might include Oscar winners and other leading films. Mr Wang said the films selected would "reflect

world civilisation and modern

consult with leaders of the main

political groups in the European

parliament. Some leading MEPs

have expressed concern over

the selection procedure and

the stature of the likely

Mr Kohl scheduled the summit

to ensure that the nominee could

appear as planned next Wednes-

day before the Parliament, which

has the right to approve or reject

the new Commission as a whole.

Santer

Continued from Page 1

achievements in film and art

He said the sluggish film market was one reason for the reform. "The plan is aimed at expanding cultural exchanges, reviving the film market, meeting the audience's needs and developing the national film

Until now, Chinese television and cinemas have recycled classics such as The Sound of Music, and Gone with the Wind. American soap operas such as Dynasty and Beauty and the Beast have also been shown on television.

Cinemas were compelled to screen communist propaganda movies, particularly after the crackdown on dissent which culminated in the Tiananmen Square massacre of June 4 1989. This meant the country's 200,000 cinemas were nearly always empty apart from young couples using their free tickets in order

to have a cuddle in the dark.

In 1991, Li Ruihuan, a relatively liberal senior leader who is a member of the Politburo's Standing Committee, reversed restrictions on films with no propaganda value, giving cinema managers hope of making a

But China's film-makers still have battles with the censors and bureaucrats at state-owned movie studios. Box-office hits are rare and most cinemas lose money. Many Chinese prefer to stay at home and watch locally made soaps or pirate videos. Most

videos are dubbed or produced in Taiwan and Hong Kong and are frequently lewd and violent. Beijing announced earlier this month that it would impose new censorship rules on imported

China slows economy but keeps

its eye out for unrest, Page 6

proposes to restrict.

The net borrowing requirement

A further DM5bn will come from the assets of the former

HIGH

Bonn seeks benefit change

FT WEATHER GUIDE

Continued from Page 1

level of benefit, which Mr Waigel

has been kept below this year's DM69bn, in spite of soaring debt servicing costs, by assuming privatisation revenues from the sale of Lufthansa, the national airline. of a net DM1.5bn, and of the Rhine-Main-Danube canal company of DM800m.

East German central bank. A second way of keeping the 1995 borrowing requirement down is to bring forward payments of the oil tax on big companies from February 1996 to December 1995, topping up Mr Waigel's tax revenues

The cost of servicing the federal government debt - which assumes the debts of the Treuhand privatisation agency in eastern Germany next year will rise 38 per cent to

UK to cut 18,000 jobs in defence

By Bruce Clark, Bernard Gray

His announcement, which drew angry protest from opposition spokesmen and trade unionists, marked the conclusion of an eight-month study designed to cut £750m from the annual defence budget from 1997.

Mr Rifkind told the House of Commons that the cost-saving drive would make no difference to Britain's fighting strength and the money saved would enable some upgrading of capacity.

lose 7,500 personnel, while another 7,100 civilian jobs will go. To counterbalance the effect of the job losses, the defence secre-tary announced firm orders for £2.4bn worth of weaponry and invited tenders for hardware

worth a similar amount. "The orders will preserve and enhance our fighting strength and help sustain over 10,000 jobs." Mr Rifkind said. "Our plans for the armed forces reflect the challenges we are likely to

Mr David Clark, the opposition Labour party defence spokesman, rejected the contention that fighting strength was unimpaired. He said that in the event of war "today's short-term financial savings could cost British lives". The cuts go to the highest level in the forces with some 20 mili-

rank of major-general or above being abolished. At the Ministry of Defence headquarters, a further 1,500 jobs are to go and two buildings are to

Many of the orders spelt out yesterday had been expected for some time. However, Mr Rifkind made a surprise announcement that in the light of experience in the Gulf war, the UK would be ordering laser-guided Paveway 3 bombs from the US manufacturer Texas Instruments

It was also opening negotiations with the US government to buy the Tomahawk cruise missile. These so called "smart" munitions proved particularly

Mr Rifkind also announced that a frigate and a submarine which were previously to have been mothballed would be

retained in active service. He added that defences would be strengthened by the formation of a joint service rapid deployment force, including paratroopers, marines and RAF aircraft.

> Details, Page 7 Editorial Comment, Page 13

shake-up

More than 18,000 British defence jobs are to be cut, Mr Malcom Rifkind, the UK defence secretary, said yesterday, but he soft-ened the blow by announcing orders for new weapons worth about £5bn (\$7.7bn).

The heaviest job losses will be in the Royal Air Force which will

face," he said. tary and civil service posts of the

Such a response seems myopic given the strength of GUS's trading perfor-

THE LEX COLUMN

Tesco's tasty titbit

By valuing William Low on a multiple of 5.6 times historic earnings and a yield of 6.2 per cent, it was clear that the market had given up hope for the Scottish grocery chain. Thankfully for Low shareholders. Tesco thinks otherwise. By annexing the 57-store chain to its empire, Tesco will double its market share in Scotland overnight. It should be able to make quick efficiency gains by knocking out Low's head office and rationalising its distribution network. Tesco could also lift sales by pushing its own cheaper products through the stores. The economies of scale are such that Tesco can offer a 33 per cent bid premium and still promise the deal will enhance earnings next year. The transaction is like the food retailing acquisitions of old. Tesco has performed this trick

several times before. Indeed, the purchase makes so much sense that it would be surprising if the logic did not appeal to others. J. Sainsbury, in particular, has been expanding in Scotland but has run into obsta-cles. Stricter planning rules have made it hard to buy greenfield sites while competitors, such as Argyll, have bid up the prices of available plots to keep Sainsbury out. Buying a big chunk of infrastructure in Scotland must appeal, given its most northernmost distribution centre is outside Manchester. The possibility of Sainsbury launching a hostile bid seems remote. But it is certainly puz-zling why Low's financial advisers, Baring Brothers, which conducted such an effective auction for the toymaker Spear, did not try to entice Sainsbury into the frame as well.

The sleeping giant of the stores sector seemed finally to have woken up last year when it enfranchised its shareholders and hinted it might return some of its cash mountain to investors. But judging by yesterday's annual figures, at least, GUS has turned over, yawned and nodded off again. Expectations that the company would launch a buy-back programme or special dividend were dashed and GUS's shares fell 4 per cent on the disappointment.

mance. All divisions made good progress, with the mail order arm again shining through. But shareholders have been salivating at what could be done with GUS's underutilised balance sheet, which boasts £1.5bn of cash and FT-SE Index: 3050.4 (+45,1)

Great Universal Store

FT-SE-A All-Shere Index

197476 78 80 82 84 85 88 90 92 84

£1hn of freehold and long-leasehold properties. How the likes of Hanson would gear up from such a base scarcely bears contemplation. GUS, though, seems committed to some more dull plodding which will frustrate its more avaricious shareholders. Lower interest receipts are already dampening GUS's figures. Buying more gilts hardly constitutes the most attractive use for surplus cash.

That said, GUS's conservatism has its merits, as is demonstrated by 46 years of increased pre-tax profits with no calls on shareholders during that time. There seems little reason why the company cannot continue in the same vein making it the most reliable of investments. Indeed, investors wondering whether to put their money into cash, gilts, property or equities should look no further. In GUS, they get all four in one.

Rank Organisation

It is hard to see why Rank merits a premium rating. The stock has strongly outperformed the market over the past year. One reason was a widely-held belief that the leisure group would benefit disproportionately from the economic recovery. Another was a belief that Rank would make a handsome profit from selling its 49 per cent investment in Rank Xerox to Xerox.

Yesterday's interim results provide little support for the first argument. Operating profits from the businesses Rank manages itself were only 9 per cent up on the same period of last year. Margins barely advanced. That hardly looks like profits making a strong cyclical recovery. Moreover.

the longer-term outlook for these man aged businesses is not especially rosy The video duplication side, a star per former in these results, will gradually decline as video-tapes are overtaken by compact discs and electronic deliv ery of videos. The bingo business where profits were flat in the half appears to be suffering against the competition. Similarly, the holiday operations are stuck in a low-growth market, as Britons are increasingly travelling abroad for their holidays. It is true that Rank Xerox was a bright spark, increasing its profit con

tribution before restructuring costs by 38 per cent. But a quick sale to Xerox does not look likely. For a start, the US photocopier giant does not have enough cash. Even if it did, much of the profit from a sale would be gob-bled up in capital gains tax.

UK electricity

The regulator's decision not to liberallse the wholesale electricity market will be regarded as a climb-down by large energy users. Big industrial companies had been pressing for the right to buy electricity outside the pool and for changes to the bidding process by which pool prices are set. Offer has given them neither. Yet the regulator's overall conclusion that the cost and risks of tinkering with the present arrangements outweigh the likely ben efits has merit.

Changing the system of marginal pricing - whereby all generators receive the highest bid required to meet demand - would not necessarily lead to cheaper electricity. At present small generators which have signed long-term gas supply contracts put in artificially low bids to be sure of constant business. Bidding practice would change if generators were held to their individual bids. These smaller generators would have to guess where to pitch their bids to be sure of winning business. National Power and Power Gen, which have more flexible plant and are almost always the marginal bidder, would find such a system easier to play. Their market power might actually increase.

The decision not to allow large users to buy outside the pool is, on the surface, harder to defend. But Offer is right to worry about maintaining vol ume and transparency in the pool Since the two large players have the advantage of a range of fully-depreciated generating capacity, they might anyway have picked up the best of the outside contracts.

3121 11 1

This announcement appears as a matter of record only

Comac Group plc has changed its name to

Parity plc

and has acquired the Consultancy Division of LBMS



A new force in the UK Software Industry

Parity Consulting

Strategic IT Consultancy

CSS-Trident

Rapid response to your IT skill requirements

Parity plc 36 Whitefrats Street London E(14Y 831)

Europe today

There will be overcast skies and patchy rain over Wales, western and northern England and western Scotland, as well as outbreaks of rain in Norway. However, frequent sunny spells are expected in Sweden and Finland where temperatures will rise to well above normal. The Benelux and western France will experience sunny spells as drier air spreads over the region, but heavy

thunderstorms are expected over Germany, Poland and the Alps. Thunderstorms are also expected over the eastern Balkans, but the western regions will be dry with frequent will enjoy prolonged sunshine, although conditions may be showery over Portugal and western Spain.

Five-day forecast

Rain will spread east over Scandinavia. The British Isles will enjoy frequent sunny spells. although it will become rainy over northern ireland and Scotland from Monday. Scattered thundery showers will develop over most of the continent. Only southern Spain and Portugal, Italy and Greece will continue sunny and dry. Temperatures will rise above normal

TODAY'S TEMPERATURES

Lufthansa

Cricago Cologna Dakar Dakas Delhi Dubai Duban Duban

Your bonus program. Lufthansa Miles & More.

Fero
Frankturt
Geneva
Geneva
Gibralter
Glesgow
Hamburg
Helstinki
Hong Kong
Honoluku
Istanbul
Jakarta
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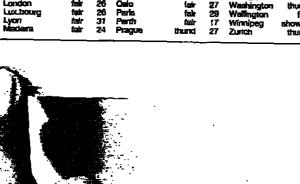
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FINANCIAL TIMES COMPANIES & MARKETS

Friday July 15 1994



IN BRIEF

A MARCA

hits J.P. Morgan

Trading revenues at J.P. Morgan, the US bank, fell in the second quarter of the year, because of upheaval in world financial markets and US interest rate increases. Page 18

16 per cent and would be 12 per cent higher for the year as a whole, totalling DM4.6bn (\$2.82bn). Meanwhile, Sandoz, the Swiss pharmaceuticals and chemicals company, reported sales up 2 per cent to SFr8.22bn (\$6bn) for the six months ended June. The figures suffered from the weakness of the US dollar and strength of the Swiss franc.

growth, Banco Popular, the big Spanish bank, reported first-half pre-tax profits of Pta44.1bn (\$350m), a 4.6 per cent dip on the same period a year ago. Page 16

Unbroken run for GUS

Great Universal Stores, the UK mail order and financial services group, has extended its 46-year record of consistent growth with a 9.4 per cent increase in pre-tax profits to £518.9m (\$788.7m).

Woolworth struggles in a changing market With annual sales of nearly \$10bm, Woolworth is one of the world's biggest and best-known retailers. But for years it has been struggling unsuccessfully to keep up with the pattern of retail change in the US and overseas. Page 18

Chinese group seeks foreign capital China's Huaneng group, the country's largest power generating organisation, is seeking foreign capital abroad, with planned listings in New York of two of its subsidiaries.

UK and US leisure spending has returned to growth, according to The Rank Organisation, the leisure company, boosting half-year profit before restructuring charges by 41 per cent to £127.9m (\$194m). Page 21

Bob Payton dies in car crash as Chicago Rib Shack, Chicago Pizza Pie Factory

Druck lifted to £5.4m

Druck Holdings, the UK manufacturer of electronic pressure measuring and control devices, saw pre-tax profits rise 14 per cent to £5.36m for the year to March 31, up from £4.69m.

Aluminium producing countries taking part in the international agreement to cut global production have not been able to find a formula that would enable Brazil, the Gulf States and Venezuela

Market upheaval

Sales boost for Schering Schering, the Berlin-based pharmaceuticals group, said turnover in the first half of 1994 had risen

Dip for Banco Popular In the face of falling interest rates and sluggish

Page 19

Rank sees a return to growth

Mr Bob Payton, the 50-year-old founder of many of Britain's best-known US-style restaurants such and Henry J Beans, died in a car crash on Wednesday night. Page 21

to de included. Page 24								
Companies in th	is is	sue						
Aegis	21	Kitty Little						
Assoc British Foods	21	Louislana-Pacific						
BET	9	Magnum						
Banco Popular	16	Marks and Spencer						
Berbour Index	22	Mosaic Investments						
Beszer Homes		Mowiem (John)						
Boise Cascade	18	Multisoft Financial						
British Telecom	16	Nippon Steel						
Chrysler	15	Olivetti						
Cortecs	23	Ontario Hydro						
Creditanstalt	16							
Digital	1	Prism Leisura						

Rank Organ

Sage

Schering

23 Triumph-Adler

22 Tyco int'i Videotron

23 Wembley

Wm Low

Slough Estates

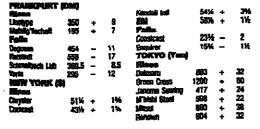
Stanley Leisure

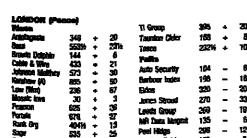
22 R. H. Macy **EFM Japan Trust** Equity Consort Fed Deciment Stores Fleming Intl High France Telecom UK Great Universal 16 Storehouse Groupe L'Amy 23 Tiphook

Hampson Indust Japan Discover Kendali Int'l

Harket Statistics

ranual reports service Ichmark Govt bands Bond prices and yields





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US automobile manufacturer beats most forecasts with \$956m net profits

Chrysler breaks quarterly record

By Patrick Harverson in

Chrysler yesterday provided the latest evidence of the robust recovery in the US automobile industry when it announced record net profits, of \$956m, for the second consecutive quarter. The results were at the top end

of Wall Street forecasts and cheered investors who hid the group's stock up \$1% to \$51%in early trading on the New York Stock Exchange. Later in the morning, the share price slid back to \$50%, but was still up \$%. Chrysler's strong second quar-ter took the group's first half profits to \$1.89bn, up from \$1.21bn a year ago. It said it earned \$956m, or \$2.61 a share, in the second quarter, up from \$685m. or \$1.55 a share, a year ago. The results beat the previ-ous record of \$938m achieved in the first three months of this

Sales and revenues jumped 19 per cent in the quarter to \$26.3hn. thanks primarily to strong domestic demand for both cars and trucks. Sales between April and June totalled 709,158 units, up from 625,295 in the previous three months.

Chrysler is the first of Detroit's Big Three automobile manufacturers to report its second quar-

By Andrew Hill in Milan and Michael

Olivetti, the Italian computers group, has agreed to sell the financial holding com-

pany of its Triumph-Adler office products subsidiary in Germany to a consortium of

German banks and investors for an unspe-

August.

IMM, the consortium buying Triumph-Adler, said it would continue to manufac-

Frankfurt factory, and had agreed a

long-term contract for production and dis-

Lindemann in Bonn

its activities.

After tex profit/loss (Son) Share Price (S) ☐ First half

Chrysler: the big bounce back

ter results. Industry analysts expect Ford and General Motors to post similarly strong earnings growth. They point to rising sales in the healthy North American market and the recovering European market. Car makers are also benefiting from cost-cutting mea-

1984 86 88 90 92 94

The share prices of both Ford and GM also rose yesterday.

The impact of Chrysler's cost-

Olivetti agrees to sell

Triumph-Adler arm

reduction efforts is evident in the improvement over the past year in the group's measure of profit-per-vehicle, which jumped from \$810 in the second quarter of 1993 to \$1,300 this time.

The domestic market has been so strong that Chrysler has struggled to meet demand for its most popular vehicles. Ford and GM have also been stretched in sup-

Mr Robert Eaton, Chrysler's chairman, said yesterday the group was "carefully adding increased capacity" over the next three years to meet rising

US car sales Total (million)

☐ Flost half

The group's share of the North American car and truck market was 15.4 per cent, unchanged from a year ago, and slightly down from 15.7 per cent in the

Chrysler Financial, the group's financial services arm, reported second quarter net earnings of \$44m, unchanged from a year ago. The group also announced yesterday it had contributed another \$600m to its pension fund, and was on target to wipe out its unfunded pension liability - for long a restraint on its stock and credit rating - by the end of

Others 7.9%

W 1.2%

Nissan 5.8%

Chrysler 9.6%

Bank rules to reflect new derivatives risks

By Norma Cohen. estments Correspondent

The Basle Committee on Banking Supervision yesterday proposed new rules for banks which will require them to hold far more capital against increasingly complex derivative instruments.

"The [Basle] committee's review indicated that the current approach may produce insufficient capital for certain kinds of instruments," the Bank for International Settlements said.

ments were designed for traditional interest and currency swaps rather than the commodity and equity derivatives "which are rapidly growing segments of the

The proposals also suggest that more capital should be required for longer-term derivative positions which can cause hefty losses for banks in volatile market condi-

The Basle Committee, a division of the BIS, said it was seeking comments on the proposals by October 10 and hoped to implement them by mid-1995. However, the higher capital requirement

will be offset by an amendment to the Capital Accord of 1988. This will sharply reduce the amount of capital banks have

to hold for off-balance sheet transactions which can be "netted" with a single counterparty. According to the Bank of England, this

rule could reduce the capital requirement of a "typical" bank portfolio of interest rate and currency swaps by 25 to 40 per The Capital Accord of 1988 sets out

international standards for banks aimed at insuring they have enough capital to withstand risks.

The new netting arrangements, which had been proposed last year, will force banks to set aside capital only for the "net" exposure, that is, the difference between the value of all the transactions with a single counterparty.

in countries, such as Britain and the US, whose bankruptcy laws recognise netting Thus, banks which may have several offsetting transactions with each other such as a series of interest rate or currency swaps - will only need to have enough capital for a small portion of the total value.

terday that UK and other EU banks will not be allowed to take advantage of the new rule until it becomes part of an EU Capital Adequacy Directive next year.

Macy's gives in to \$4bn merger

By Richard Tornkins in New York

Bloomingdale's and Macy's, two of the best-known names in US retailing, are to be brought together in a \$4.1bn deal that will create the biggest depart-

ment store group in the US.

The board of R. H. Macy, owner of the Macy's chain, announced it had given way to six months of courtship by Federated Department Stores, owner of the Bloomingdale's chain, and agreed to a merger.

The combined company will have more than 300 department stores across the US, though it is likely that a small number will close where they overlap. Its annual revenues will exceed \$13bn.

R. H. Macy has been operating under Chapter 11 bankruptcy protection since January 1992. Until recently it had hoped to submit a plan for a reorganisa tion that would bring it out of bankruptcy under its existing

In January, however, Federated made an unusual takeover bid for R. H. Macy by acquiring \$449m worth of its highest-ranking debt from one of its creditors, so giving it a powerful say in the company's future. Since then R. H. Macy has been

trying to convince creditors that they would be better served by a plan that ensured the company's

The argument, however, has been won by Federated, which offered creditors a \$4.1bn package comprising \$378.3m in cash, \$1.9bn in debt, and \$1.8bn of equity in the new Feder-

ated/R. H. Macy entity. Subject to their boards' approval of a merger, the two companies will now submit a reorganisation plan to the US bankruptcy court by August 1.

As the plan is supported by all big creditors, including the bondholders' committee, approval is unlikely to be withheld. The companies hope the merger will be completed next January.

The new entity will be headed by Mr Allen Questrom, Federtive, but he will be joined on the board by four R. H. Macy directors, including Mr Myron Ullman, chairman and chief executive.

The two companies' store chains will continue to operate under their existing names, but some individual stores may change their identity. Federated owns several chains including Abraham & Straus, Rich's and

However, the Italian group is retaining ownership of TA Vertriebs, which is responsible for research, development and marketing of Triumph-Adler's range of npment, has shrunk beyond recogni tion over the past two decades, lurching from one bout of restructuring to the typewriters and office equipment in Ger-The company's typewriters were market ny and elsewhere. leaders in the 1970s, then owned by Litton Olivetti stressed yesterday that it would Industries, the US group. But the com-

retain control of the Triumph-Adler brand pany was left standing as technological name, and has increased the equity capichange overtook its core products. Talks on the sale have been going on

since the end of last year, and the deal should be formally confirmed at a Triumph-Adler shareholder meeting in Triumph-Adler computer came to nothture typewriters from the company's

ness continued to lose out to competition in the US, which once accounted for a The consortium also plans to reorganise third of total sales.

Tesco launches

It noted that current capital require-

owned by German automotive group Volkswagen, employed around 7,000 workers and had sales of more than DM1bn. Now it employs just 620 staff and lost DM70m in 1993 on sales of DM300m. Olivetti took over the Nuremberg-based company in 1986 but attempts to launch a

Triumph-Adler's activities into selected

new areas, to develop the group into a

"diversified holding company for medium-sized companies in stable market".

have suffered losses in the past few years, are expected to record profits for 1994.

German names in typewriters and office

Both Triumph-Adler and TAV, which

Triumph-Adler, one of the best-known

Even the traditional typewriters busi-

J. Sainsbury considers whether to join the bidding

By Andrew Bolger in London

tribution with TAV.

Tesco, the UK's second largest supermarket chain, yesterday made a recommended offer for William Low, the Scottish retail group, in a deal worth £200m

(\$304m).

But J. Sainsbury. Tesco's bigger rival, signalled that it was also considering its options, raising the prospect of a takeover battle over the Scottish chain. Tesco is offering £154m in cash for the share capital of Wm Low and would assume debt of just over £50m. The deal was unani-

mously recommended by the Wm

Low board. Sainsbury's entered the picture when it told Reuters: "Wm Low is something we have looked at before. It is an obvious candidate for takeover and has been for some time. We have looked at in the past and as a result of this morning's takeover news we are reviewing the situation." Analysts said it would be out of character for Sainsbury's to become involved in a hostile

takeover battle. Sainsbury's has only four out-lets north of the border - three supermarkets and one hypermarket. Tesco said its 16 Scottish stores would be a good strategic fit with Wm Low's 45 outlets in Scotland and 12 in the north of

Tesco said there would be few, if any, immediate closures of Wm Low stores. But it would be necessary to integrate the management and support services provided by just over 300 people working at the company's Dundee head office into Tesco's administration. "Accordingly, there may be a significant num-ber of job losses if the head office were to close," Tesco said. Most of the other 9,000 jobs in the group look secure.

Sir Ian MacLaurin, the Scot

who chairs Tesco, said the Wm

Low outlets would be renamed

£200m offer for **Scottish stores**



Tesco's Sir Ian MacLaurin (left) and Mr James Millar, of Wm Low

Scottish identity - perhaps using a Tesco Scotland brand.

Tesco said it would spend £35m on rebranding the Wm Low stores and introducing its ownlabel products. It said Tesco's prices were on average 5 per cent

lower than Wm Low's. Tesco is offering 225p in cash for each Wm Low ordinary share and 105.5p for each convertible preference share. There is a full share alternative, worth 236p per ordinary share at last night's close. Wm Low's shares rose by 67p to 236p, while Tesco's shares closed 10%p higher at 232%p.

Scotland has become one of the

most fiercely contested battlegrounds in the war raging through the UK food retailing sector. It has been targeted both by aggressive discount retailers, wooing canny consumers, and the larger UK supermarket Tesco, but an effort would be made to develop a distinctive Tesco, both of which have rela-

tively small market shares north of the border.

This competitive crossfire was cited yesterday by Mr James Millar, when the 63-year-old chairman of Wm Low explained why his board was recommending that the group - which he joined 35 years ago - should accept Tes-

Mr Millar said the group had prospered during the 1980s, buoyed by the growth of the Scoteconomy and the retail sector. But recent price deflation. and continuing pressure on margins and sales, had exposed the group's small size - and consequent inability to benefit from the economies of scale enjoyed by its larger competitors. The combined group would

have 13.7 per cent of the Scottish market - second only to Argyll Group, which owns the Safeway

However, the Bank of England said yes-

General Electric Company

has acquired a controlling interest in

Nuovo Pignone S.p.A.

from Ente Nazionale Idrocarburi S.p.A.

valuing the company at

LIT. 1,008,000,000,000

The undersigned initiated this transaction and acted as financial advisor to General Electric Company.

> Kidder, Peabody International plc

> > Kidder, Peabody is a member of SFA.

Gits prices Life equity options Managed funds service EMS currency rates Eurobond prices Fred interest indices FI-A World Indices New Intl bond issues Recent issues, UK Short-term int rates Chief price changes yesterday

INTERNATIONAL COMPANIES AND FINANCE

Strong yen lifts first-half turnover 16% at Schering

By Michael Lindemann

Schering, the Berlin-based pharmaceuticals group, said turnover in the first half of 1994 had risen 16 per cent over the same period a year ago and would be 12 per cent higher for the year as a whole, totalling DM4.6bn (\$2.82bn)

However, Mr Giuseppe Vita. chief executive, warned that the company would have to double its present 5 per cent profit margin over the next five years if it was to keep abreast of its US competitors.

The improved turnover was due partly to a strong yen but mainly reflected better sales across a range of pharmaceutical products, including contra-

By Richard Lapper in London

Claims on the insurance

subsidiaries of London United

investments, the financial con-

glomerate which crashed four

years ago, could climb to

\$10.8bn, according to the com-

Insurance liabilities faced by

the subsidiaries - known as the KWELM companies - have

increased to \$6.2bn, compared

An additional reserve - a

so-called "special margin" -

has also been increased by \$800m to \$4.6bn. The insol-

vency of the KWELM compa-

nies is regarded as the biggest

in the history of the insurance

The companies underwrote

panies' administrators.

with \$4.7bn a year ago.

ceptive pills and Betaseron, the first effective treatment for multiple sclerosis.

The company, which is now focused exclusively on pharmaceuticals following the sale of its agrochemicals division. gave no details about profits so far this year. Full results for the first six months would be released at the beginning of August, the company said.

The group said earlier this year that first-quarter earnings had risen 2 per cent to DM124m and forecast that earnings for the year would match last time's DM254m, 3 per cent down on the year before. In the first two months of

1993, turnover had risen by 21 per cent over the year before but the company said this

relatively high risk liability business, specialising in the

insurance of North American

companies and professionals

against legal awards. Most of

the business was written through HS Weavers (Under-

writing) Agencies between 1972

Mr Chris Hughes and Mr Ian

Bond, of Coopers & Lybrand, administrators of the insol-

vency scheme, said "recent

developments in the US liabil-

for the higher losses.

jump was relative to low sales in the same period in 1993, when health reforms in Germany had dented sales.

Continued uncertainty about health reforms in various countries, including the US, would put pressure on pharmaceuticals producers, but 1994 sales of Betaseron would reach the DM300m already forecast, the company said.

Schering's turnover totalled DM5.36bn last year but this included the agrochemicals division, which was put into a 40/60 joint venture with Hoechst, the German chemicals group, at the beginning of this year. The improved 1994 turnover forecast is based solely on sales of pharmaceuti-

KWELM claims could climb ties, the administrators expect eventually to be able to pay 40 cents for each dollar of claims, the same percentage payout as they estimated a year ago.
"We have collected some

\$90m more cash than we forecast last year, reflecting good progress with reinsurers. The administrators have set aside \$563m as a first payment to creditors. Payments will be

made by September 30. Claimants on policies sold by Kingscroft Insurance and El Paso Insurance will receive 8 cents in the dollar. Those on Lime Street will receive 9 cents, on Walbrook 4 cents and

on Mutual Reinsurance 5 cents.

ity market" were responsible The companies had been hit by legal awards against the manufacturers of silicon breast implants and against accoun-

Claims and payments will be made over a 10 to 20-vear

Greece to privatise parts of DEP units

tants, as well as by asbestos

Despite the increased liabili-

and pollution-related actions.

minority stake in subsidiaries belonging to the state-owned Public Petroleum Corporation (DEP), Reuter reports from Athens.

government has "The decided to float a minority share in subsidiaries of DEP via the stock exchange without transferring strategic decisions to private individuals," said Mr Andreas Papandreou, prime

Earlier this year Mr Manolis Daskalakis, DEP's managing director, said between 20 and 25 per cent of EKO refinery and Hellenic Aspropyrgos Refinery (ELDA) would be floated on stock markets in Greece and abroad, including New

The part-sales, which would also include an unspecified percentage of DEP itself, would begin by early 1995, Mr Daskalakis said. DEP's 1993 pre-tax

profits were Dr25.1bn (\$108.2m) and the company is expected to ton Dr30bn this year.

Greece's socialist government, which came to power last October, has said it is willing to float minority stakes in state companies but will retain management of the enter-

A 25 per cent stake in Greek Telecommunications is scheduled to be floated on to the

despite rise at Great

Universal

By David Wighton in London

Great Universal Stores, the UK mail order and financial services group, has extended its 46-year record of consistent growth with a 9.4 per cent increase in pre-tax profits, to 2518.9m (\$814.1m) for the year to March.

The shares, however, slipped 25p to 562p on the anz ment that the company had no plans to spend its £1.46bn cash

Since the company enfranchised its "A" shares last year, there has been speculation it would buy in some of its shares, or pay a special

Mr Richard Pugh, deputy chairman, said a buy-in was "under review", but stressed that it had not been "fully explored". He said the group had looked at potential acquisitions, but the vendors were asking too much for goodwill.

Dividends are being increased by 18 per cent to 13p, with a final of 9p, but cover remains above 2½ times with earnings per share up 9 per cent at 34.3p.

Last year, strong growth in operating profits offset the fall in returns from the cash holding, which was due to lower interest rates. Operating profits rose 17 per cept to £414m. and would have been £3.8m higher at constant exchange rates, but for the fact that net interest receivable fell to £101.8m from £117.2m.

Mr Pugh said the improving trend had continued into this year, with sales and pre-tax profits in the first two months 'somewhat ahead" of the comparable period. However, the company cautioned that consomer demand remained selective".

All the group's trading divisions turned in higher profits last year, with the home shopping contribution up 21 per cent at £194.2m. on turnover up 5 per cent at £1.95bn. The finance businesses turned in £67.3m, against £53.3m, at the operating level. Profits from Burberrys and Scotch House jumped 44 per cent on sales of £200.9m against £170.6m. Lex Page 14

Shares slide BT investors critical of executives

By Norma Cohen and Andrew

A stockbroker's survey has shown that some of British Telecommunications' largest shareholders are either unenthusiastic or critical of the company's top three execu-

The survey was conducted over two weeks through Cazenove, BT's broker, which promised anonymity. Yesterday BT confirmed that

"structured interviews" had taken place with 15 of its largest institutional investors. "Some of the responses were good, some indifferent, and some could be described as giving cause for concern," the

company said. It added, however, that it was confident there was no criticism of individuals.

Shareholders, meanwhile, said privately they had been lukewarm, at best, about the top three executives. The three are Sir Iain Vallance, chairman and chief executive; Mr Michael Hepher, managing director, and Mr Robert Brace, finance

"We told them we viewed Sir lain as sort of a figurehead, and we are not really too sure about exactly who is running the company," said one shareholder.

director.

Another said that while they thought Sir Iain was doing a reasonable job under difficult circumstances, they could not comment on the other two men, because they were unsure of exactly what they did.

As well as questions about the senior executives, shareholders were quizzed on six critical areas of BT's business: profits, dividends, regulation, competition, cable and overseas activities.

According to company sources, the interviews were motivated partly by concern at the steep fall in BT's share price in the first half of the year, and a belief that City confidence in the company required boosting. BT's share price fell by nearly a quarter between February 1 and July 1. to its large shareholders. However, it declined to disclose the results or say whether the survey had been authorised by the board.

The shareholders said they were surprised by the survey. They said that a company of BT's size would usually use an investor relations professional to conduct face-to-face interviews if it became concerned about about how it was perceived in the City of

"It's a very odd way of conducting your shareholder relations," said one leading investor, noting that in recent years BT has been aloof from its largest investors.

Fresh Creditanstalt bid likely

By Eric Frey in Vienna

The German insurance group Allianz is considering a bid for a majority stake in Creditanstalt, the Austrian bank, according to an Austrian news-

paper report. Citing unnamed sources, the Vienna newspaper Standard said a delegation of Allianz officials would meet Austrian finance ministry officials today in Vienna for exploratory

talks. A spokesman for Allianz in Munich declined to comment on the report, citing German insider trading laws.

An offer by Allianz would add a new twist to the battle over Austria's second largest hank, which is already being sought by CS Holding, the Swiss banking group, and a

Sandoz, the Swiss pharma-

ceuticals and chemicals com-

pany, yesterday reported first-

half sales up 2 per cent to

The figures suffered from the weakness of the US dollar and

strength of the Swiss franc. In

local currencies, growth was

described by the company as

"solid" at 8 per cent. The turn-

over was at the low end of

expectations, although Sandoz

registered shares increased SFr11 to SFr659.

By Paul Abrahams

SFr8.22bn (86bn).

consortium that includes Commerzbank of Germany, Italian insurer Generali and various Austrian companies.

The government, which owns 49 per cent of Creditanstalt equity and 70 per cent of its voting stock, wants to sell part of its holding before the end of the year.

At current stock market prices, the government's stake in Creditanstalt is worth about Sch14bn (\$1.3bn).

Austria's finance minister Mr Ferdinand Lacina, a social democrat, is known to favour the CS Holding bid because it would make Creditanstalt part of a strong international bank-

No profits figures were dis-closed. First-half trading fig-

ures will be released at the end

division fell 1 per cent to SFr3.59bn. In local currency

they increased 4 per cent if divestments by Biochemie, a

wholly-owned subsidiary, were

excluded. Biochemie sold a

Spanish antibiotics plant at

Santa Perpetua de Mogoda to

Gist Brocades in July last year.

reported sales up 29 per cent to

SFr1.15bn, an increase of 38 per

The nutrition division

Sales at the pharmaceuticals

ing group.
CS Holding, the Swiss financial group built around the Credit Suisse bank, has promised to retain Creditanstalt's

Sandoz shows 'solid' growth

of August.

independence if its offer is accepted. However, the prospect of a large Austrian bank becoming

a subsidiary of a Swiss bank

BT conceded that it was the

has aroused strong national opposition to the offer. The Conservative People's party, the junior coalition partner, favours

Austrian/Italian/German consortium. In these circumstances, a bid

by Allianz could be seen as the best solution for both sides and therefore an acceptable compromise. It would be Allianz's first move into bank-

Mr Lacina has postponed his decision until after the parliamentary elections in October, and has asked outside experts to evaluate the various offers

cent in local currencies.

Sandoz said the strong

increase was mostly the result

of acquisitions. Sales of Gerber

Products, the US baby-food

manufacturer Sandoz is buying for \$3.7bn, were not included.

The chemicals operations

reported sales down 8 per cent

from SFr1.31bn to SFr1.21bn, a

fall of 2 per cent in local cur-

rencies. Excluding the divest-

ment of Alphen, the plastics

additives company sold to

Schenectady International of

New York in December, sales

increased 1 per cent.

Steady first half at Banco Popular

By Tom Burns in Madrid

Banco Popular, the big Spanish bank majority-owned by foreign institutions, has turned in a resilient performance for the first half of 1994.

Pre-tax profits were Pta44.1bn (\$350m), a 4.6 per cent dip on the same period a year ago. After lower tax, net income was 1.9 per cent higher at Pta30.2bn. Net interest revenue fell 28

per cent to Pta79.8bn. reflecting the sharp drop in interest rates between the two six-month periods and the

resulting squeeze on margins.

The net interest fall was less than some analysts had predicted and suggested the possibility of more buoyant results in the second half of this year, Popular's balance sheet

strength was underlined by total assets of Pta3,038bn at end-June, 6.1 per cent up on December 1993 and 4.7 per cent up on June 1993.

Popular's loans and discounts portfolio grew by 3.4 per cent in the half year and by 7.2 per cent over the past 12 months. The ratio of nonperforming loans to total risks fell to 2.79 per cent, down from 2.90 per cent at end-March and 2.93 at end-December.

Popular is the first of the big Spanish banks to report interim figures and its performance appears to set a strong standard for the results season.

Strength in German M&A Worldwide

A. Krombach & Söhne GmbH & Co

Allied Lyons PLC ed the vendors in this transaction

> Morgan Grenfell GmbH July 1993

Körber AG has acquired Fabio Perini SpA

> Morgan Grenfell SpA Morgan Grenfell GmbH December 1993

Devalit van Deest GmbH & Co. KG

We advised Kimber AG in this transaction

has sold its UK businesses to Linpac Mouldings Limited We advised Devalit van Deest GribH & Co. KG Morgan Grenfell GmbH February 1994

Raab Karcher AG

has acquired 20% of Hild Haustechnik AG, Austria

We advised Raab Karcher AG in this transaction

Morgan Grenfell GmbH September 1993

Hannover Papier AG Papierverarbeitung Sachsa GmbH

Gascogne S.A.

Morgan Grenfell GmbH

December 1993

Courtaulds plc Hoechst AG have combined their viscose and acrylic fibre We advised Courtrields plc in this transaction

Morgan Grenfell & Co. Limited Morgan Grenfell GmbH April 1994

Aegis Group plc has acquired 50% of HMS Media-Beratung GmbH

HMS-Service GmbH We advised Aegis in this transaction

Morgan Grenfell & Co. Limited Morgan Grenfell GmbH November 1993

Markt & Technik Verlag AG

has sold its book and software businesses to Paramount Publishing Inc.

We advised Markt & Technik Verlag AG

Morgan Grenfell GmbH December 1993

Westinghouse Electric Corp bas told Controlmatic GmbH to subsidiaries of Compagnie Générale des Eaux

We advised Westinghouse Electric Corp. in this transaction Morgan Grenfell GmbH

April 1994

Heidelberger Zement AG has acquired 42,6% of Cimenteries CBR S.A.

We advised Heidelberger Zement AG in this transact

Morgan Grenfell GmbH Morgan Grenfell & Co. Limited December 1993

ASKO Deutsche Kaufhaus AG has sold a 15% shareholding in Praktiker AG Deutsche Bank AG Berliner Bank AG Allianz AG Holding and DG Bank and a further 10th to the Hirsch Group We advised ASKO Deutsche Kaufbaus AG

Morgan Grenfeli GmbH December 1993/January 1994

Honeywell AG has sold Honeywell-ELAC-Nautik GmbH

We advised Honeywell AG in this transaction

Allied Signal Inc.

Morgan Grenfell GmbH April 1994

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Bankers Trust
LEAD FROM STRENGTH.

Further slide in trading revenues at JP Morgan

By Richard Waters in New York

The upheaval in world financial markets touched off by a series of US interest rate ncreases in recent months led to a further fall in trading revenues at J.P. Morgan, the US bank, in the second quarter of

The bank's earnings from trading dropped to \$228m in the three months to June, less than half the average quarteriv income of \$514m seen in 1993, a record year.

The bank said it had not suffered any significant losses in particular markets, but had seen "modest positioning losses" in some fixed income, foreign exchange and swaps

The lower income levels also reflected a decision to reduce its exposure at a time of market turmoil, the bank added. The lower trading income, which compared with \$520m in the same quarter of 1993, was the main factor behind a fall in non-interest revenues to \$926m, from \$1.1bn in the same period a year earlier.



Net interest revenue rose by 27 per cent to \$540m, due mainly to the receipt of \$35m of past due interest on Brazilian bonds together with \$50m of interest on income tax After-tax profits were

bolstered, though, by a \$225m gain from the previously announced sale of part of the bank's interest in Columbia/HCA, the US hospital

able to report net income of \$350m, or \$1.73 a share, compared with \$431m, or \$2.12 a share, in the same period a year earlier. The annualised return on equity slipped from 23.5 per cent to 14.8 per cent, as shareholders' funds grew further to \$9.7bn, from \$8bn a year before.

Sir Dennis Weatherstone, chairman, said that trading with customers had remained at the high level of last year's second quarter, in spite of the fall-off in trading income. He pointed to advances in

income from investment mangement and operational services, as well as gains from equity sales, as an indication of the bank's efforts to diversify its earnings.

For the first six months of the year, net income was \$695m, or \$3.43 a share, down from \$726m, or \$3.59 a share, in the first half last year. In early trading yesterday, J.P. Morgan's shares had fallen \$% to \$60% on mild disappoint-

Canadians buy into Peru power

By Sally Bowen in Lima

Ontario Hydro, the world's fourth-largest power company, is making its first incursion into Latin America.

In association with Chilquinta, a Chilean electricity company, it has bought a 60 per cent stake in Edelsur, one of Peru's formerly state owned electricity businesses. Edelsur covers the southern half of the capital, Lima. The consortium, known as

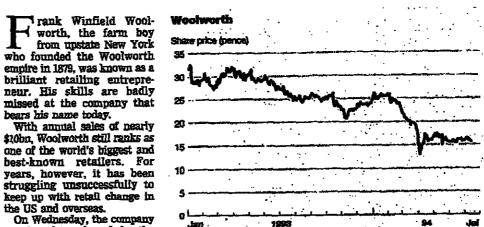
Ontario Quinta, bid more than \$212m for a controlling stake. The northern sector, Edel-nor, was sold for \$176.5m to a Peruvian-Chilean-Spanish consortium. The principal part-ners are Spain's Endesa, and Ruersis and Chilectra of Chile.

Perelec, a third consortium made up of Electricité de France and SAUR, both of France, Houston Industries of the US and Peru's Banco Wiese's investment arm, bid only for Edelsur, but their offer was some \$75m lower than Outario-Quinta's.

The nationwide generation and distribution company, Electroperu, wili also be sold.

Woolworth counts cost of change

Diversification has not been a success, reports Richard Tomkins



US business community two months ago by revealing that employees had fiddled the previous year's quarterly sults to make losses look like

• An investigation into the deceit failed to attribute blame, but it resulted in the resignation of Mr Charles Young, the chief financial officer, and the demotion to vice-chairman of Mr William Lavin, previously chairman. Mr Lavin remains chief

• Last month Standard & Poor's, the credit rating agency, downgraded Woolworth's debt from A minus to triple B plus with a negative outlook, citing weakness in the company's general merchandise and Kinney shoe store operations. and concerns about continued Locker as the main driver of profitability.

The root cause Woolworth's problems lies in its failure to find a winning formula to replace the five-and-dime variety store concept on which it was founded.

The format has been in decline for 30 years amid a

trend towards more specialised retailing, though the pace of decline has varied from country to country.

As long ago as the 1960s, Woolworth saw the way things were going, and adopted the policy still in place today: using the cashflow from the mature general merchandise store operations to finance an expansion into specialty retailing. It was one of the first big retailers to enter the discount store business with its Woolco chain, and it bought the Kinney shoe store

operation in 1965. Woolco, however, was not a success. Woolworth built up big debts to support its expansion but it was in too competitive a market, and the US chain was closed in 1982. At the same time, Woolworth sold its British general merchandise store chain to help fund its expansion into niche retailing formats.

In the years since, the specialty retailing operations have mushroomed. Today, Woolworth owns more than 7,400 specialty stores operating under 40 different names in North America, Europe, Australasia and Asia. They

shoe stores, the Silk & Satin lingerie stores, the Northern Reflections women's casual wear stores, and the After Thoughts handbag and accessory stores.

The result is that Woolworth, best known for its variety stores, is now the world's biggest specialty

However, as with Wooko, the diversification has not proved a financial success. The only specialty retailer to have made a significant profit over the years is Kinney Shoe, the subsidiary that runs the Foot Locker stores - and its contribution to operating profits slumped from \$360m to

Overall, operating profits from the specialty store operations, before restructuring charges, fell from \$418m to \$136m last year, with Kinney accounting for the bulk of both figures. With the fashion for sports

shoes giving way to more asking whether Woolworth's only successful diversification is in decline. In a sense, Woolworth's decision to slash the dividend is part of its response to these

long looked unsustainable in the light of the company's financial performance, and halving it will leave the company with more money to invest in its specialty retailing

The company also tried to reassure investors by putting Mr Ronald Berens, previously head of Kinney Shoe, in charge of all its specialty retalling operations worldwide.

Even so, the languishing share price - down another \$% in early trading in New York yesterday at \$15% – says market has little

mouncement appears as a matter of record only, all of the securities having been sold.

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Tyco to acquire Kendall

By Richard Waters

Tyco International, diversified US manufacturer, is to acquire Kendall International, a maker of disposable medical products, in an all-stock deal valued yesterday at

was forced to acknowledge the extent of its financial difficul-

ties by slashing its quarterly

dividend from 29 cents a share

to 15 cents, the lowest level

This was just the latest, how-

ever, in a series of troubles

afflicting the company.

Last year Woolworth undertook a huge restructure in an

attempt to bolster its flagging

performance. It closed 970

stores across North America.

including half its traditional

general merchandise stores

and a third of its Kinney shoe stores, at a cost of \$726m

• Even ignoring the restruct-

uring charges, operating profits slumped from \$574m the

previous year to just \$73m in 1993. The company blamed dis-

appointing sales and the need

for heavy markdowns to clear

goods. It reported net losses for

the year of \$495m compared

with net profits of \$280m the

• The poor performance has

continued into the current

year: first-quarter losses wors-

ened from a restated \$24m net

loss last year to \$38m, dashing

hopes that the restructuring

alone would be enough to

Once a bastion of US corpo-

rate respectability, Woolworth astonished Wall Street and the

bring profitable growth.

since 1987.

before tax.

previous year.

The acquisition will give Tyco, formerly Tyco Laboratories, a bigger presence in a market that it estimates to account for annual sales of \$20bn in the US, and \$50bn medical products at present. worldwide.

revenues, which in 1993 ufacturing expertise in packag-amounted to \$816m, are in dis-ing into higher margin prod-

By Laurie Morse in Chicago

US paper and forest products groups continue to report mixed second-quarter results.

Boise Cascade yesterday showed a decline in second-

quarter losses, to \$19.2m, or 86

cents a share, from losses before special charges of \$22.1m, or 85 cents, in the same

Louisiana-Pacific, mean-

while, reported record second-quarter earnings, at \$81.0m or

75 cents a share, up from

\$65.7m, or 60 cents, in the 1993

Second-quarter sales at Boise Cascade were \$1.1bn, up from

The company said most of

1993 quarter.

second quarter.

\$974m a year ago.

posable medical products, from wound care items, used in hospitals, to therapeutic hosiery sold through retail outlets.

About 17 per cent of the company's sales come from outside the US, with local manufactur-ing and distribution facilities in Europe, the Far East and Latin America.

Tyco, more than half of whose \$3.3hn sales come from fire protection systems, derives only \$80m of its revenues from The merger is part of a move

Some 80 per cent of Kendall's by Tyco to "translate our man-

the sales improvement

stemmed from recent acquisi-

tions in its office products

business, and from rising demand in its building prod-

ucts sector. That sector's earn-

ings also improved because the

price of logs, the raw material for building products, moder-

However, operating losses in Boise Cascade's paper segment

deepened during the quarter.

The company said average

prices for its largest-volume grades, uncoated free sheet

and newsprint, were down

Weak prices, it added, were only partly offset by lower unit

manufacturing costs and

ated during the quarter.

about 6 per cent.

products market", said Mr Dennis Kozlowski, chairman and chief executive.

The combined business would be grown in the US and internationally, in part through other acquisitions, he

Tyco said the transaction would not dilute its earnings per share, partly because it planned to buy back 2.9m of its

However, Tyco's shares slipped \$1% in early trading, to \$45%. Kendall's share price

building products buying deci-

sions on hold, business picked

up steadily during the quar-ter," said Mr Harry Merlo,

"As we enter the second half of the year, numbers for hous-

ing starts, building permits

pulp market had also improved

rising by as much as 75 per

chairman.

jumped \$3%, to \$54%.

Mixed results at US forestal groups

Sales at Louisiana-Pacific rose to \$775m from \$597m a year ago.
"Although the quarter started off slowly, as questions lier on revenues of C\$487m, up about interest rates put some

ciation stemming from expan- Alcan Aluminium plans to sell its two North American building products divisions with annual revenues of US\$425m, to Genstar Capital an industrial group whose sub-

and existing home sales are strong," he said. Mr Merlo said the company's copper tubing.

The Alcan divisions employ
1,800 in 18 plants and distribution centres, mainly in the US. dramatically over a year ago, with the prices of some grades They make aluminium, vinyl

8.7 per cent. Videotron said heavier depre-

and steel building products.

The Korea 1990 Trust **International Depositary Receipts** Evidencing Certificates in respect of 1,000 Units in the Trust

1,000 Units in the Trust

NOTICE IS HEREBY GIVEN to Untitholders that The Korea 1990 Trust, managed by Citizens investment Trust Management Co., Ltd., has declared a dividend in The Republic of Korea amounting to Won 28,000 per Certificate in respect of 1,000 units, payable on or after August 2, 1994. Payments of Coupon No 5 of the international Depositary Receipts, will be made on or after August 2, 1994 against presentation of the Coupons to the Depositary or to one of the Depositary Agents Isted before, (in the case of Holders of Pearer IDRs), or (in the case of Holders of registered IDRs) to Holders that the Depositary is satisfied were on the Register on the Record Date – June 30, 1994:

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The dividend proceeds will be distributed to IDR holders in proportion to
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Without such proof of residence, the full tax rate of 26.875 per cent. Korean non-resident withholding tax will be retained.

All documents on Tune by July 29, 1994.

Chase Manhattan Bank Luxersbourg S.A.
as Dapositary

profits slip to C\$19m

By Robert Gibbens in Montre

Videotron

Videotron, the Canadian communications group devel oping cable television franchises in southern England, recorded lower profits for the first nine months of fiscal 1984. mainly due to problems with shares after the deal was its Montreal broadcasting unit.

The Canadian cable TV bus ness continued to grow and was profitable, and the UK cable and telecommunications operations reached 11 per cent of Videotron's total consoli-

dated revenues.

For the first nine months ended May 31, consolidated net profit was C\$19m (US\$14m) or 12 cents a share, down from C\$22m, or 15 cents, a year ear-

sion of the UK operations also reduced consolidated earnings. sidiaries include Wolverine Tube, a leading US producer of

DAEHAN BLUE-CHIP INDEX TRUST International Depositary Receipts evidencing Beneficial Certificates representing 1,000 Units

Notice is hereby given to the Unitholders that Dachan Investment Trast Co. has declared a distribution of Woo 84,000 per IDR of 1,000 units payable on or after August 8, 1994 in the Republic of Kores. Payments of coupons No. 1 of the International Depositary Receipts will be made on or after August 16th 1994 in US dollars at one of the following offices of Mongan Guaranty Trust Company of New York:

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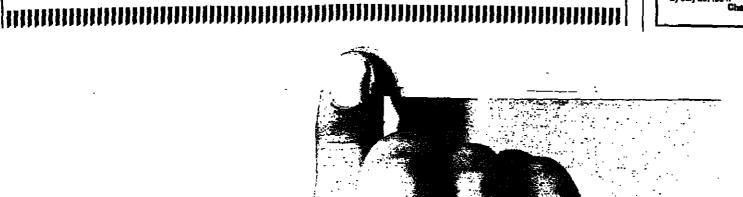
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INTERNATIONAL COMPANIES AND FINANCE

Thai group seeks 7-11 franchise for China

Charcen Pokphand (CP), the That multinational that is one of the largest foreign investors in China, said yesterday it was bidding for the right to establish a network of Seven-Eleven convenience stores in China.

CP group has run the Seven-Eleven franchise in Thailand since 1989, and now controls a network of 320 stores. The Seven-Eleven name belongs to Southland of the US, which is in turn owned by Japan's Ito-

CP said it was submitting a bid to Southland for the franchises in various zones of China. Bids must be in by the end of September.

CP's likely rivals in the bidding include the Seven-Eleven franchise-holders for Hong Kong and Taiwan, respectively Dairy Farm and the President group. Dairy Farm, the food retailing side of Jardine Matheson, already has a fran-chise for Guangdong province in southern China, and has set up several Seven-Eleven shops

Of the new China zones on offer, Shanghai is regarded by retailers as one of the most promising. Southland is also considering introducing the esia, CP executives say.

Asians are increasingly using modern retail chain stores instead of markets or individual shops. In Thailand alone, CP expects the number of Seven-Eleven outlets to rise from 320 to 400 by the end of this year, to 500 next year, and to 1,000 by 1997. CP also runs Makro cash-and-carry super-stores in Thailand in a joint venture with SHV of the

Meanwhile, Dunkin' Donuts (Thailand) said it planned to invest \$3m in Vietnam over the next two years. It has just been appointed priority franchisee for the country by Dunkin' Donuts of the US. Slam Commercial Bank says it has received approval from the Thai central bank to link up with the CP group to open

i joint-venture bank in Hanoi,

Vietnam, AP-DJ reports from

mates that funding requirehina's Huaneng group, the country's largest ments will reach Yn150bn power generating organisation, has emerged as (U\$17.4bn) in the six years to the year 2000. Of this total, the perhaps the most aggressive Chinese company seeking forcompany will contribute onethird from its own resources. eign capital abroad, with planned listings in New York Another one-third will be raised domestically, much of it in the form of loans from the newly-established State Development Bank.

This leaves a further onethird, or about \$6bn, to be raised internationally, either through share issues, bonds or BOT (build-operate-transfer) equity ventures.

The group recently estab-lished China's first organisation specifically designed to channel funds into BOT projects. Called the BOT Investment and Development Corporation, its first project is a toll-road in partnership with Beijing municipality.

The Huaneng group is also pursuing an innovative strat-egy in its New York listings. Under the guidance of CS First Boston, Shandong Huaneng Power Development hopes to raise some \$400m through a public offering of 23.4m American depositary shares (ADS).

These will be a new class of which will be offered to investors in the US, Europe and Asia. "N" shares are similar in concept to the "B" shares listed on China's fledgling exchanges, and which are denominated in dollars for foreigners (China's yuan is not convertible). Each ADS will represent 50 ordinary "N"

China's Huaneng group is looking to the NYSE for fresh funds, writes Tony Walker

Generating an appetite for foreign cash

The company, under a new electricity tariff schedule, is aiming for a return of 15 per cent of its fixed net assets after costs and taxes. This is in line with guidelines set by the central government for a reasonable rate of return on equity investments in infrastructure projects in the power sector, under BOT-type schemes.

handong Power operates four power stations with total capacity of 1,200MW in Shandong province, southeast of Beijing. Huaneng International Power, 60 per cent-owned by the Huaneng group, runs power stations in coastal areas with about 6,100MW under its control.

The China Huaneng Group grew out of a decision in 1985 to establish a conservation fund to convert oil-fired power

(WM) wiscos belisted 15,000 -

Sources of capital (%) 28.45 Domestic Bank loans Óthars .

Huaneng became a group and is now one of China's 10 bigst companies. At the end of 1993, assets totalled Yn46bn against liabili-

ties of Yn39.3bn. Borrowings

amounted to Yn35bn, of which

about one-third was hard currency-denominated. Net profit for the year was Yn2.2bn, double that of 1992.

In all, the group comprises 11 corporations and some 200 associated companies, concentrated in the power sector. However, it is also involved in real estate, trading and finance. Two of its poweroperating companies are listed on Chinese exchanges, one in Shangbai and the other in

Mr Cao, however, believes that foreign listings are "much more meaningful" for a company of Huaneng's size and diversity than a listing in Hong Kong, where nine Chinese entities have been listed, or on one of the mainland exchanges. This, he says, is because the pool of capital is so much

Mr Cao seems confident - in spite of nervousness in the markets and indications that investors are having second thoughts about opportunities in China - that Huaneng will be well received. The two companies seeking listings, he observes, are both engaged in power generation in a country where there are "serious shortages of electricity".

Malaysian mobile phone group surges to M\$105m

By Christine Hilli in Kuala Lumpur

Technology Resources Industries (TRI), the holding company for Cellular Communications Network (Malaysia), Malaysia's largest mobile phone carrier, has announced 95.6 per cent year-on-year growth in pre-tax profits, to M\$105.97m (US\$40.9m), for the first half of 1994.

of two of its subsidiaries.

Huaneng officials make no

secret of their appetite for for-

eign capital to fulfil ambitious

expansion plans to the end of

this century. They include adding 15,000 megawatts of

capacity to the existing 14,500MW under its control.

In addition, its coal mines

will be extended to produce

30m tonnes by the year 2000,

and a coal port will be equipped to handle 38m tonnes

annually. An ambitious rail-

road-building programme is

Mr Cao Leren, the group's

senior engineer, describes as a

"breakthrough" the prospect of

the Huaneng International

tion and Shandong Huaneng

being among the first direct

Chinese listings in New York.
"We need a tremendous
amount of money to carry out

our plans," Mr Cao says. The Huaneng official esti-

Power Development Company

also planned.

The results were well within market expectations of between M\$95m and M\$120m. Group turnover grew 49 per cent to M\$367.1m compared with a year ago, and after-tax

profits were up 120 per cent to M\$69.9m. The stock does not pay a dividend. The company recorded an extraordinary gain of M\$126.1m

on the sale of its nontelecommunications subsidiaries. Cellular Communications (Celcom) contributed the bulk of profits, supplemented by smaller contributions from the Malaysian Helicopter Ser-vices (MHS) subsidiary. Analysts were pleased with the results, but expressed con-

cern about the company's disclosure policies. Earlier this year, UBS (East Asia), a mem-ber of the Union Bank of Switzerland group of companies, had to postpone an international offering of US\$400m in TRI euroconvertible bonds, after European fund managers objected to discrepancies in profit forecasts.

In the accompanying prospectus, TRI had forecast M\$128m in pre-tax profits for

the full year 1994. However, many securities houses were anticipating a figure of more than M\$300m, based on analysts' meetings with the

Yesterday, the company told analysts it would not raise its full-year profit forecast, citing growing depreciation expenses. Many analysts, however, are still forecasting a full-year figure close to M\$200m.

TRI's chairman and majority shareholder is Mr Datuk Tajudin Ramli, a Malay businessman and protégé of the influential former finance minister Mr Tun Daim Zainuddin, TRI and MHS are near completion of a demerger exercise, after which MHS will purchase a 32 per cent stake in Malaysian

Banco Comercial Português

Notice is hereby given that for the interest period 15 July 1994 to 17 January 1995 the notes will carry an interest rate of 5.625% per annum. Interest payable on 17 January 1995 will amount to US\$2,906.25

US\$150,000,000

per US\$100,000 note Agent: Morgan Guaranty Trust Company

JPMorgan

NEWS DIGEST

Australian corporate profits

panies for 1993-94 will sharply outperform those by resource companies, the Barclays Australia Investment Services (Barcep) consensus earnings forecast said.

Industrial earnings are expected to rise 21 per cent, while resource earnings are seen down 12 per cent, according to the survey, compiled of projections from 28 brokers. Many Australian companies

Barclays research director Mr Martin Archer attributed the earnings slowdown to a consolidation among many

Metroplex raises

Metroplex, the Malaysian prot erty, construction and hotel group, is to pay US\$9.1m for an additional 55 per cent stake in Subic Bay Resort (Hong Kong), writes Christine Hill. The deal raises Metroplex's stake in the resort to 85 per cent.

Genting recently voiced its concern about the Philippine government's plan to develop Subic Bay, the former US naval base, and its intention to restrict access to casinos to for-

profits ta (N6

of other

there's Braining Limbs

New Issue July 15, 1994

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DM 2,500,000,000 Floating Rate Global Notes of 1994/1999

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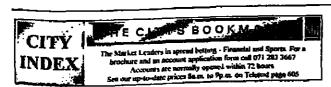
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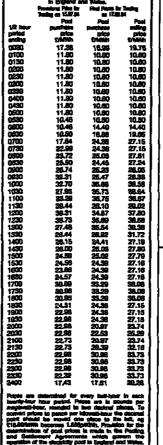
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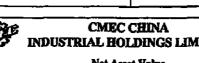












CMEC China Industrial Holdings Limited announces that as of 30th June, 1994, the unandited net asset value per share of the Company was US \$1.04. CMEC Chins industrial Holdings Limited

Australian

results poll

are expected to have risen by about 17 per cent in the year to June 30, down from the previous year's 29 per cent profit surge, according to a survey by Barclays Australia, Reuter reports from Sydney. Earnings by industrial com-

will soon begin reporting

companies following a sharp turnround in the economy.

resort stake to 85%

The holding is being bought from subsidiaries of Genting, the Malaysian investment holding company with interests in resorts, gaming, plantations and property.

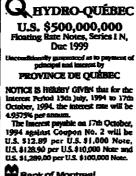
NOTICE TO HOLDERS OF UNITS IN THE KOREA TRUST NOTICE IS HEREBY GIVEN that the Manager for the subject Trust. Deehen investment Trust. Co., has confirmed that the thinsenth distribution is to be made on and etter August sit. 1994. Record date for this payment was June 30th, 1994. The conditions were present Coupon No. 13 to the paying apparts listed below. Value of the distribution is WON827 per unit which will be paid in U.S. dollars at the current dollar selling rate opposed by the Korna Exchange Benk, on the day reinitistance of dividends in made. Distributions to non-residents of Korna are subject to Kornan withholding tax at 28.875 per cent. Residents of countries heating a text treaty with Korna may, upon presentation of a valid efficient, in duplicate, receive the distribution at the following reduced withholding tax rates.

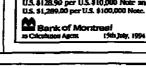
EMTN SGA ACCEPTANCE NV FRN DUE APRIL 1996 USD 5,000,000

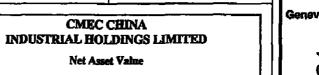
SER 90/94/4,TR1 For the period July 12, 1994 to October 12, 1994 the new rate has been fixed at 5,32031 % P.A.

Next payment date: October 12, 1994 Coupon nr : 2 for the denomination of USD 100 000

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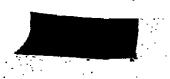
Par floating rate notes due US\$42,150,000 Discount floating rate notes due 2003 For the period 15 July 1994 to 17 January 1995 the notes will bear interest as follows: Par Notes 3.753% per ann interest payable on 17 January US\$96.95 per US\$5,000 note US\$193.91 per US\$10,000 note US\$1,939.05 per US\$100,000 Discount Notes 6,255% per

annum, interest payable on 17 January 1995 will amount to: US\$161.59 per US\$5,000 note US\$323,18 per US\$10,000 note US\$3,231.75 per US\$100,000 Agent: Morgan Guaranty Trust Company

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000,000,000 BRADFORD & BINGLEY Floating Rate Notes Due 1998 13th July 1364 13th October 1984 C10,000 Note dud 13th October 1994 E132.50

CS FIRST BOXTOR



INTERNATIONAL CAPITAL MARKETS

US Treasuries sharply higher on solid demand

By Patrick Harverson in New York and Conner Middelmann and Graham Bowley in London

Retail demand, short-covering by dealers, a dollar rally, news of higher weekly unemployment claims and rumours of a US invasion of Haiti all combined to push US Treasury prices sharply higher yester-

By midday, the benchmark 30-year government bond was up 1 at 84#, yielding 7.567 per cent. The two-year note was also firmer, up % at 99%, to

yield 6.050 per cent.
Prices firmed from the start, with traders reporting solid demand from retail accounts, and the early gains forced some dealers to cover their

Sentiment was helped by the announcement that weekly state unemployment insurance claims rose by 19,000, a much bigger increase than forecast.
Also, a 0.6 per cent rise in June retail sales was slightly smaller than expected, and encouraged further buying, as did another rally in the dollar

The final positive factor was a rumour that the US had invaded Haiti. Political unrest and the involvement of the US military in conflict abroad usually buoys Treasuries, as investors rush to buy more secure investments. Although yesterday's rumour proved false, it was enough to provide investors with another reason to buy government bonds.

European government bonds the more positive mood of recent days continued. However, the gains came in thin, futures-driven trade, with

rallied strongly, boosted by the strength in US Treasuries, as the French market closed, and analysts were sceptical about how long the rally will last.

"Confidence has returned

with a better outlook for inter-

est rates and inflation and

some institutional investors have come back to the markets relatively cash-rich. But it also has the elements of a classic bear squeeze," said Mr Sanjay Joshi, chief economist at Daiwa Europe.

■ German bunds rose strongly in afternoon trading, on the back of US Treasuries and sup-

GOVERNMENT BONDS

portive comments from Mr Hans Tietmeyer, president of the Bundesbank. Although the dollar regained

some ground against the D-Mark, bunds continued to benefit from the German currency's safe-haven status. Mr Tietmeyer said the decoupling of international capital markets based on interest rate developments would not be easy, "but when the fundamentals are right and a polis by no means ruled out". Mr Michael Buerk of Citibank said: "These remarks are a sign that a key German official is hopeful, if not over-optimistic, that some decoupling might take place."

■ UK gilts rallied in late trading in line with bunds, and after the Bank of England announced that three tranches of existing government bonds had been exhausted.

Today, the Bank is expected to announce details of its next auction, which analysts expect to be of seven to 10 years.

■ Contrary to recent market recoveries when high-yielding bonds have outperformed the core markets, Italian and Spanish bonds tracked Germany at more or less stable yield spreads while the Swedish market weakened further. "This is a sign that the

icy of stability is clear then it long-term divergence trend Meanwhile, at its auction of is by no means ruled out". remains intact," said Mr Kirit three, six and 12-month bills Shah of First Chicago

The yield on the Swedish nine-year benchmark bond breached the psychologically important 11 per cent level to close some 18 basis points higher at 11.05 per cent. The 10-year yield spread over Germany widened by nearly 30 basis points to 425 basis points.

The market was hit by a triple whammy: a rise in the year on year inflation rate, an inconclusive special meeting of the parliamentary finance committee and a lukewarm reception for the government's latest T-bill auction.

Although Sweden's monthon-month inflation rate was unchanged, the year-on-year rate rose to 2.6 per cent in June from 2.3 per cent in May. Bonds also derived little support from the finance committee meeting, called in response to the recent falls in Sweden's

financial markets.

Meanwhile, at its suction of the National Debt Office managed to sell only SKr10.54bn of the SKr12.5bn offered.

■ Italian bonds tracked the other markets and closed more than a point higher, but failed to deliver the performance some had hoped for following Wednesday's announcement of the government's fiscal plans. The budget targets for 1994 and 1995, and plans to offset this year's deficit by L5,000bn, had been discounted in the market.

"Details were conspictions by their absence," said Mr Ken Wattret, international economist at Midland Global

"The rally in the Italian market will be on hold until the details of the government's three-year fiscal plan are pub-lished next week," he said. The details are expected to be announced next Wednesday or Thursday.

Nikkei 300 futures fail to find favour

By Emiko Terazono in Tokyo

Dwindling trading volume in futures contracts on the capitalisation-weighted Nikkei 300 index is causing concern among Japanese financial offi-

The Nikkei 300 contract, listed on the Osaka Stock Exchange last February eventually to replace the price-weighted Nikkel 225 index, has failed to attract investor interest. OSE officials are now considering measures to revitalise trading, including a cut in the minimum trading unit. Daily trading volume of the Nikkei 300 futures has been

below 10,000 contracts since July 5, when volume hit the lowest level on record at 6.891 contracts. In value terms, daily turnover averaged around Y70bn last month, almost 94 per cent lower than that of the Nikkei 225 futures, also traded on the OSE.

The Nikkei 300 was introduced after fierce debate over the negative impact of the Nikkei 225 futures on the main cash market. Some financial

authorities claimed that the price-weighted index was easily manipulated, and arbitrage trading between the futures and cash markets was responsible for the volatility in the underlying cash market.

In spite of the new contract's launch, most traders and investors have stuck to the more familiar Nikkei 225 futures, and the Nikkei 300 index itself has yet to become a stock market benchmark

Mr Sadakane Doi, chairm of the Japan Securities Dealers' Association, said the securities industry would strive to interest investors in the Nikkel 300 futures, adding that many securities industry executives wanted to nurture the index. Meanwhile, Mr Goro Tat-sumi, the association's Osaka representative, called for support from the finance ministry to promote the Nikkei 300 index futures.

Earlier this year, the Singa-pore International Monetary Exchange was given the licensing rights to trade futures and options contracts based on the Nikkei 300 index.

Canadian dollar sector revived by deals aimed at retail buyers

By Tracy Corrigan

After several days dominated by large offerings aimed at institutional investors, the pat-tern shifted yesterday, as a spate of deals targeted at the retail investor emerged in the

Canadian dollar sector. There has been a revival of interest in the sector, due largely to a heavy schedule of nearly C\$2bu-worth of redemptions of outstanding bonds including a C\$650m Alberta

deal - next month. Many Benelux-based investors are looking for Canadian dollar bonds in which to reinvest following the redemptions, particularly since Canadian

than those for Belgian and while Norddeutsche Landes Luxembourg franc bonds. Until yesterday's rush of C\$375m-worth of new issues, there had been little activity for about a month, but the forthcoming redemptions coupled with a strengthening of the Canadian dollar encour-

INTERNATIONAL **BONDS**

aged borrowers to return to the market, dealers said. Canada's Federal Rusiness Development Bank and Germany's L-Bank both launched three-year deals, arranged by Barclays de Zoete Wedd and

bank launched a five-year offering via Hambros Bank At the longer end, Société Quebecoise D'Assainissement des Raux, a provincial crown corporation, launched a 10-year deal, which would usually be rather long-dated for retail investors. However, the 10 per cent coupon is attractive to these buyers, who have been looking for this type of coupon for some time.

Dealers said that institutional investors are not looking at the market and anyway would typically prefer larger, more liquid offerings. In the sterling floating-rate note market, a unit of S.G.

Borrower	Amount m.	Coupon %	Price	Meterity	Fees	Spread bp	Book ramer
YTEN Ford Credit Europe(d)	1 0 5n	(a)	100.12R	Nov.1997	0.20R	-	M.LynctvMitsubjshi Fin.
Beyertsche Hypobenk(b)	5bn	4,000	100.00	Mer. 1999	undiscl	<u> </u>	Dativa Bank CapIMgmt.
STERLING SGW Finance(c)‡	75	(c1)	99.875R	Mar.1998	0.175A		SG Warburg Securities
CANADIAN DOLLARS							
Bank(d)	125	8.625	99.89A 99.55A	Dec. 1997	0.1875R 0.35R	+20 (a) +83 (5%%-04)	Goldman Sachs Inti.
SOAE	100 75	10.00 9.00	99,975R	Aug.2004 Dec.1999	0.275R		Hembros Benk
Norddeutsche Landesbank(d) Federal Business Dev. Bank	75	8.50	99.944R	Aug.1997		+6 (e)	Barclays de Zoeta Wedd
AUSTRALIAN DOLLARS Queensland Treesley Corp.	100	4.500	90.563	Jul. 1997	1,375	 	Nomura international
SWISS FRANCS Yokogawa Bridge(I)++4	100	9.50	100.00	Aug_1998			Credit Suisse
LUXEMBOURG FRANCS Commercialistics	2,5bn	7.75	101,80	Apr.2003	200	•	BGL.

NEW INTERNATIONAL BOND ISSUES

standing £150m issue. the offer-Exchange Commission a shelf said the proceeds from the sale ing pays a discounted margin offering of up to \$700m in debt of 28 basis points over Libor.

Price Indices

Up to 5 years (24) 5-15 years (22) Over 15 years (

would be used for general corsecurities and common stock, porate purposes including capi-Reuter reports. tal expenditures, debt refinanc-The Korean steel producer ing and overseas investments.

Thur Day's Wed Jul 14 change % Jul 13

+0.22 +0.60

FT-ACTUARIES FIXED INTEREST INDICES

Record first half for OM

-- Low coupen yield -- - Medium coupen yield -- - High coupen yield -- Jul 14 Jul 13 Yr. ago Jul 14 Jul 13 Yr. ago Jul 14 Jul 13 Yr. ago

8.18 8.33 8.33

8.67 7.84 7.87

8.16 6.52 6.37

9.16 8.24 8.01

0019

89.307 98.308 190.307 190.308 98.327 98.320 98.320 98.321 190.005 90.34 190.305 98.34 190.35 98.34 98.36 98

By Hugh Carnegy In Stockholm

OM Group, the Swedish company which runs derivatives exchanges in Stockholm and London, yesterday reported a surge in pre-tax profits in the first half to SKr158m (\$21m) from SKr100m in the same period last year as turnover rose to record levels. OM has been riding the recent heavy growth in derivative trading through its OM

Exchange in the Swedish capital and the OMLX exchange in

Average daily turnover rose

7.98 8.20 8.16

6.72 7.74 7.91

5.09 8.25 8.25

in the first half to 133,891 contracts - a record for a sixmonth period - from the daily average of 92,553 contracts for all 1993 and 83,437 for the first half of last year. Operating rev-SKr190.6m and operating profit in the skripe of the skripe

from SKr6im.
In May, OM decided to sell its financing businesses and pull out of a plan to participate in founding a new Swedish bank. The sale of OM Finans has yet to take place, but OM included costs of SKr8.4m in its first-half expenses incurred in the aborted bank project.

particularly since Canadian Barclays de Zoete Wedd dollar yields are now higher Goldman Sachs respectiv	
WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS	Haly
Fled Day's Week Mo Coupon Date Price change Yield ago ag	· •
Australia 9.000 09/04 98.2000 +0.250 9.59 9.59 9.6 Belgium 7.250 04/04 98.3500 +0.650 7.79 8.22 8.1 Caracta 6.500 05/04 68.8000 +0.750 9.01 9.21 9.1 Demmerk 7.000 12/04 91.8200 +0.870 8.17 8.37 8.3	Open Sett price Change High Low Est, vol. Open in Sep 104.75 108.07 +1.34 108.50 104.39 45120 59524 Dec 104.87 +1.34 0 110
France BTAN 8.000 05/88 104,6200 - 8.90 6.90 6.5 OAT 5.500 04/04 87,3300 - 7.36 7.59 7.5 Germany Treuhand 8.750 05/04 99,0800 -0.330 8.98 7.06 7.0	III ITALIAN GOVT. BOND (BTP) PUTURES OPTIONS (LFFE) Lig200m 100ms of 1009
Rafy 8.500 01/04 90,4800 +0,710 10,08† 10.58 10.5 Japan No.119 4.800 06/99 104,8980 -0,310 3,63 3,50 3,5	Strike Sep Dec Sep Dec
Netherlands 5.750 01/04 92,8200 +0,840 6.79 7.10 7.2 Spain 8.000 05/04 88,0500 +1,350 10.31 11.04 10.5	10000 1.78 2.84 1.71 3.77 10000 1.52 2.43 1.95 4.08 10700 1.28 2.24 2.21 4.37
UK Gits 8,000 08/99 92-22 +16/32 7.78 8.28 8.2 6,750 11/04 90-23 +27/32 8.08 8.57 8.8 8,000 10/08 108-22 +30/32 8.19 8.59 8.8 US Treasury 7.250 05/04 99-27 +38/32 7.27 7.28 7.1 8,250 08/23 84-18 +38/32 7.57 7.59 7.4	Est. vol. total, Cellin 844 Pute 999. Previous day's open int., Calls 30956 Puts 26583
ECU (French Govt) 8,000 (4/04 87,600) +0,030 7,86 8,08 8.1 London closing, "New York mid-day Yielda: Local market size	Spain and III NOTIONAL SPANSH BOND FUTURES (MEFF)
† Gross (Including withholding tox at 12.5 per cent payable by nonventionals) Phase: US, UK in 20th, others in decime! US INTEREST RATES	Open Sett price Change High Low Est. vol. Open Int
Lunchtime Treatury Bits and Bond Yields One mouth 4.30 Two year	Dec - 90.60 410 314
Price rate 714 Two acroth 4.27 Two per	IG ISI ISI IN NOTIONAL UK GILT FUTURES (LEFFE)* 250,000 32nds of 100%
BOND FUTURES AND OPTIONS	Open Sett price Change High Low Est. vol Open int Sep 103-09 104-00 +0-24 104-13 102-30 85450 113595
France	Dec 103-06 +0-25 0 1239
III NOTIONAL FRENCH BOND FUTURES (MATIF) July 13 Open Sett price Change High Low Est. vol. Open	II LONG GILT FUTURES OPTIONS (LIFFE) 250,000 64ths of 100%
Sep 116.74 116.25 +0.06 116.96 116.12 125.208 127, Dec 115.96 115.48 +0.06 116.00 115.78 596 13,4	11 Price Sep Dec Sep Dec 3 104 1-38 2-47 1-38 3-37
Mar 115.24 114.76 +0.08 115.24 114.80 487 1,7 III LONG TERM FRENCH BOND OPTIONS (MATIF) Jul 18	7 105 1-07 2-20 2-07 4-10 106 0-47 1-81 2-47 4-51
Strice — CALLS — PUTS — Puts Aug Sep Dec Aug Sep De	
114 0.27 0.86 1.8 118 1.91 2.45 - 0.80 1.20 2.2 116 - 1.88 - 0.81 1.55 2.6	Ecu
110 - 1.50 - 1.51 1.55 2.6 117 0.52 1.33 - 1.25 1.89 - 118 0.29 0.62 1.20 - 2.44 -	III ECU BOND FUTURES (MATIF) Jul 13 Open Sett price Change High Low Est. vol. Open Int.
Est. vol. total, Callo 20,767 Puto 59,602 . Provious dey's open int., Callo 344,117 Puto 385,19 Generaliza	Sep 84.30 84.24 +0.44 84.40 83.80 1,686 6,398 Dec 83.80 +0.44
IN NOTIONAL GERMAN BUND FUTURES (LIFFE)* DM250,000 100ths of 100% Open Sett price Change High Low Est. vol Open	a. US
Sep 93.20 94.18 +0.90 94.48 83.12 141820 153 Dec 92.57 93.45 +0.84 93.33 92.57 149 86	US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%
B SUND FUTURES OPTIONS (LIFFS) DM250,000 points of 100%	Sep 100-91 101-16 +0-19 101-21 100-25 901,621 389,422 Dec 100-04 100-23 +0-18 100-00 100-00 1,185 56,510
Strike	Mar 99-12 100-01 - 99-10 99-10 9 4,121 ;
9400 0.59 1.73 1.07 1.48 0.41 0.96 1.82 2.9 9480 0.33 0.87 0.94 1.20 0.85 1.19 1.99 2.7 9500 0.16 0.85 0.77 0.95 0.98 1.47 2.32 2.3	lanear .
Str. vol. total, Calls 14008 Pubs 11296. Previous day's open inc., Calls 276666 Pubs 286140	MOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LIFFS) Y100m 100th of 100%
M NOTIONAL MEDIUM TERM GERMAN GOVT. BOND (BOBLILIFFE) DM250,000 100% of 100%	Open Close Change High Low Est. vol Open int. Sep 109.04 109.35 109.04 2995 0
Open Satt price Change High Low Est. vol Oper Sep 98.96 +0.61 0 71	nt. Dec 108.15 820 g * LIFFE contracts redied on APT, All Open interest figs. are for previous day.
UK GILTS PRICES	
Hopes But Paid Price E + cr — High Low Motes.	
Shorter Clives on to Pine Young	1/09 L35 110A +k 127A 108H Inter-Listed 86
Each 121-got 1994 12-40 4.01 10067 1046 1007 Funding 31-20 90-4 10087 19941 101-5 Communics 91-got 2004 1	
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Restructuring charges of £111.6m but City pleased with result Restructuring charges of £111.0111 Due Restructuring charges of £111.0111 Due Rank declines to £16.3m Rank declines to benefit in the second Migher. The

The Rank Organisation yesterday reported an interim pre-tax profit down from £96.1m to £16.3m after restructuring charges totalling £111.6m. But this was well above City expectations and the shares closed 13p higher at 404%p yesterday.

Rank, whose interests include Butlin's holidays, casi-nos and the Hard Rock Cafés, said that after three difficult years there was an improvement in underlying trading in the first half.

Before charges, profits were up 41 per cent to £127.9m, The company had previously adopted a more cautious view of the recovery.

weeks to May 14 was after a charge of £49.6m, relating mostly to the closure of the video distribution business, and after the group's £62m share of Rank Xerox's restructuring costs.

Profits from Rank Xerox. before restructuring costs, were up 38 per cent to £94.6m. An improvement in video duplication lifted profits in the film and television division from £13.3m to £24.5m. The group said it expected a strong second half from the video duplication of the film Jurassic

The Pinewood film studios also enjoyed increased operating profits. Odeon cinemas saw admissions rise 4 per cent and nissions rise 4 per cent and

half from the cinema success of the film Four Weddings and

The holiday division's profits rose from 25.6m to 27m. The number of holidays sold was up 12 per cent in the first half. Bookings for the summer, however, are only slightly up in volume and 3 per cent by value. Mr Michael Gifford, chief executive, said the group's older holiday customers were adversely affected by low interest rates.

The recreation division, which includes bingo clubs and casinos, saw operating profits increase from £32.7m to £34.2m. Bingo profits were level with last time. Casino admissions were up 3 per cent and spend-ing per head was 5 per cent

The leisure division, which includes Hard Rock Cafes and holiday resorts, saw operating profits fall from £22.3m to

Group turnover was £996.4m (£972.4m), including discontinued operations of £26.1m (£75.5m).

The interim dividend is 4.25p. Last year, the group paid a full year's dividend at the interim stage, with an enhanced share alternative. It said the equivalent pay-out at the halfway stage last time would have been 4.03p.

Losses per share were 3.4p (earnings 5.4p). After adjustment for Rank Xerox restructuring costs, earnings were 7.8p

Talks over Wembley refinancing

A syndicate of 22 banks owed £152m by Wembley, yesterday said that they had begun discussing plans to refinance the debt-burdened stadium and greyhound

The banks, led by Barclays and Schroders, are expected to scrutimise proposals made to the Wembley board by three investor groups.

The groups are: Apollo Advisers, a US investment group led by Mr Leon Black; Allied Entertainments, the promotions

land deal with L&G

business controlled by Mr Harvey Gold-smith; and Mr Luke Johnson and Mr Hugh Osmond, who are City entrepreneurs. All three proposals envisage an injection of new equity while retaining the current

Although the banks are not expected to decide on a prefered package for some weeks, the Wembley board is said to have indicated that it favours the proposal drawn up by Mr Johnson and Mr Osmond. Wembley has been made aware of possible conflicts with concert organisers if Mr Goldsmith's promotions company is choConcern has also been raised over a pos-sible shareholder backlash if the stadium - widely regarded as the home of English football - is seen to be refinanced by US

Officials acting for Mr Johnson and Mr Osmond, whose previous deals included the successful reverse takeover of PizzaRxpress, have already begun due diligence at Wembley.

Their plans are thought to centre on a debt-for-equity swap and rescue rights

Slough Estates in £55m | Jones Stroud shares

By Simon Davies

Slough Estates, the UK's largest industrial property company, is to pay £55m for Legal and General's 32 acre portion of the Winnersh Triangle business estate near Reading, Berkshire, in its largest property purchase in more than five years.

The acquisition will give Slough control of a 75 acre business park, with a total of 1m sq ft of built office and

warehouse space.
The L&G site was developed - in the early 1980s and has 556,000 sq ft of space. with a current rent roll of £4.37m from tenants including Mars, Hewlett Packard and

The purchase price puts the

Kitty Little, the USM-quoted

consumer goods manufacturer.

is acquiring Groupe L'Amy,

France's largest maker and dis-

tributor of sunglasses and

spectacle frames, for FF175.2m

The cash acquisition is funded by a placing of 29.8m

new ordinary shares at 30p.

The company is also raising

£9.5m through a placing and

3-for-2 open offer of 31.6m

shares at 30p for working capi-

Kitty Little's shares were

Mr Warren Kanders, chief

executive, said the company

also planned to join the main

market and change its name to

The deal is expected to give

Kitty Little a larger share

of an eyeware market worth

£5.9bn in western Europe and

Ryecare Products.

suspended at 41p on April 11.

(£8.9m).

property on a yield of 7.96 per cent, and Mr Derek Wilson, group managing director, said the property was let on long leases and was "not significantly over-rented".

Mr Wilson said there would be management benefits from taking on the entire site. L&G is being paid £12.5m in cash, with the remainder being paid through the issue of 5.36m new Slough shares. Slough has concentrated pri-

marily on developing sites in its existing portfolio, rather than buying new properties, and it currently has 120,000 sq ft of new property under construction.

Within the Winnersh site, there is a further 12.5 acres where more development is fall on 23% decline Jones Stroud (Holdings)

reported pre-tax profits down 23 per cent at £5.01m in the year to March 31, against \$6.51m. The Nottingham-based textiles company blamed diffi-cult trading and closure costs. The shares lost 33p to close

at 270p, a new low for the year. Turnover edged up from £70.9m to £71.7m. The pre-tax figure was struck after £315.000 costs of closing the US division of Jones Stroud (Australia). Mr Philip Jones, chairman said that some subsidiaries

were reporting improved results because of reduced costs but the market for stretch yarns "has yet to reach a satisfactory level". This would have an adverse effect on interim results. He added that it was too

provisions, operating profits for the 1993 year were FFr4m

(FFr14m losses) on sales of FFr568m (FFr636m).

early to forecast results for the year, but "we will be very disappointed if they do not exceed those of last year".

Rarnings per share came out at 19.12p (24.85p). The final div-idend is being held at 5.5p for an increased total of 9p (8.8p).

Aegis increases Spanish stake

Aegis Group subsidiary Carat Group, is paying Pta750m (£3.66m) cash to acquire a further 30 per cent in its Spanish offshoot, Publintegral from Propiedades y Filiales.

At present, the group's Spanish companies are being reor ganised and the Spanish holding company, Carat Espana, is merging into Publintegral.

Kitty Little pays FFr75m for L'Amy problems on debt-financed

> been closed. Nevertheless, he predicted the enlarged group, with a market capitalisation of £24.7m, would expand with strategic alliances and more efficient production.

acquisitions, which have since

Under the terms of the acquisition, which brings with it designer brands such as Lacoste and Nina Ricci, the £8.9m raised by the placing will be used to acquire loans of FFr225.3m owed by L'Amy to various banks.

The banks will also receive Class A warrants for an aggregate of 4m new ordinary shares, exercisable at 100p per share. Another tranche of warrants, also exercisable at 100p, will be issued to banks providing on-going medium-term facilities of FFr16.3m. Dealings are expected to

Beazer pays £31m for Mowlem **Homes**

By Simon Davies

Beazer Homes, the recently floated former Hanson subsidiary, has bought the housebuilding arm of John Mowlem, the construction and airports group, for £31m.

Mr Dennis Webb, Beazer's chief executive, said the acquisition "fits in well with our strategy to increase our voles and market share, particularly in the south-ea

Mowlem announced at the time of its £63m rights issue last March that it planned to focus on its contracting and scaffolding business, and would sell John Mowlem Homes, along with part of its stake in London City Airport.

John Mowlem Homes is a specialist housebuilder with a substantial middle-market presence in the south-east and south-west of England, where Reazer is comparatively weak.

Mowlem also operates in
Northern Ireland, but Mr Webb said Beazer was cur-

rently negotiating the sale of the Northern Ireland business. The acquisition was priced

at a marginal premium to John Mowlem's £30.2m book value for its housebuilding arm, but the subsidiary also has £1.8m cash. After flotation Beazer held

cash resources of £74.5m, so it is in a position to baild up further John Mowlem's land bank, in addition to funding its intention of expansion into Wales and north-western

John Mowlem bad a land bank of 2,250 plots at June 30 and incurred a pre-tax loss of £1.4m in the year to December.

The sale was through managed auction and it is understood there were four bidders at the closing stage. It is Beazer's second large acquisition in the past year. Last November it acquired the Walker Group's housebuilding interests for £28.2m.

AB Foods gets approval for reorganisation

By Andrew Jack

The High Court has given approval for the proposed reorganisation of Associated British Foods, the milling, baking and food products raised by the Charity Commis-

ABF said yesterday that courts had ratified the decision of the trustees of the Garfield Weston Foundation to approve the restructuring, which is designed to improve tax planning of the Weston family trusts which control

the company. The Charity Commission, which had raised initial con-cerns about the proposals, was not party to the court hearing, which was held in private. It said yesterday that it noted hearing to sanction the ABF scheme of arrangement will

take place on July 27. The company said its plans would go ahead as proposed, with dealings in shares of Associated British Foods to mence on August 1, ABF preference shares repaid on August 5, and interim dividend of 8.5p on September 1, and a special dividend of 10p per share on October 14.



Bob Payton: founded the Chicago Pizza Pie Factory and other US-style restaurants

US food pioneer dies in crash

Mr Bob Payton, the 50-year-old founder of many of Britain's best-known US-style restaurants, died in a car crash on Wednesday night. Mr Payton came to the UK from Chicago in 1973 and set up the Chicago Rib Shack, Chicago Pizza Pie Factory and Henry J Beans food

He revelled in the fact that he had initially faced cynicism from many British financiers over his plans to serve American style food to

the British. However, he recently won over the City when My Kinda Town, the company comprising his restaurant chains, was floated in May. The com-

pany currently has a market capitalisation of

The company was launched on the stock mar-

ket as a means of buying out the group's main backers and Mr Payton himself raised about £4.5m from share sales.

More of his recent attention had been focused on his 16th century Leicestershire mansion. Stapleford Park, which had also been launched as a country hotel.

The restaurant business expanded at an extraordinary rate, and Mr Payton was never short of new ideas, with recent additions to the

stable coming in the form of Chicago Meatpackers. Tacos and Salsa! His ambitions did not stop with the UK. By the time of the flotation, his chain covered 29

restaurants and bars in 17 cities, ranging from Belfast to Beirut. Mr Payton retired from the board of My Kinda

Town at the time of the flotation, leaving a company which made about \$2m last year.

Magnum £1.23m in the red

By Paul Taylor

Magnum Power, which designs built-in uninterruptible power supply units (Bi-ups) and is planning a USM flotation through a placing with institutional investors, reported a pretax loss of £1.23m for the year to May 31, on turnover of £59,000.

The prospectus for the flotation, which was issued yesterday, also shows that the com-

Asda buys site from Tiphook and Storey

Tiphook, the trailer leasing company, and Thos Storey (Engineers) have sold the Tiviot Works site in Stockport, Cheshire, to Asda Stores which plans to develop it as a retail

scheme.

The contract is conditional on the necessary planning consents being granted and completion of the deal is not expen ted until next year. Tiphook's Dividends shown pence per share net except where otherwise stated, †On increased capital. §USM stock. *Adjusted for scrip issue. # Adjusted for sub-division. #Irish pence. share of the net consideration will be about £5.2m.

pany lost £155,000 in the year to May 31 1992, which the following year rose to £482,000 on turnover of £10,000 as the company developed its technology. However, Magnum's directors express their confidence in the prospectus that there is "potentially a large market for Bi-ups, which is currently served by the manufacturers of

external uninterruptible power supply devices." Bi-ups can be built into electronic equipment, such as per sonal computers, to protect against the loss of valuable data and equipment damage if the primary power supply fails. Magnum was founded in 1990 by Mr Vincent Lavin, chief executive, who claims to have

invented Bi-ups the previous year, and Mr Ian Irvin, finance director. The flotation is sponsored by Henry Cooke Corporate Fin-

DIVIDENDS ANNOUNCED											
1	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year						
Barbour Indexfin	5.8	Oct 3	5,45	8.5	8						
Druck §fin	7.1	Oct 3	6.6	10.8	10						
Exceliburfin	0.4	Nov 4	0.3	0.65	0.5						
GUSfin	9	Nov 25	7.5625*	13	11						
Hampson Indsfin	1,5	Oct 3	1.2	2	1.6						
Heiton Holdingsfin	1.354†	-	1.35	2	2						
Jones Stroudfin	5.5	Oct 15	5.5	9	8.8						
Kershaw (A)int	9,5	Sept 19	9	-	27						
Peel Holdingsfin	3.2	Oct 5	3	4.5	4						
Prism Leisurefin	3	Sept 8	2.37	4.18	3.27						
Rank Orgint	4.25	Sept 19	12.4☆	-	12.4#						
Stanley Leisurefin	3.5†	Sept 12	2.8	5.25	4.32						



WEST RAND CONSOLIDATED MINES LIMITED

Result of offer to shareholders of WRC

Shareholders are referred to the announcement published on 30 June 1994 in terms of which the offer by the Aurora Consortium to all ordinary shareholders of WRC, other than Gengold Limited, to acquire any or all of their WRC ordinary shares at a price of 566 cents per WRC ordinary share ("the offer"), was declared unconditional and was scheduled to close at 14:30 on Wednesday,

Further to the closure of the offer, FirstCorp Merchant Bank Limited is authorised to announce that, in total, 138 shareholders accepted the offer in respect of 1 023 012 WRC ordinary shares, representing 27,5% of the WRC ordinary shares for which the offer had been made.

The offer consideration and balance cartificates (if any) in respect of acceptances not yet paid for, will be posted to accepting shareholders by registered/first class mail, at the risk of such abareholders, on Monday, 18 July 1994.

15 July 1994

FINANCIAL TIMES

Under a lengthy financial

reconstruction L'Amy made

provisions of FFr105m last year

£8.2hn in the US.

Warren Kanders, right: company also plans to join main market

to cover the cost of overhauling its core business. Before man of Kitty Little, blamed the

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begin on August 9.

GUANGDONG DEVELOPMENT FUND LIMITED

Net Asset Value

Guangdong Development Fund Limited announces that as at 30th June, 1994, the unaudited net asset value per share of the Company was US\$ 1.005.

GUANGDONG DEVELOPMENT FUND LIMITED (a company incoporated with limited liability in the Bailiwick of Jersey)

15th July, 1994



CHINA MERCHANTS CHINA DIRECT INVESTMENTS LIMITED

Net Asset Value Net Asset Value

China Merchants China Direct Investments Limited announces that as at 30th June, 1994, the unaudited consolidated net asset value per share of the Company was US\$ 1.024. CHINA MERCHANTS CHINA DIRECT INVESTMENTS LIMITED

(Incorporated with limited liability in Hong Kong) 14th July, 1994

DO YOU WANT TO KNOW A SECRET? The LD.S. Germ Seminar will show you how the markets REALLY work. The emeain trading sectoriques of the legendary W.D. Genn can increase your profits and contain your losses. How? Theirs the secret. Filing 061 474 0080 to book your FREE place.

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With over ten years of economic and political reform to its credit and the recent inauguration of its third successive democratic government, Bolivia is an increasing strength in Latin America. The survey will report on the country's economy, political scene, financial markets, privatisation policy and more.

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Export growth leads the rise in orders as sales to Japan double

Druck gains 14% to £5.36m

Druck Holdings, the Leicesterbased manufacturer of electronic pressure measuring and control devices, yesterday reported a 14 per cent increase in pre-tax profits to £5.36m for the year to March 31, up from £4.69m the previous year.

Turnover grew by 10.7 per cent to £30.9m (£27.9m) with exports accounting for about three-quarters of sales.

Barbour Index

shares fall 16p

Shares in Barbour Index, the Windsor-based specialist infor-

mation services group, fell by

16p to 198p after it announced a 15 per cent fall in annual

pre-tax profits from £3.42m to

The directors had warned in

January that its results for the

12 months to end-April would

"be somewhat below those of

last year". Sales for the period

decreased by 4 per cent to

£11.5m compared with £12m

and earnings per share were 16 per cent down from 13.8p to

11.6p. Mr Brian Griffin, the execu-

tive chairman, said that a 19

per cent rise in second half

profits had been achieved by strict cost control and a small

The total dividend is raised

by 6 per cent from 8p to 8.5p

via a proposed final payment

rise in turnover.

of 5.8p (5.45p).

on profit dip

Earnings per share advanced by 12 per cent to 53.7p (48.1p) and the board is recommending a final dividend of 7.1p (6.6p) making a total of 10.8p (10p) for the year.

Mr John Salmon, chairman and chief executive of the USM-quoted group, said Druck had again "strengthened its competitive position in the measurement and control of pressure throughout the world by the continued development of new products and the establishment of new markets." Operating profits increased by 11 per cent to £5.37m (£4.82m) and the operating

margin edged up to 17.4 per cent (17.3 per cent). Druck, the main operating company, increased its contribution to group profits by 30 per cent on turnover which

grew by 14 per cent. Orders increased by 13 per cent with export orders grow-

main contributions to the increase in orders were from Japan, where exports more than doubled, and to the rest of the world where orders grew

by 29 per cent. The group spent £1.8m on research and development during the year and ended March with net cash of £1.7m having used its strong positive cash flow of \$2m to eliminate gear-

Excalibur raises £5.5m to fund expansion in music

Excalibur Group, the precision engineering and giftware com-pany, yesterday announced the acquisition of Lifetime Europe, a music and video distributor, to be funded through a 1-for-4

Excalibur will make an initial consideration of £500,000 for Lifetime, plus a further sum of up to £3m. The rights issue, fully underwritten by Samuel Montagu, is expected to raise £5.5m net, pricing the shares at 40p, which closed down 24p yesterday at 46p.

Mr Michael Griffiths, chairman said the constitute

man, said the acquisition would complement Excalibur's presence in the budget music market. Lifetime showed turnover of £2.9m and pre-tax profits of £540,000 in the year to

Excalibur also plans capital

next two years. Mr Griffiths said it was necessary to invest in the company's two core divisions, precision engineering and consumer products, following a restructuring programme and the disposal of loss-making operations.

In April Excalibur sold Premier Chain, its jewellery chain business, to its management. The precision engineering division, which contributed 50 per cent of turnover, has an order book of £17m and has won a four-year contract with LDV (formerly Leyland Daf Vans) for power and manual

The division will receive an injection of £5.9m over the next two years - £3.9m to increase capacity and £2m on plant replacement. A further £2m will be spent on the consumer products division.

more than 100 per cent in the last balance sheet, was 95 per cent at the April 30 year-end. Indebtedness related to gold bullion has been reduced by £4m to £266,000 during the

Excalibur reported pre-tax losses of £1.6m, compared with £6.2m, for the year to the end of April on turnover down from £61.6m to £54.4m. The losses reflected goodwill of £3.3m written off following the disposal of Premier Chain. Profits before exceptionals were £2m against losses of

Losses per share fell from 10.5p to 2.8p with adjusted earnings per share of 3.2p, compared with losses of 1.8p. A final dividend of 0.4p (0.3p) has been recommended making an increased total of 0.65p, against 0.5p last time.

Shares in Ideal Hardware set at 225p

By Paul Taylor

Shares in Ideal Hardware. which is coming to market through a placing with institutional investors, were priced vesterday at 225p, valuing the company at £47.5m. Ideal started trading in Jan-

uary 1987 and has grown into one of the largest independent distributors of computer data storage products. It has between 10 and 15 per cent of the rapidly expanding distri-bution market in the UK for disc, tape and optical drives. In the year to April 30 pre-tax profits rose to £4.56m (£1.58m) on turnover of £71.8m (£45.5m).

On the basis of bistoric earnings per share of 15p last year, the placing price represents a p/e of 15.

Yesterday the directors said that, in the absence of unforeseen circumstances, they expected to pay an interim dividend for the six months to October 31 of 3.4p and to rec-ommend a final dividend of

On this basis the shares will bave a gross dividend yield of 4.8 per cent, based on the plac-

ing price. Under the flotation terms 7.47m shares, representing 35.3 per cent of the Issued capital, are being placed by Charterhouse Tilney with institutional and other inves-

The placing will raise £16.8m after expenses, including £2.5m for the company, which will help fund the purchase of larger premises.

Some 6.14m shares are being sold by existing shareholders. Mr Konrad Goess-Saurau, one of the company's founders, is selling the bulk of his 26.2 per cent stake. Following the flotation, executive directors will hold a little less than 53 per cent of the expanded capital. The shares are expected to begin trading next Thursday.

Safeland purchase

UBAF Bank a 8,850 sq ft retail investment property in Ash Vale, Hants, for £467,000 cash.

Stanley Leisure's £12m beats City expectations

By lan Hamilton Fazey, Northern Correspondent

Stanley Leisure Organisation. the Liverpool-based betting shops and casinos group, reported a 53 per cent increase in pre-tax profits to a record £12.4m for the year to May 1. The result, which compared with £8.1m, was nearly £1m ahead of analysts' expecta-

Turnover rose by 21 per cent to £265.2m (£218.5m). Earnings per share were 44 per cent ahead to 180 against 12.5p restated for January's

tions. The shares closed up 14p

at 333p.

cover is 3.16 times on post-tax Stanley now owns 419 bet-

£21m rights issue. A proposed final dividend of 3.5p lifts the total to 5.25p (4.21p). Dividend



ting shops and 19 casinos. Of the 66 shops bought in the year, 49 were the Selwyn Demmy chain in Scotland. Acquisitions, which also

include two casinos, contrib-

uted £884,000 of the £15,38m operating profit and £14.47m of the £265.2m turnover.

One casino and two small groups of betting shops have een bought since the rights issue - which was 98.83 per cent taken up - at a cost of only £3m. Cash balances improved to £2.79m (£3.63m overdraft). Gearing fell to 10 per cent (37 per cent) on increased shareholders' funds of £123m (£92.7m).

Stanley, which renegotiated a five-year £45m revolving credit facility in March remains cautiously acquisitive Mr Leonard Steinberg, the chairman, said it would conpotential for improvement as the criteria for further buying About £4m was spent on upgrading shore and control of the criteria for further buying tinue to use sensible prices and

Prism Leisure ahead 38% but warns on first quarter

Prism Leisure Corporation, the USM-quoted computer games and music group, yesterday reported a 38 per cent profits rise, but a warning that trading in the first quarter of the current year had been "somewhat disappointing" pushed the shares down 5p at 167p. Mr Geoff Young, chairman, said the Christmas quarter remained the company's most

significant trading period.

weeks to April 2 rose to £1.85m (£1.33m) on turnover 24 per cent higher at £19.4m. Earnings per share increased to 14.2p (10.4p) and a recommended final dividend of 3.03p makes a total for the year of

4.18p (3.27p).

Mr Young said the computer games division, and in particular the merchandising operation, once more performed strongly. The audio and video side however, had a difficult

Pre-tax profits for the 53 year, with turnover reduced The German subsidiary had a good year, with both turn-over and profits up, while Prism's pub quiz offshoot made a marginally lower contribution than in previous years, but still "performed credit ably", said Mr Young. In its first full year within the group, Paul Lamond -

> performed in line with expec tations and contributed "a use

> > Mar

A Section

THE WORLD'S TOP 1000 BANKS July ssue on sale now £57

E Suit Mile Survey

On Monday, July 18 the Financial Times will publish a survey on post-apartheid

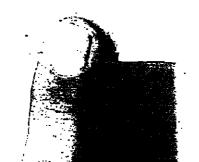
it will evaluate the prospects for building a healthy and thriving economy in a And it will ask, after the euphoria of Nelson Mandela's historic victory, how

much closer are the new holders of power to delivering the promised new deal for all South Africans. Financial Times. Europe's Business Newspaper.

RANDGOLD

Gold mining companies' reports for the quarter ended 30 June 1994

Blyvooruitzicht Gold Mining Company, Limited	East Rand Proprietary Mines, Limited
Regionation No. CELESTASTIS ISBUED CAPITAL: R6 000 000 IN 24 080 008 ORDINARY SMARES	Registration No. 01/02/1906 MBBUED CAPITAL: PATO 236 919 DI 140 365 286 CROMARY SHARES
Quarter ended	Quarter ended Shi fooreins
OPERATING RESULTS 30-6-1994 31-8-1994 Underground operations	OPERATING RESULTS 30-0-1994 31-3-1994 30-0-1994
Ore miled - 1900 231 235 Gold produced - kg 1 367 1 329	Underground operations One nation - 1000 244 255 500
Yield - git	Gold produced - lag
Cost ~ R/kg 44 950 44 554 Working loss ~ R/kg 3 038 4 910	Remotus - RNo 42 898 42 691 42 898
Revenue - R/t miled	Cost - R/kg 40 882 47 277 45 888 Working lots - R/kg 6 139 5 185 5 690
Working loss - RN milled 27,77 Surface operations	Reference — Rit collect
Tonnege treated = 1000	Working loss - PM maled 27.89 29.42 33.52
Yield - gh	Band treded - 1700
Working profit - Filting 23 800 20 494 Revenue - Rit milled 17:18 19:48	Gold produced - lig
Cost - RR rolled 7.38 9.41 Working profit - RR rolled 9.50 10.07	Revenue - RAg 42 725 42 091 42 596 Cost - RAg 22 507 22 660
PRIANCIAL RESULTS (ROOFS) Revenue	Working profit - Rifug 21 221 19 484 20 238
Cost	Revenue - Rf Invaled 22.80 31.88 29.95 Cost - Rf Invaled 14.51 17.12 15.75
Working fore (62s) (3 000) Sundry expenditure) – net (686) (686) Loss before inxition (1 067) (5 665)	Working proft - Rk treated
Turdion 17 916 Loss after typation (1979) (575)	Personal 76 445 78 205 157 650 Cost 77 825 159 586
Capital expenditure - nat	Working (loss)/profit (2 316) 380 (1 936)
OPERATIONS	Abnormal tem 23 700 = 23 700 Sundry revenue - net 2 562 3 180 5 742
Production and costs were affected by disruption during the election period. MEDICALIC	Interest: peld and deferred
At the date of this report, the company had the following hedging contracts: 12 routins ending Killograms Average minimum	Transitional lary
30 June sold price per blogram 1986 3 471 R41 827 1988 93 R42 546	Profit after textaline
On 10% of the above contracts only the US dellar prices have been secured. A PlandfUS dellar conversion rate of 3.63 was used to convert these contracts to Razde.	Special Dividend
CAPITAL EXPERIENTARE	OPERATIONS Underground production and productivity targets have not been achieved. Grade remains
Capital expenditors includes R1.4 rollion previous quarter; R1.7 million) for the company's confiduation for develophent retailed to the Western Quep Levels Tribute. There are commitments for capital expenditors amounting to R2.1 million (previous quarter; R3.8) million).	within expected ranges. Production to year and will be down on their originally forecast. Costs have been allected by digniptions over the election period and provisions made in relation to
For and on behalf of the board, P. S. TURNER, Chalman 15 July 1994 E. B. CROCKER, Managing Director	wage increases and the possible termination of service of eraployees involved in political violence reterred to in the sendencement of it April.
	Sand treatment production was further affected by the commissioning of pumping from the sand dump, the benefits of which should now accurs. The decime in yield is in line with
Harmony Gold Mining Company	expectations.
	PROGRAD
Limited	PISDGINQ At the date of this report, the company had the following hedging contracts:
Registration No. DECE232/08 ISSUED CAPITAL: R13 442 325 IN 28 364 650 ORSHILARY SHARMS	At the date of this report, the company had the following hedging centracts: 3 months ending Kilograms Price per 30 September solf kilogram
Registration No. 06/3923000	At the date of this report, the company bad the following hedging contracts: 3 months ending (Clogram) Price per 30 September oold tallogram 1994 544 A44 733
Registration No. 06/38232/08 ISSUED CAPITAL: R13 442 325 IN 26 864 680 ORDBLARY SHARES CHERATING RESULTS Underground Operations	At the date of this report, the company had the following hedging centractur: 3 months ending Kliegrants Price per 30 September sold kilogrant 1994 844 R44 793 Putsepeng Assistance Assistance totaling R1.5 million (previous givener: R1.5 million) for the purpoing of estrapeous
Registration No. 05/30232008 ISSUED CAPITAL: R43 442 325 M 28 984 680 ORDBUARY SHARES Cuarter ended OPERATING RESULTS 40-4-1604 51-3-1904 Ungerground operations 7 879 7 537 Gold produced - 1g	At the date of this report, the company bad the following hedging contracts: 3 months ending Kilogrants Price per 30 September end kilogrant 1994 844 R44 793 PURSPING ABBUSTANCE Assistance totaling R1.5 million (previous giserier: R1.5 million) for the pumping of estrangous water was claimed from the State during the querier. Working costs have been reflected net of the assistance.
Registration No. 05/3523208 ISSUED CAPITAL: R13 442 325 IN 28 364 650 ORDINARY SHARES Cuarter ended	At the date of this report, the company bad the folioring hadging contracts: 3 months ending Killegrante Price per 30 September end Millegrante 1994 644 R44 793 PHIREPER ABBISTANCE Assistance totalling R1.5 million (previous quarter: R1.5 million) for the pumping of extraneous repair was calcined from the State during the quarter. Working costs have been rediscled not of the assistance. CAPITAL EXPRESENTATIONS There are commitments for capital expenditure amounting to R9.2 million (previous quarter:
Registration No. 05/38232/08 ISSUED CAPITAL: R13 442 325 IN 28 984 650 ORDBLARY SHARMS Cuarter ended OPERATING RESULTS 30-8-1894 31-3-1994 Underground operations 1 979 1 537 1 53	At the date of this report, the company bad the folioring hedging contracts: 3 months ending Kilograths Price per 30 September ends kilograth 1994 644 R44 783 PUSEPERG ASSISTANCE Assistance totalling R1.5 million (previous giverier: R1.5 million) for the pumping of estraneous mater was calamed from the State during the querier. Working costs have been reflected net of this assistance. CAPTAL EXPERIENTURE There are commitments for capital expendition amounting to R8.2 million (previous quarter: R1.5 million).
Registration No. 05/3823200 ISSUED CAPITAL: R13 442 325 IN 28 864 680 ORDHARY SHARES Courier ended OPERATING RESULT/S 30-3-1694 31-3-1694	At the date of this report, the company bad the following hedging contracts: 3 months ending Kilogrante Price per 30 September gold kilogrant 1994 644 Ret 793 PUREPERQ ABSTRANCE Assistance totaling R1.5 million (previous querier: R1.5 million) for the pumping of extraneous reper rest calaimed from the State during the querier. Working costs have been reflected net of this assistance. CAPITAL EXPERIENTIFIE! There are commatments for capital expenditure amounting to R9.2 million (previous querier: R1.5 million). ABMORDIAL ITEM Amount returning from power supplier for over-registered consumption during pest periods.
Registration No. 05/3823200 ISSUED CAPITAL: R13 442 325 R 28 864 680 ORDHARY SHARES OPERATING RESULTS	At the date of this report, the company bad the following hedging contracts: 3 months ending Kliggrath Price per 30 September ends kilogram 1994 644 R44 783 PURSPEC ASSISTANCE Assistance totalling R1.5 million (previous giverier: R1.5 million) for the pumping of extraneous mater was calamid from the State during the quarter. Working costs have been reliacted net of the assistance. CAPITAL EXPENSIFYURE There are commanments for capital expenditure amounting to R0.2 million (previous quarter: R1.5 million). ABHORMAL ITEM Assourt splanded from power toppiler for over-registered consumption during pest periods. SPECIAL (INVIDEND) Detected No. 120 of 8 cants per above declared on 13 July 1994 is payable to members on 15
Repairation No. 06/38232708 ISSUED CAPITAL: R13 442 325 IN 28 384 680 ORDHARY SHAMES	At the date of this report, the company bad the following hadging contracts: 3 months ending Kliegrante Price per 30 September end Kliegrante Price per 30 September end Kliegrante 1994 844 R44 793 PHIREPERO ASSISTANCE. Assistance totalling R1.5 million (previous quester: R1.5 million) for the pumping of extraneous repair was claimed from the State during the querier. Working costs have been reducted not of the assistance. CAPITAL EXPRESCRIVING There are commitments for capital expanditure amounting to R9.2 million (previous quester: R1.5 million). ABNORMAL ITEM ABOUND READING from power tupplier for over-registered consumption during post periods. BPECAL DIVIDERD
Registration No. 05/32/2001 ISSUED CAPITAL: R13 442 325 IN 26 884 680 ORDHARY SHAMES Outside packed OPERATTING RESULTS 30-8-1004 31-3-10	At the date of this report, the company bad the folioring hedging contracts: 3 months ending Kliggrath Price per 30 September ends kilograth 1994 644 R44 783 PUSEPERQ ASSISTANCE Assistance totaling R1.5 million (previous querier: R1.5 million) for the pumping of extraneous mater was calmed non-the State during the querier. Working costs have been reflected net of this assistance. CAPITAL EXPENDITURE There are commitments for capital expenditure amounting to R8.2 million (previous quarter: R1.5 million). ABHORMAL ITEM Amount refunded from power tuppiler for over-registered consumption during pest periods. SPECIAL DIVIDEND Dendond No. 120 of 8 cards per share declared on 13 July 1994 to psyable to members on 15 August 1994. This dividend is a distribution of the protit as a result of the receipt of the absormed light.
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Registration No. 05/32/2008 ISSUED CAPITAL: R13 442 325 IN 26 864 680 ORDHARY SHARES OPERATING RESULTS SO-8-1694 ST-3-1994 Underground operations	At the date of this report, the company bad the folioning hedging contracts: 3 months ending Kliegrants Price per 30 September ends killingman 1994 644 R44 793 PURSPING ASSISTANCE Assistance totaling R1.5 million (previous giserter: R1.5 million) for the pumping of extraneous water was clashed from the State during the quarter. Working costs have been reflected net of the assistance. CAPITAL EXPRENCIABLE There are commitments for capital expenditure amounting to R9.2 million (previous quarter: R1.5 million). ABMORMAL ITEM Assourt returned from power supplier for over-registered consumption during peak periods. SPECIAL INVIDENCE Division No. 120 of 8 cards per share declared on 13 July 1994 is payable to members on 15 August 1994. This dividend is a distribution of the profit as a result of the receipt of the absormed ben. SHARSE PREMRUM In terms of the circular to shareholders issued on Friday, 19 November 1993, the company applied to the Supposite Court of South Africa for a reduction of share capital under which the account state of the order of court was granted on 8 July 1994.
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Stares fall 12p to 298p on disappointing growth in net asset value Shares fall 12p to 298p on disappointing services. Peel Holdings rises to £10.2m The shares fall 12p to 298p on disappointing services. Peel Holdings rises to £10.2m

Peel Holdings, the property company that owns the Manchester Ship Canal, yesterday reported pre-tax profits of £10.2m for the year to March 31, up from £9.4m in

The shares fell 12p to 298p, reflecting a lower-than-expected increase in net asset value per share, which rose only 13p to 328p, despite the recovery in the UK property market.

The results followed the announcement last Friday that the Court of Appeal had quashed planning permission for Peel's proposed £200m shopping centre at Dumplington. Greater Manchester. But the

The Dumplington development was at the centre of Peel's eight-year battle to gain control of Manchester Ship Canal. This site remains on the books valued at £18.1m, but Mr Peter Scott, managing director, said this was a comfortable "fall-back value."

Turnover during the year fell marginally to 267.6m (£68.1m), with total net rental income rising from £41.1m to £43.2m, despite £2.52m of fresh annual-

The company's portfolio is currently carrying voids of £5.2m, and this was reflected in an external valuation of the

16 per cent and 19 per cent respectively, compared with the last external valuation in

Overall, however, property values rose by £9.7m, due to a 28 per cent increase in values of out-of-town retail centres, and increases in overseas prop-

The company has also reinstated a property development programme, but it is proceeding only where sufficient presales and pre-lets can be achieved. It has only £10m tied up in development pro-

The port operations contributed operating profit of £3.8m.

sales at Erlson Engineering, a supplier of turbocharger com-

cent while hardening commod-

ity prices and better customer

tions in the aluminium refin-

ing division. Total operating profits for the industrial goods

division rose from £4.59m to

£4.71m on turnover of £43.1m

Mr Way said diversification

nents, increase by 18 per

mand helped trading condi-

from voluntary severance

The company's net debt has increased by £33m to £369.1m, as a result of the buy-out of the minority shareholders in Manchester Ship Canal last

Gearing amounts to 116 per cent, but interest payable fell from £37.2m to £36.1m, due to lower interest rates.

Last November, the company issued £37.4m of 8.59 per cent long-term bonds and its fixed average borrowing cost is now 10.05 per cent.

The recommended final divi-dend of 3.2p makes a total of 4.5p (4p) for the year. Earnings

defence expenditure. A pro-

gramme was under way to

shift the customer base of

Bellhouse Hartwell and BHW

(Components) and penetrate

A final dividend of 1.5p (1.2p)

makes a 2p (1.6p) total. Earn-

ings were 3.06p (0.96p).

engineering division where margins continued to be under pressure and order intakes raised £105m. were down because of cuts in Invesco already runs two

Tokyo-based fund managers.

Invesco raises £19m as Japan trust opens

By Scheherazade Daneshkhu

Invesco has so far raised £19m from a placing of shares in its Japan Discovery Investment

The size of the trust has been capped at £70m, with the minimum set at £20m. The public offer, which opened yesterday, ends on July 29 and dealings begin on August 8.

The new trust will invest in

smaller Japanese companies for long-term capital growth. The Japanese investment trust sector has been the focus of substantial enthusiasm so far

Earlier this month, Schroders' new Japan Growth Investment Trust, investing in a broad range of companies, was oversubscribed by £2.8m after raising its full £125m. Fidelity Japanese Values, a smaller companies trust,

Jananese unit trusts, and the new investment trust will be managed by its existing Shares are issued at 1000. with one warrant attached to every five shares. Issue expenses have been capped at

Sage enhances market position with acquisition

Sage Group, the Newcastlebased accounting software company, has significantly enhanced its market position and product portfolio through the acquisition of Multisoft Financial Systems for an initial £4m in cash.

Sage will make additional payments to the vendors of up to a maximum of £2.5m subject to sales performance in the period up to September 30 next

The acquisition, which will ances, will supplement Sage's traditional market strength in providing personal computer accounting software mainly for small businesses

Multisoft is a leading supplier of accounting and business software for medium and larger companies and is currently developing a new range of software designed to be run on the "open-system" client/server networks which are being rapidly introduced in larger companies. This new software will be launched later

Commenting on the deal, Mr David Goldman, Sage's chair-man, said, "We regard the acquisition of Multisoft as being very important in terms of our overall strategy. This

this year.



David Goldman: important deal in terms of overall strategy

move consolidates our coverage of the UK accounting market. I am particularly excited about the client/server capabil-ity which Multisoft will bring to the group."

The accounting software market for multi-user network systems for medium and larger companies is characterised by more expensive, higher added value products which are tailored to the needs of the customer. There is no dominant supplier in this large segment of the market at present.

Multisoft, which employs 72 people in Alton, Hampshire, was set up in 1983 and was the subject of a management buy-out in 1990. It has an than 8,000, of which 45 per cent are companies with annual

turnover of more than £8m. In the year to June 30, Multisoft's operating profits grew sharply to "not less than' £500,000 (£58,000) on sales of about £5m (£4.48m). The net assets being acquired have a book value of £1.2m.

ahead 38% first quarter

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A.W. Cal

Furniture side helps Hampson to £4m

A surge in sales in the furniture division of Hampson industries, the West Brom-wich-based diversified industrial group, contributed to a 75 per cent rise in pre-tax profits from £2.42m, restated for FRS 3, to £4.23m in the year to March 31 1994.

The increase in profits was achieved after charges of £1.39m, which included a goodwill write-off of 5987,000 following the closure of Clearway Aluminium, the only division in the company involved in the construction industry.

Operating profits rose from \$4.39m to £6.28m with continuing operations up 34 per cent at £6.64m (£4.95m). Turnover advanced to £91.5m (£79.1m) with £90m (£78m) from continuing operations. George at the year end was reduced to 26 per cent (46 per cent).

Mr Ray Way, chairman, said the group's financial position continued to strengthen and borrowings were "well under

The furniture division. Ian Walker Furniture, hit by sterling's realignment last year saw margins restored and sales increase to help push operating profits in the consumer goods division up from £77,000 to £1.53m on turnover of £38.9m

Marks and Spencer sales receive overseas spur

TATIVE YEARLY First-quarter sales for Marks and Spencer, the retailer, in north America, continental Europe and east Asia were up on last year and particularly good in Hong Kong and the International Franchise Group, Sir Richard Greenbury, chairman, told the annual

> He added that sales in the UK were "up to expectations". new stores, in Paris and Valen-

cia, in the antumn and is investigating the possibility of

UK was "accelerating", said Sir Richard, with plans for capital expenditure of more than £1bn over the next three years. In the past year capital expenditure reached "a new high of £350m." the group had "the biggest footage expansion mme in [its] history". M&S shares rose 8p to 414p.

sees year of progress

Sales at Storehouse, the BhS and Mothercare retail chain, were 5 per cent ahead in the first quarter, Mr Ian Hay Davison, the chairman, told the

Costs remained under control, he said, and operating profits were ahead of the same period last year. Although it was too early for a profit fore-cast he was confident the year would be one of "significant progress". For the year to April 2 1994 Storehouse reported pretax profits of £62.4m (£15.2m).

Cortecs signs

Cortecs, the biotechnology company which recently gained a London listing, has signed an exclusive agreement for distribution in Japan of its letection kits for Helicobacter Pylori, the bacterium involved the development of peptic

year, will undertake the registration for the kits and has agreed "significant" milestone payments to Cortecs. The agreement contemplates sales of £20m over the first seven years in Japan.

steel stockholder, builders'

the year to April 30. solidated Holdings.

Earnings per share worked through at 0.57p (3.66p) and the dividend for the year is held at 2p with an unchanged final of

EFM Japan Trust advances 19%

cent since the launch.

Japanese agreement

Zenyaku Kogyo, a Japanese pharmaceuticals company with sales of \$160m (£105.2m) last

Heiton at L£0.73m after provision

A fall in pre-tax profits from I£1.75m to I£733,000 (£725,000) was announced by Heiton Holdings, the Dublin-based merchant and DIY retailer, for

Although turnover improved to lf67m (lf61.7m) operating profits were lower at 152.49m (152.57m). There was also an exceptional provision of 16984,000 to reduce the carrying value of the investment in Con-

EFM Japan Trust, managed by Edinburgh Fund Managers and launched in July 1992, raised net asset value by 19 per cent from 158p to 188p in the 12 months to May 31.

moving into Japan and China. The pace of expansion in the

Storehouse an 8.7 per cent increase in the Tokyo First Section Index in sterling terms, while there has been an overall rise of 96.7 per Following a recent change in

EFM to Edinburgh, the company intends to change its name to Edinburgh Japan After-tax loss for the year to

annual meeting.

maintains pay-out

The net asset value per share of the Fleming International High Income investment Trust stood at 46.8p at the year ended May 31, a 10.6 per cent improvement on its level of 42.3p a year ago but marginally down from the 48.5p at which it stood six months previously.

May 31 was £28,000 (£62,000

profit for 51 weeks) and losses

per share were 0.28p (0.62p

Fleming Intl High

A same again final dividend of 2.5675p maintains the total at 3.5675p on earnings of 3.22p (3.99p) per share. Available revenue fell from £4.45m to £3.6m.

Mosaic Invs studies flotation of offshoot

Mosaic Investments, the dis-play products, packaging and marketing services group, said yesterday that to maximise shareholder value it was considering floating the Copyright Promotions Group, its whollyowned subsidiary. Under the proposals Mosaic

would retain a significant minority interest in CPG and the latter's managers would be substantial shareholders.

Equity Consort net assets advance

Equity Consort Investment Trust reported net asset value per ordinary share of 700.4p at April 30, against 657.5p a year ago. The figures per deferred shares were 1200.9p, compared with 1115.1p.

For the year to the end of April attributable profits were £1.4m (£1.45m). Earnings per ordinary share were 24.81p (25.47p) and 40.02p (41.35p) per deferred share. Final dividends are proposed

of 13.8375p per ordinary share and 27.075p per deferred for totals of 24.9p (24.5625p) per ordinary and 40.2p (40.125p) per deferred. The company is also propos-

ing a 1-for-1 capitalisation issue

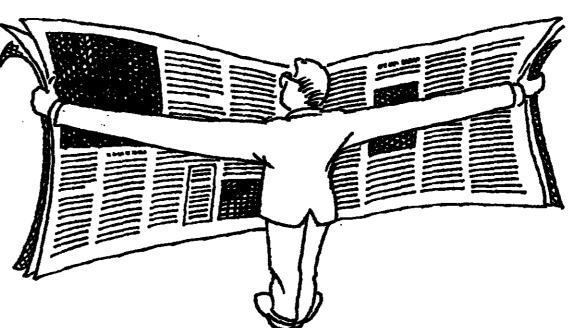
for both classes of shares and

the issue of warrants on the

basis of 1-for-13.47055 ordinary

and 1-for-7.95140 deferred.

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London coffee hit by a \$188-a-tonne 'correction'

By Deborah Hargreaves

Coffee prices staged a sharp correction yesterday when the London market responded to a late downturn in New York on Wednesday. The September futures contract at the London Commodity Exchange slipped by \$188 to \$3,805 a tonne in moderate trading.

"A lot of the business has been liquidations," said one trader, "people are getting out of the market and staying out to watch developments."

In the final minutes of trading on Wednesday night, arabica coffee futures at the Coffee. Sugar and Cocoa Exchange in New York suddenly went into reverse, turning a 20-cent rise into a 4-cent fall on the day at \$2.41 a pound. If the London market had fallen by an equivalent amount, nearby positions would have lost over \$500 a tonne.

London traders said the New York market was setting the tone for trading. It declined again yesterday, the September position reaching \$2.39 a pound by midday.

The sell-off was heavily

influenced by technical chart activity and by worried speculators who thought the market might have seen its peak. Rumours that Brazil was about to re-open registrations prior to starting exports again added to ket Brazil halted exports earlier this week in order to assess the frost damage to next year's crop.

In the meantime, several coffee companies announced increases in their consumer prices in response to the recent rapid run-up in the futures markets. In the US, a division of Nestlé raised ground coffee prices by 13 per cent and in Germany roasters hiked some

prices by 28 per cent. But Mr Alexandre Beltrao, executive director of the International Coffee Organisation, said the price rises should not affect consumption as coffee

Aluminium club's membership remains limited

By Kenneth Gooding, Mining Correspondent

Aluminium producing countries taking part in the unprecedented international agreement to cut global pro-

duction have not been able to

find a formula that would enable Brazil, the Gulf States and Venezuela to be included. Only delegates from the original six participants - Australia, Canada, the 12-nation European Union negotiating as one, Norway, Russia and the US are to attend the monitoring meeting in Canberra, Austra-

lia, on July 20 and 21. There is also some disquiet in the aluminium industry about the degree of Russian commitment to the agreement. Its two senior negotiators at previous trade talks. Mr Georgi Gabounia, a deputy minister in the Ministry for Foreign Eco-nomic Relations, and Mr Igor Prokopov, head of the country's aluminium industry asso-started to supply production for Brazil, the Gulf States and ciation, are believed not to be attending the Canberra meet-

However, one delegate suggested Mr Gabounia's absence was because he had been promoted and it was hoped that both men would be replaced at the meeting by people of equivalent stature. Russia undertook to cut its

annual aluminium production by 500,000 tonnes in two stages. the second 200,000-tonne tranche was to have been completed by the end of this month. Some delegates suggest the most sensitive issue at the meeting next week will be the question of how much Russian production has been cut so far and what the other countries can do to impress upon the Russians that they should stand by their commitments.

No matter which way the

board's decision goes, industry

executives and analysts say the odds are high that subse-

quent talks on a new labour

contract will end in deadlock.

Mr Ross Hay-Roe, analyst at

Equity Research in Vancouver, said that "we stand a high

figures to the International Primary Aluminium Institute, the London-based organisation which collates statistics for the

At a meeting last January, elegates estimated that worldwide annual output cuts of between 1.5m and 2m tonnes for two years were needed to bring the aluminium market back into balance. Since then western companies have announced planned cuts of more than 1m tonnes and stocks have begun to fall. Prices have responded by jumping by about 50 per cent and recently touched the highest level for 40 months.

Nevertheless, the European industry in particular remains disappointed that some important aluminium producing countries not represented at

the trade talks have failed to

Venezuela to be invited to future talks on the grounds that their reluctance to share the industry's pain by cutting output by about 10 per cent is understandable because they did not take part in the origi-

However, US trade delegates strenuously resisted any broadening of the scheme on the advice of Justice Department lawyers, who are worrled about anti-trust problems. The more countries involved in the scheme, the more it might look like an illegal cartel, the lawyers argue. It was for this reason that Japan, one of the biggest aluminium consuming nations, was excluded from the negotiations although it asked

to foin in. • Two Gulf Arab aluminium producers said yesterday that they had no immediate plans to change their combined out. put of about 590,000 tonnes annually, reports Reuter from Manama, Bahrain,

But Mr Gudvin Tofte chief executive of Aluminium Bahrain (Alba), said the company's management was watching the market before making any decision on whether to change Alba's current output of

around 445,000 tonnes per year. "We are watching the situation day by day. . . watching the price and what other producers are doing," he said. "Based on these develop we will adjust our output. We will wait and see for a while." Another Gulf Arab producer, Dubai Aluminium Company (Dubai), said it would maintain

"Dubal is not planning a cut in its current production of around 245,000 metric tonnes annually," said Chief Executive Edward Ian Rugeroni.

A PROPERTY AND LINE OF PERSONS

و دم-التناي

Delegates optimistic following 'constructive' rubber pact talks

Delegates from key natural rubber producing and consuming nations concluded three days of informal talks yesterday expressing optimism that a global pricing pact could be achieved this year, reports Reuter from Kuala Lumpur.

The high-level working group meeting in Kuala Lum-pur was held ahead of UNsponsored talks in Geneva in October to renegotiate the International Natural Rubber

The informal talks have been constructive. I am optimistic that we can reach an agreement in October," said European Union delegate Mr Derrick Taylor.

The working group comprises rubber producers Indonesia, Malaysia and Thailand, and the top three consumers. Japan, the EU and the US.

Delegates said UN rubber pact negotiating president Mr Peter Lai also appeared optimistic that a deadlock over pricing would be resolved at the

The rift between growers and consumers over the key

pricing issue blocked efforts to conclude negotiations on a new Inra in Geneva in April.

Consumers, led by the United States, want no change in the reference price, which has remained at 196.84 Malaysian/Singapore cents a kilogram since the first pact was agreed in 1979. The reference price is used to calculate when buffer stocks can be bought or sold in the market. Producers say inflation and the rising costs of production since 1979 both warrant an increase in

the reference price. "We both understand each other's positions better now after having frank talks," Mr Taylor said. Other delegates thought the same. "Both sides seem to be more sympathetic to each other's position," said one. But he added that producers were still seeking a higher reference price.

Malaysia, the world's third largest producer of rubber, has said a higher reference price would encourage small growers to stay in business and ensure long-term supplies. It argues that rubber's present

Precious Metals continued

+0.5 - - 196 2 +0.4 385.7 382.0 86,190 29,935

+0.4 +0.3 388.5 385.5 8.502 436 +0.4 391.9 388.3 30,711 2,583

414.8 411.0 17,875

+2.4 417.0 414.0 2,437 +2.6 420.0 418.5 1,818

PALLADRIM NYMEX (100 Troy 02.; \$/troy 02.)

23 2,720 667 127 3,537

Jol Sep Dec Silar Hitay Jul Total

■ GOLD COMEX (100 Troy oz.; \$/troy oz.)

strength could be temporary.
The talks were held as the International Natural Rubber Organisation's buffer stock manager was selling rubber in an effort to arrest a recent sustained rise in prices.

The EU last week demanded early and substantial sales from Inro's buffer stock in order to have maximum market impact. Buffer stock manager Mr Aldo Hofmeister responded by selling an undisclosed amount of rubber in several markets, beginning last Friday, from its warehouses in Britain, China, Malaysia and Indonesia. Mr Taylor hoped that rubber prices would ease following Inro's intervention. "EU member nations would think it is illogical to pay for a buffer stock if it does not

work," he said. Rubber prices should settle down "in a week to 10 days", said Mr Hofmeister, Inro's sales have so far failed to contain its five-day moving average price, which rose on Wednesday to 233.35 Malaysian/Singapore cents a kilogram from 232.93 cents.

GRAINS AND OIL SEEDS

■ MAIZE CBT (5,000 bu min; cents/

WHEAT LCE (2 per tonne)

Pulp industry awaits Canadian labour board ruling wide collective bargaining.

By Bernard Simon in Toronto British Columbia's Labour Relations Board is to issue a ruling today on a dispute between wood pulp mills and their unions that could have an important bearing on world pulp prices and on the invest-

ment climate for forestry companies on Canada's west coast. The board will decide whether to allow employers to negotiate a new labour contract with their 12,000 workers on a mill-by-mill basis, or to bow to the demands of the unions for the retention of the present system of industry-

probability of some sort of Canada accounts for more than a quarter of world pulp production, with the bulk of output coming from British Columbia. Fears of a strike at BC's 19 mills have contributed to an unexpectedly steep spiral

in pulp prices this year. Producers are about to raise the price of northern bleached softwood kraft pulp, the industry staple, to US\$620 a tonne, from about US\$390 last autumn. Many pulp mills have begun

to ration sales. According to a trader at MC Forest, a Vancou-ver-based subsidiary of Japan's Mitsubishi, demand is especially strong from South Korea, Italy and northern

The labour board decision comes on the heels of numerous initiatives by the left-ofcentre provincial government that have left the BC forestry

industry deeply demoralised. They include moves to protect a higher proportion of forests from logging, tighter regula-tions on forestry practices and other environmental restric-

Employers contend that millby-mill bargaining is required to introduce more flexible work practices, rather than to squeeze wages. "It's one of those watershed issues for the major companies," an executive at one Vancouver group said. He predicted that if the decision went against the

industry, companies would

"become a lot more selective

about what they put their money into here The stakes for the two unions that represent the mill workers are also high as they struggle to adapt to competition from countries where costs are lower.

The unions' dilemma was illustrated at a loss-making Newfoundland newsprint mil operated by Abitibi-Price eartier this week. Workers decided to let the company close one newsprint machine, with the loss of 370 jobs, rather than agree to reopen their labour contract to accommodate more

flexible work practices.

MARKET REPORT

Copper's break out pulls other base metals higher

MEAT AND LIVESTOCK

III LIVE CATTLE CME (40,000)the; cents/fbs

their recent ranges at the Lon-don Metal Exchange yesterday afternoon, pulling other metals

Fresh speculative interest fuelled a rise that triggered stop-loss buying orders above

\$2,475 a tonne for three months delivery. The price closed at \$2,482.50, up \$35, before being trimmed back to \$2,478 in after hours trading. Some traders expectations of a further decline in LME warehouse stocks were supportive.

ALUMINIUM tracked copper but was not able fully to match its gains as there is a sizeable resistance area stretching up towards the \$1,550 a tonne level for the three months position, which closed at \$1,52.50, ир \$10.

Three months ZINC finally broke above \$1,000 a tonne as the bullish enthusiasm of copper and aluminium spilled over. Stop-loss buying took the price up to the day's high, with final business at \$1,006, a \$12

although three months metal continued to meet stubborn resistance near the \$600-atonne level. It finished at \$596, up \$4.

Compiled from Reuters

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE ted Metal Trading) E ALUMINIUM, 99.7 PURITY (\$ per tonne) 1542-3

Kerb close		1538-9
Open Int.	291,410	
Total daily turnover	43,897	
B ALUMPHUM ALLC	Y (\$ per torm	9)
Close	1510-5	1530-5
Previous	1505-15	1525-35
Highligh	1005-10	1535
AM Official	1515-20	1530-5
Kerb close		1535-60
Open int.	2,802	
Total daily turnover	497	
■ LEAD (\$ per tonne	· ·	
Close	586.5-7.5	597-7.5
Previous	582-4	594-6
High/low		600/595
AM Official	586-7	597.5-8.0
Kerb close		594-5
Open Int.	42,025 7,520	
Total daily turnover		
MICKEL (\$ per ton	ne)	
Close	6290-300	6380-5
Previous	6260-70	6350-5
High/low AM Official	6285-90	6420/6380
Kerb close	0500-an	6375-6 6350-60
Open int.	59,468	0350-00
Total daily turnover	7,819	
TIN (5 per tonne)		
Close	5385-75	6425-35
Previous	5310-20	5390-400
High/low	5515 25	5435/5380
AM Official	5349-50	5410-15
Kerb close		5430-5
Open Int.	19, 197	
Total daily turnover	4,974	
III ZINC, special high		10000)
Close	971.5-2.5	995-6
Previous	968-9	992-3
High/low AM Official	969-70	1008/992 993.5-4.0
Karb close	303-10	1006-7
Open Int.	102,374	1009-1
Total daily himover	18,812	
E COPPER, grade A	(\$ per tonne)	
Close	2466.5-7.5	2482-3
Previous.	2429-30	2447-8
High/low	2450.5	2485/2448
AM Official	2450-1.0	2485.5-6.5
Kerb close Open int.	232,791	2476-9
Total daily turnover	48.984	
E LINE AM Official		R
LIME Closing C/\$		

PRECIOUS METALS MARKET

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SI HIGH GRADE COPPER (COME)

filtres anhibers	7 11 11 11 11	·
Gold (Troy oz.)	\$ price	2 equiv.
Close	383.00-383.30	
Opening	383,30-383,70	
Morning fix	384.00	245.540
Afternoon fix	384.20	244.838
Day's High	384,60-385.00	
Day's Low	381,75-382,25	
Previous ciose	384,00-384.40	
Loco Lon Mean (1019 TRUONS HOU	DE (AS CASA)
1 month	_4.10 6 monu	84.61
2 months	_4.21 12 mont	713
3 months	_4.30	
Silver Fix	p/10/ 02	US cas equiv.
Soot	330.10	518.25
3 months	334.25	822,50
6 months	338.45	529.05
1 year	348.70	544.50
-	•	£ equiv.
Gold Coins	\$ price	248-250
Krugerrand	388-391	249-230
Maple Leaf	394.80-387.30	
Name Companies	90-83	58-61

148.15 +1.40 148.00 146.75 4,658 147.85 +1.15 147.50 147.00 841 147.15 +0.90 - 128 5,625 297 88 5 380 SILVER COMEX (100 Troy oz.; Cents/troy oz.) +4.1 \$23.0 \$12.0 \$238 117 +3.9 *** \$15.0 \$0.868 26,804 +3.7 \$34.0 \$22.0 23,834 3,110 +3.7 *** \$41.0 \$34.0 \$,558 103 # BARLEY LCE (E per torme) - 33 -7 6,558 103 123,671 29,972 SOYABEANS COT 5,000by mic; cost **ENERGY** 19.99 65,456 55,413 19.40 64,415 46,002 19.10 42,420 18,486 18.92 28,905 7,009 18.77 40,851 8,414 18.69 23,026 1,470 421,504 151,185 E CRUDE OIL IPE (\$/barrel) 18.22 43,472 22,819 17.85 62,484 27,502 17.52 16,387 8,155 17.37 8,630 916 17.29 12,056 1,289 17.22 4,762 87 SOYABEAN MEAL CET (100 tores; July 183.5 -1.4 185.0 Aug 183.1 -1.6 182.5 Oct 179.5 -1.3 180.5 Des 179.2 -1.4 180.7 Jan 179.5 -1.9 181.5 Tutal BL POTATOES LCE (2/tonns) MI HEATING OIL MANEX (42,000 US gails; cAUS gails.) 50.45 +0.24 51.25 +0.05 52.30 +0.10 53.25 +0.15 50.25 27,863 15,983 51.15 22,950 9,830 52.25 10,702 2,176 53.10 8,859 795 54.10 19.866 Day's Company High Low Int.
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337/4	-1/4	340/0		29,960	3,450	Mar	1470
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24,30 24,29 24,27 23,45 23,50 23,50 183,1 181,9 179,5 179,2 179,6 (ATOES)	-0.39 -0.40 -0.31 -0.20 -0.13 -1.4 -1.8 -1.3 -1.3 -1.4 -1.9	24.90 24.82 24.80 24.25 23.92 23.92 23.92 CBT (10 185.0 180.9 180.7 181.5	24.20 24.18 24.15 23.85 23.32 23.38 00 borns: 182.5 182.0 178.0 178.0	26/11s/E 1,575 20,469 18,296 11,260 32,231 3,430 3,530 3,530 3,511 22,630 16,262 9,259 24,449 2,528 85,336	1,101 4,459 2,393 814 4,861 271 14,781 2,037 6,166 1,215 931 3,615 527 15,269	Comp. di 15 day a 15 day a 18 No? Oct Jan Herr Tobal Aug Jac Jac Jac Jac Jac Jac Jac Jac Jac Jac	PREDAR 11.96 11.82 11.83 TE SUG/ 342.90 313.70 307.90 307.90 307.90 307.10 11.70 11.45
24,30 24,29 24,27 23,45 23,50 23,50 183,1 181,9 179,5 179,5 179,5 179,6 4 4 4 10,0 10,5 10,0 10,5 10,5 10,5 10,5 10,5	-0.39 -0.40 -0.31 -0.20 -0.13 -1.4 -1.8 -1.3 -1.3 -1.4 -1.9	24.90 24.92 24.80 24.25 23.92 23.92 23.92 185.0 180.9 180.9	24.20 24.18 24.15 23.25 23.35 20 borns 182.0 182.0 178.0 178.0	Cents/II 1,675 20,469 18,286 11,260 32,231 3,430 93,867 \$\frac{2}{3},511 22,630 18,262 24,448 2,668 25,266	1,101 4,459 2,383 4,861 271 14,781 2,037 6,166 1,215 931 3,615 527 13,280	Comp. d 15 day a 15 day a 18 No? Quet Jap Mar Year Mar Year Mar Mar Mar Mar Mar Mar Mar Mar Mar M	PRIDMR 11.96 11.82 11.83 11.83 11.83 342.90 313.70 307.80 307.80 307.80 307.80 307.80 11.70 11.70 11.45
24,30 24,29 24,27 23,45 23,50 23,50 183,1 181,9 179,5 179,2 179,6 (ATOES)	-0.39 -0.40 -0.31 -0.20 -0.13 -1.4 -1.8 -1.3 -1.3 -1.4 -1.9	24.90 24.82 24.80 24.25 23.92 23.92 23.92 CBT (10 185.0 180.9 180.7 181.5	24.20 24.18 24.15 23.85 23.32 23.38 00 borns: 182.5 182.0 178.0 178.0	26/11s/E 1,575 20,469 18,296 11,260 32,231 3,430 3,530 3,530 3,511 22,630 16,262 9,259 24,449 2,528 85,336	1,101 4,459 2,393 814 4,861 271 14,781 2,037 6,166 1,215 931 3,615 527 15,269	Comp. di 15 day a 15 day a 18 No? Oct Jan Herr Tobal Aug Jac Jac Jac Jac Jac Jac Jac Jac Jac Jac	PREDAR 11.96 11.82 11.83 TE SUG/ 342.90 313.70 307.90 307.90 307.90 307.10 11.70 11.45
24,30 24,29 24,27 23,80 23,45 23,50 183,8 183,1 181,9 179,5	-0.39 -0.40 -0.31 -0.13 -0.14 -0.13 -1.4 -1.9 -1.9 LCE 62/	24.90 24.92 24.25 24.25 23.92 23.92 23.92 185.0 180.9 180.9 180.7 181.5	24.20 24.18 24.15 24.15 23.85 23.32 23.38 30 bores 182.5 182.0 178.0 178.0	26/15/75 20,469 18,295 11,290 32,231 3,430 93,897 3,511 22,630 18,262 2,636 2,636 2,636 3,517 6,765 1,078	1,101 4,459 2,383 4,861 271 14,781 2,037 6,166 1,215 931 3,615 527 13,280	Comp. d 15 day a 15 day a 16 No? Qualitar Total May Aug Cut Uses SLOG Uses SLOG Uses SLOG Uses SLOG Uses SLOG Uses SLOG Uses SLOG Uses SLOG Uses SLOG Uses SLOG Uses SLOG SLOG SLOG SLOG SLOG SLOG SLOG SLOG	11.98 11.82 11.83 11.83 11.83 11.83 342.80 313.70 310.30 307.80 307.80 307.80 308.80 11.70 11.45 11.45 11.26
24,30 24,29 24,27 23,80 23,45 23,50 23,50 183,8 183,1 181,9 179,5	-0.39 -0.40 -0.39 -0.29 -0.14 -0.13 -1.4 -1.9 -1.9 -1.7 -1.9	24.90 24.92 24.80 24.25 23.92 23.92 23.92 185.0 180.9 180.9 180.9 180.9 180.9	24.20 24.18 24.15 24.15 23.15 23.25 23.32 23.33 182.0 178.0 178.0 178.0 178.0 178.0	20,459 1,675 20,469 16,265 16,265 16,265 3,430 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 16,262 2,448 3,530 2,448 3,530 1,078	1,101 4,459 2,393 814 4,881 271 14,781 14,781 2,037 6,168 527 1,215 527 15,209	Comp. d 15 day a 15 day a 15 day a 15 day a 15 day 15 day 16 day	PREMIX 11.98 11.53 11.53 11.53 312.70 313.70 313.70 313.70 315.50 317.60 317.60 11.70 11.45 11.45 11.26 11.26 11.16
24.30 24.29 24.27 23.45 23.45 23.50 7ABEAN 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.21 -0.14 -0.13 -1.49 -1.5 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.82 24.25 23.92 23.92 23.92 185.0 180.9 180.9 180.9 180.9 180.9 180.9	24.20 24.18 24.15 24.15 23.35 23.32 23.38 182.5 182.0 178.0 178.0 178.0 178.0 178.0	Center/III 1,675 20,469 11,125 11,1260 11,1260 11,1260 13,221 13,230 13,230 13,231 1,078 1,078 1,078 1,078 5986	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 527 15,289	Comp. di 15 dity a 15 dity a 15 dity a 15 dity Oct. Jan Ang Uest Jan Ang Total Dec Jan Ang Total Dec Jan Ang Total Dec Jan Ang Total Jan Ang Total Jan Ang Total Jan Ang Total Jan Ang Total Jan Ang Total Jan Ang Total Jan Ang Total Jan Jan Jan Jan Jan Jan Jan Jan Jan Jan	PREMIX 11.98 11.83 11.83 11.83 11.83 312.70 310.30 307.80 307.80 307.10 11.70 11.45 11.26 11.16 11.26 11.16 11.16 11.16 11.16
24,30 24,29 24,27 23,80 23,45 23,50 23,50 183,8 183,1 181,9 179,5	-0.39 -0.40 -0.31 -0.14 -0.13 -1.4 -1.8 -1.3 -1.4 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.92 24.80 24.25 23.92 23.92 23.92 185.0 180.9 180.9 180.9 180.9 180.9	24.20 24.18 24.15 24.15 23.15 23.25 23.32 23.33 182.0 178.0 178.0 178.0 178.0 178.0	20,459 1,675 20,469 16,265 16,265 16,265 3,430 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 3,530 16,262 2,448 3,530 2,448 3,530 1,078	1,101 4,459 2,393 814 4,881 271 14,781 14,781 2,037 6,168 527 1,215 527 15,209	Comp. d 15 day a 15 day a 15 day a 15 day a 15 day 15 day 16 day	PREMIX 11.98 11.53 11.53 11.53 312.70 313.70 313.70 313.70 315.50 317.60 317.60 11.70 11.45 11.45 11.26 11.26 11.16
24.30 24.29 24.27 21.80 23.45 23.50 23.50 23.50 183.8 181.9 179.5	-0.39 -0.40 -0.31 -0.20 -0.13 -1.4 -0.13 -1.4 -1.9 -1.3 -1.4 -1.9 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 24.25 23.92 23.92 23.92 180.0	24.20 24.18 24.15 23.85 23.32 23.38 300 toreix 182.5 182.5 178.0 178.0 178.7 208.0 0/index 1385 1341 1384	1,675 20,469 1,675 20,469 11,290 11,290 11,290 30,221 30,231 30,2	1,101 4,459 2,393 814 4,881 22,037 6,186 1,215 931 14,781 15,289 1,215 931 931 931 931 931 931 931 931 931 931	Comp. di 15 dity a 15 dity a 15 dity a 15 dity 15 dity 15 dity 15 dity 16 dity	PREMIX 11.98 11.82 11.83 11.82 11.83 342.80 313.70 310.30 307.80 307.80 307.80 11.70 11.45 11.26 11.19 11.16 11.16 11.19 11.19
24.30 24.29 24.29 23.45 23.50 23.45 23.50 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -1.5 -1.3 -1.3 -1.3 -1.3 -1.5 -1.5 -1.5 -1.5 -1.5 -1.5 -1.5 -1.5	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	20148/11/2011 1,675 20,468 11/2011 16,262 20,507 20	1,101 4,456 2,393 814 4,881 271 14,781 14,781 1,215 931 3,615 527 145 70 25 - 2	Comp. 6 15 day 2 15 day 2 15 day 2 16 No7 16	PREMIX 11.98 11.82 11.83 11.83 11.83 11.83 11.83 11.83 11.83 11.83 11.83 11.83 11.83 11.84 11.14 11.75 11.36 11.26 11.16
24.30 24.29 24.27 21.80 23.45 23.50 23.50 23.50 183.8 181.9 179.5	-0.39 -0.40 -0.31 -0.20 -0.13 -1.4 -0.13 -1.4 -1.9 -1.3 -1.4 -1.9 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 24.25 23.92 23.92 23.92 180.0	24.20 24.18 24.15 23.85 23.32 23.38 300 toreix 182.5 182.5 178.0 178.0 178.7 208.0 0/index 1385 1341 1384	2016/16/2016/2016/2016/2016/2016/2016/20	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 927 145 145	Comp. di 15 dity a 15 dity a 15 dity a 15 dity 15 dity 15 dity 15 dity 16 dity	PREMIX 11.98 11.82 11.83 11.82 11.83 342.80 313.70 310.30 307.80 307.80 307.80 11.70 11.45 11.26 11.19 11.16 11.16 11.19 11.19
24.30 24.29 24.29 23.50 23.45 23.50 23.50 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -1.5 -1.3 -1.3 -1.3 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	20148/11/2011 1,675 20,468 11/2011 16,262 20,507 20	1,101 4,456 2,393 814 4,881 271 14,781 14,781 1,215 931 3,615 527 145 70 25 - 2	Comp. di 15 day 2 15 day 2 15 Mo? Oct. Jan Milar Total III SUG Oct. Aug Oct. Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Oct. Oct. Oct. Oct. Oct. Oct. Oct.	PREMIX 11.98 11.82 11.83 11.83 11.83 11.83 11.83 11.83 11.83 11.83 11.84 11.14 11.75 11.36 11.26 11.18 11.26
24.30 24.27 21.80 23.45 23.50 (ABEAN 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -0.13 -1.8 -1.9 -1.9 -1.9 -1.7 -1.9 -1.9 -1.9 -1.9 -1.9 -1.9 -1.9 -1.9	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	2016/16/2016/2016/2016/2016/2016/2016/20	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 927 145 145	Comp. di 15 day 2 15 day 2 15 Mo? Oct. Jan Milar Total III SUG Oct. Aug Oct. Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Aug Oct. Oct. Oct. Oct. Oct. Oct. Oct. Oct.	PREMIX 11.98 11.82 11.63 11.83 11.83 11.83 11.83 11.83 11.70 11.70 11.70 11.46 11.38 11.26 11.38 11.26 11.16 11.38 11.26 11.16 11.38 11.26 11.16 11.38 11.26 11.170 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.18 11.26 11.2
24.30 24.29 24.29 23.50 23.45 23.50 23.50 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -1.5 -1.3 -1.3 -1.3 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	2016/16/2016/2016/2016/2016/2016/2016/20	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 927 145 145	Comp. 6 15 days 15 days 15 days 16 No7 Oct Jon Mary Aug Oct Hay Jul Aug Total III SUG Oct Jean Aug Total III COTT III	PREMIX 11.98 11.82 11.63 11.83 11.83 11.83 11.83 11.70 11.70 11.70 11.46 11.26
24.30 24.29 24.29 23.50 23.45 23.50 23.50 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -1.5 -1.3 -1.3 -1.3 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	2016/16/2016/2016/2016/2016/2016/2016/20	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 927 145 145	Comp. di 15 dity a 15 dity a 15 dity a 15 dity 15 dity 15 dity 15 dity 16 dity	PREMIX 11.98 11.82 11.63 312.70 310.30 307.80 307.80 307.80 11.70 11.70 11.26
24.30 24.29 24.29 23.50 23.45 23.50 23.50 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -1.5 -1.3 -1.3 -1.3 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	2016/16/2016/2016/2016/2016/2016/2016/20	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 927 145 145	Comp. 6 15 days 15 days 15 days 16 No7 Oct Jon Mary Aug Oct Hay Jul Aug Total III SUG Oct Jean Aug Total III COTT III	PREMIX 11.98 11.82 11.63 11.83 11.83 11.83 11.83 11.70 11.70 11.70 11.46 11.26
24.30 24.29 24.29 23.50 23.45 23.50 23.50 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -1.5 -1.3 -1.3 -1.3 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	2016/16/2016/2016/2016/2016/2016/2016/20	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 927 145 145	Comp. 4 15 No? 15 No? Que Jan Mary Total III WHII Aug Ust Mary Rep Mary Total III COT Aug Out Mary Mary Mary Mary Mary Mary Mary Mary	PREMIKE 11.98 11.83 11.83 11.83 312.00 313.70 310.30 307.80 307.80 307.80 307.80 11.70 11.70 11.70 11.26 11.
24.30 24.29 24.29 23.50 23.45 23.50 23.50 183.8 183.1 181.9 179.5	-0.39 -0.40 -0.20 -0.14 -0.13 -1.4 -1.5 -1.3 -1.3 -1.3 -1.5 -1.5 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7 -1.7	24.90 24.82 24.85 22.92 23.92 23.92 185.0 180.8 180.8 180.7 181.5 122.0 222.0 222.0 1344 1345 1346 1346	24.20 24.18 24.15 24.15 23.32 23.32 182.5 182.0 182.0 178.0 178.7 178.7 208.0 0/index	2016/16/2016/2016/2016/2016/2016/2016/20	1,101 4,459 2,393 814 4,881 271 14,761 2,037 6,166 1,215 931 3,615 927 145 145	Comp. 6 15 days 15 days 15 days 16 day	PREMIX 11.98 11.82 11.83 11.83 11.83 11.83 11.83 11.83 11.70 11.70 11.46 11.26

INDICES REUTERS (Be se: 18/9/31=100) Jul 14 2123.2 Jul 13 month ago year ago 2133.2 2032.0 1701.7 E CRB Futures (Base: 4/9/56-100)

Sett Day's Open price change High Law lot 89.175 +0.325 69.350 88.875 27,247 13,637 71.700 -0.050 71.750 71.175 20,379 6,944 -28 1036 1013 1,296 72 -25 1053 1021 16,975 1,893 Ang Oct Dec Feb Apr 1033 28,273 1,345 1053 27,686 723 1077 9,890 2 71.400 -0.025 71.425 70.900 11,848 70.900 -0.050 70.800 70.200 9,157 71.875 -0.150 72.125 71.550 5,057 1388 117 1383 35,582 47.025 +0.425 47.250 48.200 1,263 44.800 +0.250 45.100 44.000 10,588 44.800 +0.250 45.100 44.344 42.050 +0.700 42.100 40.550 8.577 41.050 +0.600 41.050 40.100 4.437 40.450 +0.625 40.650 38.750 1.154 14,728 7,700 2,991 2,312 CO) (SDR's/zonne 34.100 -2.000 35.600 34.100 33.350 -0.175 34.250 32.250 43.500 +0.975 44.525 42.300 195 2,974 571 29 2 Jei Ang Reb Har Har Jei Total 43.000 +1.100 43.500 41.900 44.873 +2.000 44.876 43.250 46.150 +2.000 46.150 E (\$/tonne) 3790 877 54 3795 20,306 3,401 3805 8,018 1,483 3815 10,380 670 3815 3,507 177 3820 679 10 3820 3880 3885 3886 3845 LONDON TRADED OPTIONS 3,507 177 679 10 43,577 5,811 (09.796) LIME Dec 89 78 87 CSCE (37,500lbs; cents/lbs) 51 64 78 -12.50 243.00 231.00 223 +9.00 +8.00 +9.00 +9.00 Dec 125 101 44,409 23,622 O) (US cents/pound COFFEE LOS 653 629 606 212.44 160.10 JM RAW SUGAR LCE (cents/lbs) III COCOA LCE +0.18 11.95 11.85 1,205 E BRENT CRUDE IPE Aug AR LCE (\$/tonne) +9.20 341.00 335.00 3.593 1.064 +2.30 314.00 310.50 10,793 +1.70 310.50 305.00 901 +2.00 306.00 305.90 3,744 +2.00 305.80 305.80 382 +2.10 - 348 LONDON SPOT MARKETS ■ CRUDE Oil. FOB (per barrel/Sep) CSCE (112,000fbs; cents/fbs) Brent Blend (Sep) W.T.L (Ipm est) \$17.92-7.94 \$19.58-8.59 11.71 11.53 70,197 3,698 11.45 11.20 29,773 1.794 11.36 11.24 5,982 476 11.28 11.18 2,486 117 11.20 11.15 570 -58 20 # OIL PRODUCTS NWE prompt delivery CEF (tonne) 2,486 570 85 Heavy Fuel Oil Naphtha Jet fuel \$168-171 4,416 586 147 157 Gold (per troy oz)# Sêver (per troy oz)# Pletinum (per troy oz.) Paladium (per troy oz.) 89.80 7,342 70.55 4,347 71.50 2,233 \$383.15 \$145.90 +0.15 Copper (US prod.) Lead (US prod.) Tin pluste Lumpur) Tin (New York) Zinc (US Prime W.) 114.0c 34.80c 13.83m +1.20 85.00 83.60 83 +1.15 90.20 87.00 14.468 -0.02 +2.00 +1.20 94.00 90.50 3,472 +1.30 97.75 94.50 4,025 +1.45 101.50 99.80 2,416 302 191 94 Ung. Cattle (five weight)† Sheep (five weight)† Pigs (five weight) 121.630 +0.39 97.25p 74.76p -2.72° -2.03° Lon, day sugar (vite Lon, day sugar (wite +0.40 -3.00 VOLUME DATA Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CET, NYCE, CME, CSCE and IPE Crude Oil are one Barley (Eng. feed) Malzo (US No3 Yellow) Wheat (US Dark North) -0.5 Rubber (Aug)¶ Rubber (Sep)¶ Rubber (CLRSS No1 Aug Coconus Of (Philips Paim Oil (Malay.)§ \$582.52 +5.0 Copra (Phil)§ Soyabeans (US) £176.0a -1.0

No.8,506 Set by CINCINNUS 3 Drinks supplied from café

CROSSWORD

ACROSS
1 Leader of Falangists, commanding officer, managed to get in (6) take (4.2)

9 I arrive for recreation in a warm coastal area (7)

11 Deceived by tall grass, the last was first (10)

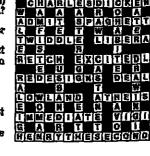
ing in another place (9)

13 Company with plety in abundance (9) 12 Continuing pain teaches one 15 to be content (4)

13 Top of class, given lines before gym, is seen in cell 17 below (5) 14 Writer of features, say, is tak-ing next (5) ing part (8) 18 Behold a pair of bridge partners making advances (5)
20 Don't work for one's bread (4)
21 Discriminating individual (10)

23 A girl's name; is she French? (7) 24 Dash back with a German for part-exchange (5-2) People who are agreeable but sycophantic initially in an Arab country (3-3)

1 A chap coming up with a list of plants (5)



before duke (5) 6 It's expensive to take a gradu

ate in the first place (7) Things bought in super cas

deal (9) Wheels round before appear

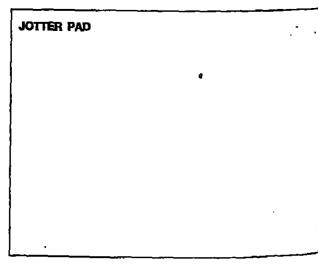
Continue doggedly, having been a metal trader without energy? (7,2) Beams, in reverse alphabeti

cal order (7) Separated, and sure to be

21 It beats leguminous plants (5) 22 A sort of timber everyone

started burning (5)

united (7)



LONDON STOCK EXCHANGE

TALLIES

7 No. 1

emains limite; Overseas buying drives FT-SE Index to 3,050

By Terry Byland, UK Stock Market Editor

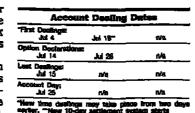
Buyers from continental Europe were out in force in London again yesterday, driving share prices ahead against a background of strong gains in bond markets following benign retail sales figures from the US. Confidence in the recovery in the UK economy, encouraged this week by the latest producer price data, has been emphasised for overseas investors by sterling's weakness against the German D-Mark, according to mar-

The closing reading showed the FT-SE Index at 3,050.4, for a gain on the day of 45.1. Equity chartists pointed out that the Footsie had recovered an important testing level, which was last seen in the

first half of June. The December futures contract, which had lain the train for the explosion in the stock market, reached 3,078 in after hours trading.

The stock market was very firm from the opening and extended its gains on favourable trading comments from Marks and Spencer, the leading British high street retailer. Interest in the retail sector was also kindled by the bid by Tesco, second largest UK food retailer, for Wm Low, the Scottish food group. After market hours, Sainsbury, the most likely name to contest Tesco's move, said it would make a statement "in due course", thus whetting market appetites for a bid bat-

The first peak of the day came when the FT-SE gain moved to 30 points after the news that US retail



sales had risen by only 0.6 per cent in June. This reduced worries over the strength of the US economic recovery, and therefore over the danger of a tightening of Federal

Reserve policy.

But the final boost came from a strong rise in German bond futures which caused UK gilts to move very sharply, leading to exhaustion of three recent taplet stocks. Led by a rapidly expanding

future contract, the stock market powered ahead in the final minutes of the session. Further encouragement came from the gain of 30 points in the Dow Industrial Average early in the new session on Wall Street.

Traders admitted that London marketmakers have been caught out by the sudden bullish turn in the market and that share prices had been subjected to a powerful "squeeze" as the big securities houses struggled to buy stock.

However, it was clear that the relative weakness in sterling has rendered UK stocks very attractive to the overseas buyers who have been making the running this week. At the same time, London benefited from the relaxation of tensions in the dollar following both the US ments from Mr Tietmeyer, president of the Bundesbank.

Trading volume, as measured through Seaq, the electronic trading system, increased to 733.2m shares, with non-Footsie business making up a moderate 55 per cent of the total. On Wednesday, 720.8m shares traded were worth £1.43bn in retail, or genuine customer business.

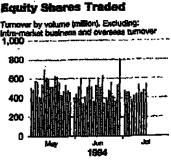
Oil shares continued to forge ahead on the back of strong buying from the US but most other dollar stocks lagged the market as the US currency remained uninspired. There were gains among defence industry stocks as the market absorbed the latest plans for the UK armed forces. However, leisure and consumer sectors stood out, as expectations of revived personal spending in the UK took hold.



■ Key Indicators

	-	
indices and ratios		
FT-SE 100	3050.4	+45.1
FT-SE Mid 250	3529.7	+36.0
FT-SE-A 350	1534,2	+21.1
FT-SE-A All-Share	1521.25	+19.82
FT-SE-A All-Share yield	3.88	(3.92)
S1	_	

Retaliers, Food +2.64 Extractive Industries +2.42



FT Ordinary Index

FT-SE-A Non Fins p/e

indices and ratios		
FT-SE, 100	3050.4	+45.1
FT-SE Mid 250	3529.7	+36.0
FT-SE-A 350	1534,2	+21.1
FT-SE-A All-Share	1521.25	+19.82
FT-SE-A All-Share yield	3.88	(3.92)
Rest performing e	neters	

+55.0 FT-SE 100 Fut Sep 3070.0 10 yr Gitt yleid B.21 Long glit/equity yld ratio: 2.18 Worst performing sectors 2 Health Care .+0.15 3 FT-SE SmallCap ex !T +0.40

19.26

(18.99)

Retailer ir board rulig

Food retailers were enlivened by an affair that started the day looking like a gentlemen's arrangement but ended with the prospect of a full-scale takeover battle. Supermarket chain Tesco made a 225p a share agreed bid for Dundeebased chain William Low;

EQUITY FUTURES AND OPTIONS TRADING

Open Sett price Change High Low Est. vol Open Int.

นีกก of rival hids. Analysts cited J. Sainsbury as having an interest because

Yamaichi said: "I am very surprised - if it goes ahead it will be the first time ever that Sainsbury's has made a hostile bid." There was also talk of

the impetus had come from

sudden demand for German

bond futures, but this quickly

supermarkets, making an offer although the group said there was "no foundation at all in the idea. " Low's shares soared 57 to 226p, Argyll gained a penny to 236p, Sainsbury's rose 10% to 399%p and Tesco 10% to

GUS disappoints

Full-year profits from Great Universal Stores were largely as forecast but the accompany-ing statement failed to include the long anticipated share buyback. Disappointed analysts downgraded recommendations and the shares tumbled 21 to 566p on exceptionally high

turnover of 7.2m. Profits came in at £518.9m against forecasts of £517m and last year's £475m. The final dividend increased to 9p from

7.56p previously.
Nevertheless, with analysts estimating the cash pile at around £1.5bn the main shock was that the company declined to buy back some of its shares. Buy-back hopes have seen the share price tick up by 6 per cent in the past five trading days and traders expected profit-taking to continue if strong hints of a buy back were not

BZW took the stock off its buy list with analyst Mr Tony Shiret saying "They need to do

TRADING VOLUME

Vol. Clipsing Day's 000s price change

Major Stocks Yesterday

main Castroli

realising shareholder value. And Hoare Govett moved its recommendation to overvalued while shading its current year forecast to £575m. Analyst Ms Emma Burdett said: "Clearly there is disappointment that there was no buy-back. Medium term it remains a possibility but any move may now be discounted in the share

something more positive about

Rank upgraded

Shares in Rank Organisation, jumped 13 to 405p, in heavy trading of 7.1m after analysts upgraded full year profit expectations, following robust interim results.

Profits rose by £37.3m to \$127.9m ahead of market expectations, and market watchers pointed to the stronger than anticipated contribution from Rank Xerox in which Rank holds a 49 per cent stake.

Smith New Court lifted its full year forecast by £27m to £362m and urged investors to buy the stock, Nomura lifted its forecast by £20m to £360m. NatWest Securities also raised its forecast and is now predicting profits of £343m.

Thorn EMI, closed unchanged at 1074p having spent most of the session lower on concern that it might not announce demerger plans at today's annual meeting. Fading worries of a summer

price war among tour operators boosted Airtours 8 to 470p. Food and drinks group Allied-Lyons gained 13 to 566p after forming a joint venture

NEW HIGHS AND LOWS FOR 1994

NEW HIGHS (26). BLDG MATLS & MICHTE (1) CAMAS, ELECTRING & ELECT EQUIP (4) Kere! Notic Pri., Prico, TGA, ENGINEERING (1) Brit. Steel, EXTRACTIVE INDS (5) Anglo Am. Cost. Stool, EXTRACTIVE NDS (5) Anglo Am. Cost. Coss. McCost. McCost

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Rea., Learmonth & Burchett, MR Deta Managament, Macro 4, Microgen, Peonst, Quality Software, Vistac, TEXTRES & APPAREL (3) Claremont Garments, Jones Stroud, Leyds, WATER (1) York Weterworks, AMERICANS (5) Anhexaer-Buech, Colgate-Pelmothe, Morgen

Retailer Marks & Spencer lifted 10% to 416%p after an upbeat annual meeting and a recommendation from chart

saw a target of 480p over the next few months.

Glaxo rallied 6 to 557p on relief that the pharmaceuticals group was getting out of financial management and disband-ing its in-house investment arm following big losses in bonds. There was strong speculation that PDFM, the investment arm of UBS, was poised to take on a significant amount

of Glaxo's portfolio. Media conglomerate Pearson recovered 26 to 625p on hopes that its venture with Time Warner and MAI will win the franchise for the new fifth TV channel. Some analysts cautioned that although it had a very good chance it would be trying to take a slice of an advertising ple that was already keenly contested. The shares also benefited from some positive analysis from Hoare Govett and talk of a recommendation from Goldman Sachs.

Bank note printer De La Rue rose 22 to 951p as rumours resurfaced that the the company might secured a contract for printing US dollars. De La Rue declined to comment. A firmer oil price boosted Enterprise Oil and BP. The former improved 11 to 431p, while

the latter hardened 7 to 402p. Defence related issues rose strongly after the UK government announced defence orders worth about £2.4bn.

Engineering group Vickers, which secured an £800m order to supply 259 battle tanks firmed 4 to 174p. Ship builder Vosper Thornycroft which is to the Royal Navy jumped 22 to 729p. British Aerospace, now lead contractor on the mid-life upgrade for the Tornado air-

craft, added 7 at 490p. Others to benefit included Smiths Industries 6 up at 439p. VSEL, 6 up to 855p, and GEC, 8 ahead at 287p.

British Steel was boosted by a profits upgrade from its bro-ker UBS. The shares put on another 4 to 159p as the securities house raised its currentyear profits estimate by £80m to £350m and penciled in profits of £850m for the year 1997/8. UBS cited evidence of recovery in European steel markets, and earlier this month from stainless steel company Avesta of Sweden, in which British Steel holds a 40 per cent stake. Nat-West Securities raised its forecast to £400m on Wednesday.

A stock overhang in Blue Circle, which this week hosted a successful analysts visit, left the shares trailing 3 to 317p. Utilities were boosted by the strong performance in bond markets. Thames Water aded 8 to 459p, while Severn Trent finished 11 ahead at 500p. South West gained 15 to 510p.

Electricity stocks were also helped by the decision of the electricity regulator not to reform the electricity pool pricing system. Norweb jumped 17 to 651p, while Northern Electricity advanced 17 to 676p.

MARKET REPORTERS: Peter John. Joel Kibazo.

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LONDON EQUITIES

LIFFE EQUITY OPTIONS Jul Oct Jan Option Arm Herr Feb Aug Horr Feb 240 2014 25% 28% 11% 7% 1014 260 7 14 17 8 16 19% 134 10 18% - 3 9 -Alled-Lyons 540 30 47 - 3 13½ - (*564) 589 3½ 21 - 30 38 - Argyll 220 17½ 26½ 30½ 1½ 7 12 4 14% 19% 8% 9% 11% 1% 4 6 760 831/4 68 85 11/1 181/2 251/4 800 151/4 351/4 64 15 411/4 481/4 500 271/4 45 67 3 18 25 550 31/4 211/4 31 33 461/4 531/4 | Tratilger | 79 6 - 256 - 256 - 256 | 787 | 788 | 2 - 516 | - 517 | 788 | 2 - 516 | - 518 | 788 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 | 571 Tarmec (*157) Them EM (*1073) 138 (*204) (*204) 220 6 12 15 24 28% 31 Tornitate 220 85 21 25% 11 15 18 (*228) 240 69 12 14 17 24% 27 30 (*615) 600 45 61 74 27 38% 48% (*615) 650 23% 38 51 55% 68% 78% (*615) 650 23% 38 51 55% 68% 78% (*656) 900 2½ 17 30 47% 74 81 (*656) 900 2½ 17 30 47% 74 81 (*656) 700 19 82 71% 23 55 70% Resiliers 462 18% 39% - 6% 22% (*473) 475 11 31% - 12 23 (*647) 26% Resiliers 462 18% 38% - 6% 22% (*473) 475 11 31% - 12 23 (*656) 200 5 13% 18 12% 18% 22% - Underlying sounly price. Premiums shown are based on closung other prices. 14 July. Total contracts: 50,481 Calls; 28,417 Purs: 21,004 ### Nov Feb Aug Nov Feb 440 Nov Feb 450 39 88% 78% 7 29 335 500 16% 41% 57% 27 49 59 420 16 30 42% 13% 24% 25 45% 61 53 300 27% 55% 43 3 11% 26 25% 63 300 8 18 26% 14% 26 25% 17 24 31% 420 2 9 13 44 48 52 420 24 37 46 57 41 4% 15 420 24 57 55 51% 52 70 450 5 18 22% 41 657 46 25 35 51% 52 70 420 25 18 24 24 25 37% 38 44% 61 55 18 22 37% 38 440 6 5 18 22 37% 38 440 6 5 18 24 25 37% 38 250 9% 17% 21% 8 14% 18 300 2 8 % 18 21% 8 14% 18 300 2 8 % 18 25 26 30%

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Copyright, The Financial					Par	- 14	

TRADITIONAL OPTIONS

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Ondinary	Share	2393.4	2358.3	2332.1	2353.1	2331,4	2221.6		2240.8
Ord. div,	yield	4.20	4.25	4,30	4.27	4.31	4.16	4.40	
Earn. yld.	% full	5,58	5.85	5.72	5.68	5.73	4.95	5.95	3.43
P/E ratio	net	19.07	18.82	18.59	18.73	18.57	25.88	38.43	3.82
P/E ratio	ρĒ	19.83	19.57	19.34	19,48	19.31	23.00	20.00	17.89
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						_

bid battle looms

shares in Low topped the bid, prompting immediate specula-

Derivatives markets moved

ahead strongly in heavy trading

Terry Byland. Dealers said that

E FT-SE 100 RADIEX FUTURES (LIFTE) \$25 per full index point

II FT-SE MED 250 RNDEX FUTURES (LIFFE) \$10 per full index point

IFT-SE MED 250 BNDEX FUTURES (OMLX) \$10 per full index point

FT-SE 100 INDEX OPTION (LIFFE) (*3046) £10 per full index point

III EURO STYLE FT-SE 100 INDEX OPTION (LIFFE) \$10 per full Index point

3535.0

All open interest figures are for previous day, † Exact volume shown,

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3505.0 3535.0 +45.0 3530.0 3600.0

towards the close of official

business yesterday, writes

metals higher

CROSSWORD

of its relatively small presence in Scotland. But the market was stunned by an announcement from the group that it was "reviewing" the bid and would make a formal statement shortly. This was followed, after the market closed by a formal statement that Sainsbury's was "requesting in formation from Wm Low and is considering its position". Mr Bill Myers, retail analyst with

At the official close of trading, the FT-SE Septembe future contract stood at 3,070. a premium of 23 points to the now at around 5 points. Later trading saw a further gain.

The demand from continental European buyers was sparked off by the latest retail sales figures from the US, and from the gains in US Federal bonds which followed the announcement.

in traded options, there was increased activity in the FT-SE contract on the impending expiry of the July option series volume jumped to 17,265 from just over 12,000 in the previous session and the Euro FT-SE option recorded 5,033 deals. The sector as a whole traded 51,056 contracts against 31,343 on Wednesday. Among the individual stocks, Hanson topped the actives list with 8,372 contracts. Food bury,

2676 2925 199 ½ 139 ½ 8 202 12 199½ 19½ 1 162 33½ 229½ 78 267½ 162 2,731 Puls 2,407 * Underlying g dated explin months.	21 30½ 88 47 6 113 68½ 168 112 207 138½		61 ½ 116 113 157 155 ½ 183	24 1 3 7 1 ₂	4½ ½ 32 13½ 28½ 74 113½	164 ¹ 2 171 ¹ 2 182 215 ¹ 2	Hanso list wi stocks for Wi attent contra Storel regard	g the ir on topp th 8,37 s, alerte m Low, lon, Te acts, Ar nouse 1 ied as r for Wi	ed the 2 conf ad by attract sco tra gyll 3, 1,509. a pote	e activities activitie	e i i
T - SE Actuar	ies Share In	dices						ī	he L	JK Se	e
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E Mid 250	3529.7		3493.7			3230.0				72,61	1
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E-A 350	1534.2		1513.1		1502.8					33.21	1
E SmeliCen	1788 (11	-04	1790 93	1777 31	177R AS	1834.4A	9 15	4 95	30 IR	20 AF	•

T-SE Mid 250	3529.7	+1.0				3230.0	3.49			72,61	1304.7
T-SE Mid 250 ex Inv Trusta	3534.1	+1.0			3478.9		3.64	6.33			1303.0
-SE-A 350	1534.2	+1.4				1421.8	3.93				1174.8
r-SE SmallCap	1788.01					1634.46	3.15				1376.6
I-SE SmallCap ex Inv Trusts	1759,94		1754.33				3.33				1358.2
-SE-A ALL-SHARE	1521.25	+1,3	1501.43	1483.86	1491.78	1408.44	3.88	6.49	18.36	32,42	1185.1
FT-SE Actuaries Ali-	Share							_			
		Day's				Year	Div.	Eam	P/E	Xd ad	
	Jul 14	CUD9%	Jul 13	JU 12	Jul 11	ago	yleid%	yleid%	ratio	ytel	Return
D MINERAL EXTRACTION(18)	2650.71	+1.4	2614.65	2572.95	2570.46	2193.20	3,43	4.42	28.43	47,41	1058.3
12 Extractive inclustries(4)	3761.88	+2.4	3672.91	3656.88	3691.16	3157.20	3.39	5.35	23.39	54.24	1026.5
15 Oil, Integraled(3)	2604.06	+1.2	2573.98	2627.38	2520,69	2111.90	3.53	4.54	27.39	50.54	1056.7
16 Of Exploration & Prod(11)	1965.27	+1.3	1940.65	1903.60	1891,17	1847.20	2.46	1.24	100.08	20.84	1126.8
20 GEN MANUFACTURERS(284)	1993.22	+1.2	1989.30	1950.13	1952.73	1767.80	3.81	4.66	26.37	40.95	1005.7
21 Building & Construction(32)	1153.88					1022.30	3.34	4.71	27.22	20.64	896.3
22 Building Metis & Mercha(31)	1980.56	+0.7	1988.08	1951.08	1961.96	1623.80	3.71	4.03	31.25	45.09	927.04
3 Chemicals(22)	2385.02					2124.80	3.89	4.04	31.71	58.23	1049.3
4 Diversified Industrials(16)	2011.07	+1.4	1984.21	1955.55	1966.26	1868.20	4.52	4.65			1016.9
5 Electronic & Elect Equip(35)	1922.70		1885.41				3.91	6.54		18,43	921.2
6 Engineering(70)	1873.99		1841.01				3.03	4.67		35.60	
? Engineering, Vehicles(12)	2389.65		2346.54				4.42	2.19	82.46		1134.0
8 Printing, Paper & Pckg(26)	2827.08		2786.05				2.96	5.13		48.61	1104.0
9 Textiles & Apperei(20)	1654.01	+0.7	1643.32	1637.50	1617.72	1768.20	4.00	6.13	20.09	38.25	930.3
CONSUMER GOODS(97)	2629.17	+1.1	2599.47	2570.97	2597.30	2612.60	4.40	7.68	15.23	68.58	895.9
1 Breweries(17)	2198.02	+2.6	2141,42	2123.47	2115.68	1965.70	4.30	7.87	15.65	46.68	976.2
2 Spirits, Wines & Ciders(10)	2756.41	+1,2	2723.13	2696.84	2723.16	2763.20	4.02	6.99	16.59	88.45	923.5
3 Food Manufacturers(23)	2187.78	+0.8	2169.86	2159.40	2174.51	2193.50	4.38	6.10		61.34	913.4
4 Household Goods(13)	2451.89		2438.30				3.58	7.52		52.15	873.9
6 Health Care(21)	1592.18		1589.78				3.08	9.18		32.14	918.4
7 Phermaceuticals(12)	2816.22		2787.39				4.43	7.78		59.01	881.2
8 Tobacco(1)	3598.92	£.0+	3665.38	3439.53	<u>3452.11</u>	386 <u>4.70</u>	5.86	9.46	12.05	127,93	601.4
0 SERVICES(220)	1941.72	+1.4	1914.68	1890.71	1902.78	1765.20	3.16	6.20		35.26	947.2
1 Distributors(31)	2715.63	+0.6	2700.00	2662.68	2649,39	2600.30	3.29	6.48		53.57	834.2
2 Laisure & Hotels(24)	2125.00		2088.24				3.48	4.65		27,43	1035.6
3 Meda(38)	2862.42		2603.84				2.27	5.21		49.18	989.0
4 Rutaliers, Food(17)	1641.56		1599.40				3.89	9.60		40.84	976.7
5 Retailers, General(45)	1878.75		1864.52				3.11	6.44		32.12	891,30
8 Support Services(40)	1548.73		1532.83				2.68 3.56	6.10 4.97		24,61 39,83	937,10
9 Transport(16)	2380,77		2340.64				4.25	3.35		16.16	984.3
1 Other Services & Business(9)	1154,57		1141.7 <u>6</u>				-				
UTILITIES(36)	2261.45	+1.7	2222.87	2195.22	2217.56	2127.70	4.68	8.24		40,18	858.6
Electricity(17)	2190.95		2165.57				4.18	11.11		40.84	893.80
Gas Distribution(2)	1845.51	+1.3	1821.39	1791.98	1791.98	1920.50	6.49	# # 70		66.79	843.41 845.91
3 Yelecommunications(4)	2022.8 9		1981.21				4.08	7.70		10.63 65.77	836.47
Water(13)	1878.51		1638.98				5.80	14.01	_		_
NON-FINANCIALS(635)	1650.02	+1.3	1628.05	1608.82	1618.02	151 <u>4.58</u>	3.87	6.26	19.26	33.70	1154.5
	2111.94	+1.2	2086.19	2061.73	2070.11	2070.90	4,27	6.75	13.15	58.41	828.60
PENANCIALS(104)	2898.54	+1.1	2666.50	2625.93	2628.94	2541.80	4.03	9.11		73.83	798.61
1 Sanks(10)	1200,18	+20	1177.16	1165.42	1185.54	1426.40	5.38	12.02		3B.63	812.23
3 Insurance(17)	2321.01	+1.6	2284,82	2261.09	2261.18	2654.80	5.35	7.83	15.68		881,12
Life Assurance(6)	2772.30	+0.6	2750.62	2714.65	2731.08	2559.90	3.61	11.91		68-60	832.10
5 Merchant Banks(6)	1804.02	+15	1777.60	1773.63	1770.68	1562,40	3.84	8.73		42.89	957.21
7 Other Financial(24)	1572.39	+0.9	1558.37	1554.11	1585.47	1382.90	3.83	3,88	32.17	34.97	895.57
Property(41)			2684.45				2.22	1,91	52,87	37.51	906.8
NVESTMENT TRUSTS(123)	<u>2711.50</u>										
FT-SE-A ALL-SHARE(862)	1521.25	+1.3	1501.43	1483.88	1491.78	1408.44	3,88	6.49	18.36	32.42	1165,1
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Hourly movements											
	48.88	44.6	10 15	nn e	13.00	14.00	15.00	15.1	D Hilgi	nyday t	.ow/day

13.00 9048.7 3050.4 3010.2 3527.3 3629.7 3498.4 1532.5 1534.2 1515.6 3029.1 3524.6 1525.4 3029.2 3032.6 3520.9 3524.8 1525.1 1528.8 3026.1 3516.7 1523.5 3020.3 3513.8

	-	9.00	10.00	11,00	12.00	13.00	14.00	15.00	16.10	Close	Previous	CHEER
Bisig & Costron Pharmaceuticia Water Bürks	Open 1107.8 2778.1 1646.0 2704.2	1106.8 2770.0 1845.1	1106.8 2773.2	2771.5	1110.8 2774.9 1681.7 2713.9	2783.8 1871.1	2786.1 1677.8 2717.3	2782.3 1670.1 2714.4	2792.7 1672.2 2725.1	2791.6 1674.1 2730.3	1636,1 2699.8	-3.0 +29.1 +38.0 +30.5
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Time at FT-SE 100 High 4:30pm Low 8.420m

■ FT-SE Actuaries 350 industry baskets

MEDIA (4) Berbour Index, CentreGold, Sterling Trinky Ind., CIL EXPLORATION & PROD (1)

with Kunick to launch outlets that combine eating and video and gaming machines. Kunick improved % to 14%p.

analysts at James Capel who supply seven minehunters to

RISES AND FALLS YESTERDAY Other Found Inte

100 100 - 150	f.P. (f.P.) f.P. (f.P.) f.P. (6.02 44 24.8 98 1.06 13 3.52 97 - 14 20.4 93 51.7 150 56.0 49	42 00 96 Sh 11 Se 97 TR 8½ TR 86 Un 129 VC	ires HY 8 Country Euro Gd Prop Wr Ivensel Co	40 Amir C 90 Hms 1: 5 Ptg 97 11 L	3		5.0	13
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57 565 10 - 13 38	NII NII NII NII NII NII	19/8 9/8 18/8 13/8 22/8 9/8 25/7	8pm 6pm 54pm 105pm 13pm 78pm 23pm	3 ³ 2pm 1 ¹ 4pm 39pm 61pm 1 ¹ 2pm 33pm 2pm	Assoc Nursing Cater Allen Cherter		5pm 1 ¹ 2pr 43pm 89pm 1 ¹ 2pr 70pm	n 1 1 1	14 124 -1

FINANCIAL	TIME	s EQ	UITY	INDIC	ES			
	July 14					Yr ago	14gh	1.ow
Ordinary Share	2393.4	2358.3	2332.1	2353.1	2331.4	2221.6	2713.0	2240.6
Ord. div, vield	4.20	4.25	4,30	4.27	4,31	4.16	4.48	3.43
Earn. ykd. % full	5,58	5.85	5.72	5.68	5.73		5.95	3.83
P/E ratio net	19.07	18.82			18.57		38.43	17.86
P/E ratio nii	19.83	19.57	19.34			23.99	30.An	18.61
For 1994, Ordinary	Share Index	x since a	omolistica.	: Nigh 2712	A 2/02/0	t- law 40 4		10.01

9.00 10.00 11.00 12.00 13.00 14.00 15.00 18.00 High

26 LONDON SHARE SERVICE

16 % 5 - 1 2 to 2 5 . . .

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| Section | Program | Section | Sect | Total | Program | Total | Pr | See | Capic | Process | Proc 100 G 540 S 558 105 S 575 428 S 517 S 517 S 517 S 517 S 517 S 517 S 17 206 121 915 75 226 327 130 146 146 | 1994 | 1995 | 1996 | 1997 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | 1998 | **AMERICANS** E PARTIE AND THE SECRETARY TO SECRETARY SECRET 1994 | Dru | 15.7 Bransen
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TOTAL COMBRUNICATIONS

TOTAL COMBRUNICATIONS 94 Mbt jow CapSm 353½ 24,363 394 9,463 5193 658.2 250 212.9 1146 52.5 785 845.3 606 762.6 473 5,485 Govert Asian Smith** 28
Korae-Europa. 285-2
Ko INVESTMENT COMPANIES Market capitalisation shown is calculated separately for each line of sto quoted.

Estimated price/exercing ratios are based on listest acrusal reports and accounts and, where possible, are updated on bistrian figures. P/Es are calculated on "nea" distribution bests, enablog per share being compute on profit after texation, excluding exceptional profitariosses and unrelevance profit after texation, excluding exceptional profitariosses and unrelevance profits and profits after texation, excluding exceptional profitariosses and unrelevance per stems, plotty with the percentage discounts (Did) or premiumer Prin -) to the current closing share price. The NPP bests assumes prior cluspes at part value, convertibles converted and warrants exercised if obtained coccus.

| Indicates the most actively inseled stocks. Take includes UK stocks where transactions and prices are published carriages. Prices because the Management of Prices and Prices are published carriages. Prices and investigation and warrants exercised if obtained coccus.

| Indicates the most actively inseled stocks. Take includes UK stocks shough the SEAD International system. (SEAD and non-the stocks shough the SEAD International system. (SEAD and non-the stocks shough the SEAD International system.) International systems of the stocks of t Werrant 164 +3 - MEERCHANT BANKS

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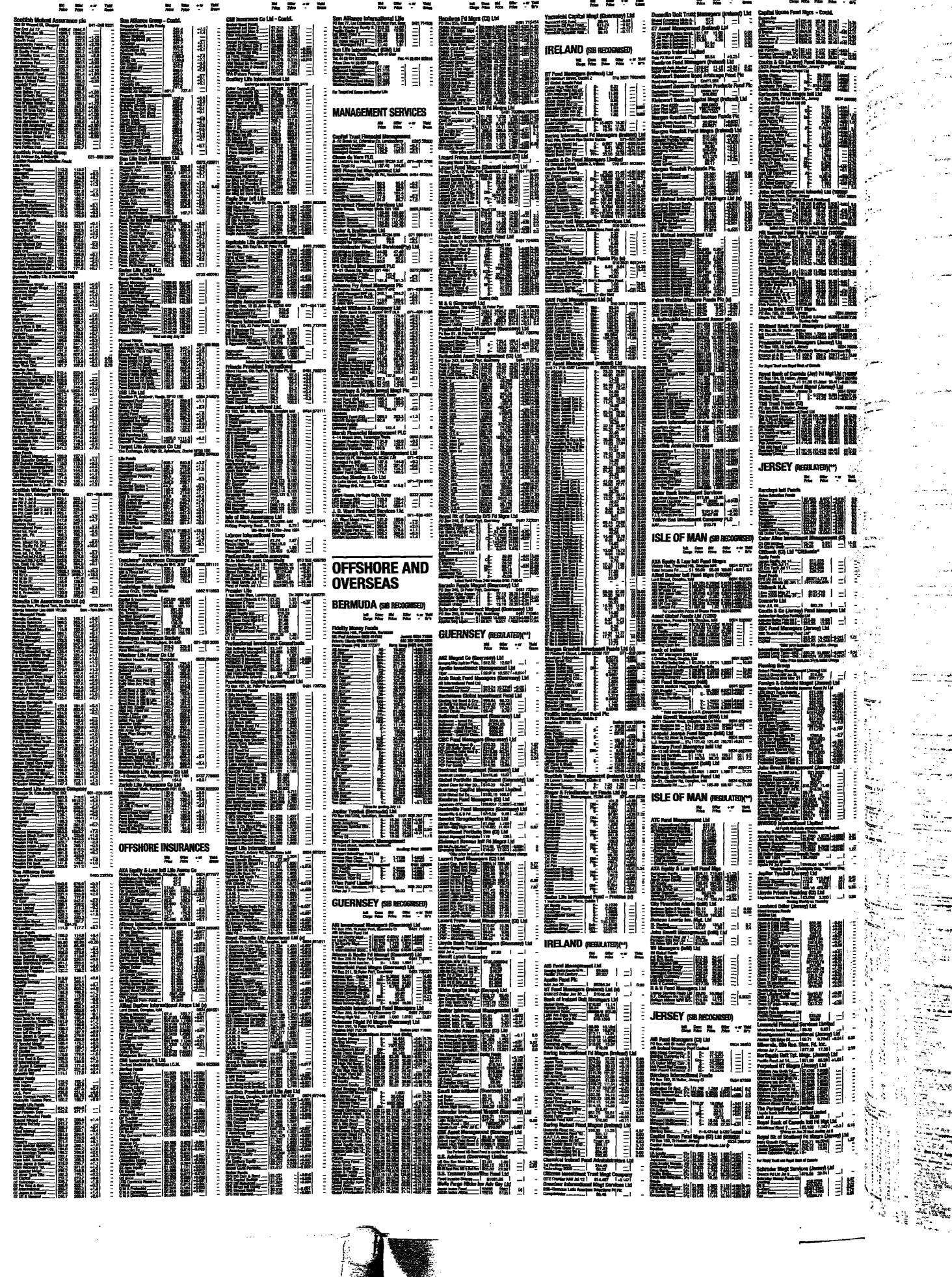
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MONEY MARKET FUNDS

MARKETS REPORT

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neutral position currently; or

that evidence emerged about a slowdown in the economy,

which would vindicate existing

policies. The performance of the bond markets suggests the market believes it may be get-

Before the Hait! rumours

emerged, the dollar had failed

to gain any support from the release of the June retail sales

figures which rose by 0.6 per

cent, in line with market

expectations. May retail sales figures were also revised down so the case for higher rates

Of more encouragement for

dollar bulls - and testifying to

the confused state of the mar-ket - was the White House

mid-session review which said

the US was approaching full

capacity slightly faster than expected. Mr Adrian Cunning-

ham, senior currency economist at UBS in London, com-

mented: "If the White House is

thinking it, then almost cer-

tainly the Federal Reserve is

thinking it too."

was, if anything, diluted.

Rumours of a US invasion of Haiti and a firmer tone to the Treasury bond market helped the dollar finish stronger yesterday, writes Philip Gawith.

Analysts said the US currency had also benefited from a technical bounce-back which did not signal an interruption of the recent downward trend. The dollar is currently about 6 per cent lower against the yen and the D-Mark since the beginning of June.

The US currency finished in London at DM1.5457 from DM1.5383 and at Y98.28 from Y98.1550.

The D-Mark had a quiet day with trade muted by holidays with the French market closed for Bastille day.

The Dutch central bank cut its special advances rate to 4.80 per cent from 4.90 per cent for a four day money market pact it will launch on Friday. The dollar's firmer tone

helped the sterling index rise to 79.2 from 79. The pound finished slightly higher against the D-Mark at DM2.4174 from DM2.4089. Against the dollar, it closed at \$1.564 from \$1.566.

■ For dollar buils, the hest news lay in the firmer tone of bond markets, both in the US and Europe. In recent months, one of the factors behind D-Mark strength – and dollar weakness – has been investors selling holdings of European bonds and putting the proceeds

into D-Mark deposits.
"If this is a turn in the bond
markets, it should be positive
for the dollar," said Mr Chris Turner, currency strategist at BZW. "Anything that takes upward pressure off the D-Mark would have to be good for the dollar."

Part of the improved tone of bond markets may be attributable to improved interest rate expectations. Contrary to the rumours of an imminent and

94.66 33.96

Sep Dec Mar

High

94.72 94.03

B3,44

+0.12 +0.13 +0.13 +0.14

Low

94.66 93.96

problem - is clearly too short-sighted," the Bundesbank pres-ident said. "It didn't do the US much good at the time either," Against the yen (Y per \$) he added.

The dollar received further support later from Mr Lloyd Bentsen, the Treasury secretary, when he said the US wanted a stronger dollar and would work with the Fed to achieve it.

Mr Cunningham said there were certainly investors who felt the dollar offered reasonably good medium term value at current levels. But it remained vulnerable on the downside against the yen, he said, so long as the US administration continued its tough talk on trade issues with Japan - most recently from Mr Jeffrey Garten, the US undersecretary

■ The Swedish krona weak-ened after hearings in parliament's finance committee failed to provide the market with any assurance that the government has a workable strategy for reducing state debt. The krona closed in London at SKr4.961 against the D-Mark from SKr4.34.

The market was more positive in its response to to Italy's deficit proposals to cut Latrn this year and L40trn next year. The lira finished slightly firmer at L990.5 from L992.5.

■ Although volumes were less buoyant than on Wednesday, short sterling futures continued their recent recovery. The December contract traded 38,678 lots to finish 15 basis points higher at 94 from 93.85. Euromarks were also firmer, with the December contract finishing at 95.12 from 95.05. The Bank of England pro-

vided UK money markets with £1,091bn assistance after forecasting a shortage of £1.15bn. The dollar received some Overnight money traded

Jul 14		Closing	Change	Bid/offer	Day's		One mo		विकास स	arities	One ye		Bank of
		mid-point	on day	spread	<u>High</u>	lgw	Rete	%PA	Pate	%PA	Rate	%PA	Eng. Index
Еигоре													-45.0
Austria	(Schi)			327 - 503		16.9327	16.9377	23		0.2		-:	115,8
gelglum	(BFr)			506 - 949		49.6180	49.7727	0.0		-0.4	49.7278	0.1	116,7
Denmark	(DKr)			904 - C19	9.5028		9.5032	-0.9	9,5163	-0.9	9.5633	-0.7	117.5
Finland	(PM)			075 - 262	8.0270		-	-	. •	-	-	_:	82.6
França	(FFr)			803 - 605	8.2906		8.29	-0.7	8.2974	-0.6	8.2636	6.0	109.8
Germany	(DM)	2.4174	+0.0085	161 - 185		2.4971	24174	0.0	2416	0.2	2.3956	0.9	126.0
Greace .	(Dr)	365,496	+2.274	234 - 757	365,779	364.065	-	-	-	•	-	. •	
reland	05		+0.001	119 - 135	1.0139	1.0099	1.013	-0.4			1.0169	-0.4	
ltzły	(L)	2394,22	+3.58	294 - 549	2395.81	5385 85	2400,72	-33	2413.07	-3.1	2462.17	-28	77.0
Lotembourg	(LFri	49,7728	+0,129	506 - 949	49,9080	49,8180	49.7727	0.0	39,822B	-0.4	49.7278	0.1	116.7
Netherlands	(FI)	2,7106	+0,0158	094 - 117	2.7160	2,6994	2.7107	0.0	2,7097	0,1	2.6902	8.0	120.8
Norway	ONIGH	10.5794	+0.0193	736 - 652	10.6050	10.5248	10.5764	0.3	10,5869	-0.3	10.5729	Q.1	88.8
Portugal	(Es)	248,512	+1.405	284 - 740	248,764	245.298	249,487	-4.7	251,432	-4.7	-	-	- -
Spain	Ptal	199.373	+1.045	268 - 477	199,492	198,413	199,846	-29	200,773	-28			86.5
Sweden	(SKI)	11.9971	+0.1115	881 - 060	12.0068	11.8489	12.0208	-2,4	12,0751	-26	12,3005	-2.5	
Switzerland	(SFr)	2.0394	+0.0103	380 - 408	20410	2.0318	2.0381	0.8	2.0353	0.8	20119	1,4	120.9
UK	(2)		-	•		-	-	-	-	•	•	-	79.2
Ecu			+0.0042	631 - 644	1.2652	1.2597	1.2649	-10	1,2667	-0.9	1,2685	-0.4	-
SDRt	_	0.938693		-					-		-	-	-
Americus													
	(Peso)	1,5609	-0.0019	604 - 614	1.5661	1.5588	-	-	-	-	-	,	_
Brazi	(A)			482 · 502	1.4503	1.4456	-		-	-	-	-	_
Canada	(ČS)			608 - 628	2.1690	2.1561	21634	-0.9	21676	-1.7	2.1854	-1.8	85.6
	Peso)			128 - 237	5.3460		-	-	-	-	-	-	-
USA	(8)	1.5540		635 - 644	1.5692	1.5618	1.5635	0.4	1.5632	0.2	1.5615	0,2	62.5
Pacific/Middle													
Austra li o	(AS)		+0.0114	287 - 313	2.1367	2.1197	2,1297	0.2	2.1317	-0.3	2.15		-
Hong Kong	0.000			796 - 881	12.1235	12.0672	12.08	0.4	12,0789	0.2	12.088	9.0	-
india	(Rs)			392 - 791	49,2180	48.9940	-		-	-	•	-	-
Jenen	, W			830 - 781	154,060	153,330	153.321	3.0	152,558	3.0	148.376	3.5	190.4
Melaysta	045		-0.0036	479 - 518	4.0628	4.0435	-		•	-	•	-	-
New Zealand	NZS		+0.0306	141 - 178	2,6248	2.6034	2,6197	-1.7	2.6271	-1.7	2,8447	-1.1	-
	Pesol	41,2102	-0.0527	074 - 130	41,6149	40,8048	-	-	-	-	-	-	-
Soudi Arabia	(SR)	5.8656	~0.0074	838 - 874	5.8850	5.8575		-	-	-	-	-	-
Singapore	(88)	2,3668		653 - 682	2,3731		-	-	-	-	-	-	-
S Africa (Cont.)	(F)	5,7166	~0.0042	138 - 1 9 4	5.7404	5.7068	-	-	-	~	-	-	-

S UNITED FORTING	J VI	9,7100		130 - 10-	4.1								
S Africa (Fln.)	i Pri	7,0613	-0.1734	436 - 789	7.2211	7,0424	-	-	•	~	-	-	-
South Korea	(Wonj	1261.95	+0.03	143 - 247		1258.65	-	•	-	•	-	•	-
Talwan	(TS)	41.6441	-0.0854	282 - 600	41,7800	41,5961	-	-	-	•	-	-	-
Thallend	(Bt)	39,0206	-0.0029	937 - 474	39,1360	38_9360	•	-	-	-	-	-	-
190R rate for Ju	d 13, Bid	offer spread	s in the Pos	and Spot table	show only	the last fixed	предостий рабо	oss. For	ward rabe	are not d	irectly qui	the et best	ė maiet
four arm implied t	w camera	informat vote	a. Starffor in	reine coireánic	el tre the file	erá, of Bacient	. Sees aven	os 1986	= 700.6Md	. Other an			। प्रोहे शाय
the Dotter Spot		ANNE ROM I	HE MANAGE	DIENS CITCA	MG SPOI	LAVIES SEE	400	TOTAL COM	i by the r.	1-			
DOLLAR	? SPC		MARD	AGAINS	THE	DOLLAH							

ld 14		Closing	Change	Bkd/offer	Day's		One mo	nth %PA	Three mo	ntin KPA	One ye	SPA	LP Morgan
		mkd-point	on day	spreed	hígh	_low_	Rate	MPA	Rate	78FA	Rate	79PN	inclex
Surope													
ustrie.	(Schi)			300 - 350		10.8175	10.837	-0.5	10,845	-0.5	10,7825	0.5	104.3
seigitum	(BFr)			200 - 300		31.8550	31.8445	-0.7	31.875	-0.8	31.905	-0.9	105.9
Jenmerk .	(DKr)			700 - 738	8.0759	6.0376	6.0779	-1.2	6.0889	-1,1	6.1259	-0.9	105.6
iniand	(FM)			215 - 305	5.1314		5.128	-0.7	5.1315	-0.4	6,1705	-0.9	77.8
rance	(FF1)			960 - 995	5.3025		5.3024	-1.0	5.3081	-0.6	5.2883	0.2	108.3
3ermeny	(D)			453 - 460		1.5411	1.5462	-0.4	1.5468	0.0	1.5342	0.7	107.0
3reece	(Dr)	233.700		600 - 800		232,800	235.05	-6.9	235.9	-3.6	238.2	-1.9	69.4
reland	(B£)			435 - 451	1.5521	1.5411	1.5434	0.7	1.5414	8,0	1.5344	0.6	=
tally	0.)			050 - 125		1524.50	1535.53	-3,6	1543.73	-3.4	1576.88	-3.0	77.2
DENOGERBACI	(LFr)			200 - 300		31.8550	31.8445	-0.7	31.675	-0,6	31.905	-0.3	105.9
letherlands	(1 71)			329 - 334	1.7371	1.7230	1.7337	-0.3	1,7329	0.1	1.7229	0.6	105.9
lorway	(NKr)			628 - 683	6.7894		6.7681	-0.6	6.7726	-0.5	6.7481	0.2	96.6
ortugal	(I=4)			800 - 000		156,700	160.1	-8.1	162.27	-8.5	165.7	-6.2	94.4
spain .	(Pta)	127.480	+0,83	450 - 510	127.630	126.830	127.825	-32	128.44	-3,0	130,69	-2.5	a.18
eden .	(SKr)	7.6710	+0.081	675 - 745	7,8745	7.5791	7.688	-27	7,7245	-2.6	7.878	<u>-2.</u> 7	79.1
witzerland	(SFr)	1,3040		035 - 045	1.3055	1.2970	1.3036	0.4	1.302	0.6	1.2885	1.2	106.7
ж	(2)	1.5640	-0,002	535 - 644	1.5652	1.5818	1,5635	0.4	1,5632	0.2	1.5615	0.2	87.2
cu		1.2376	-0.0058	373 - 378	1.2434	1.2382	1.2382	1.4	1.2341	1,1	1.2441	-0.5	-
2DRt	_	1.47281	_	-	-	-	-	~	-	-	-	-	_
mericas													
irgentina	(Pesc)	0.9351	+0.0001	680 - 681	0.9961	0.9979	-		-	-		-	-
Brazil	Ì (FIÓ	0.9260	+0.008	250 - 270	0.9270	0.9230	-		-	-	-	~	_
Cerrade	(CS)	1.3823	+0.0026	820 - 825	1.3830	1.3799	1,3838	-1.3	1,3867	-1.3	1.4061	-1.7	62.1
	v Pesci	3,4005	+0.0004	960 - 030	3,4030	3.3980	3,4015	-0.4	3,4033	-0.3	3.4107	-0.3	_
ISA	(\$)	-			-	•		_	-	-	-	-	95.9
reific/Middle		Africa											
ustralla	(AS)	1,3820	TU 0084	615 - 624	1.3637	1.3556	1.3823	-0.2	1.383	-0.3	1.3703	-0.8	66.2
long Kong	(1-p(25)			260 - 270	7.7270	7.7260	7,7263	0.0	7.727	0.0	7.742	-0.2	
nds	(Fai			650 - 725	31.3725		31.4538	-33	31,5988	-2.9			_
lapan	(7)			600 - 000		98.2500	98.03	31	97.83	2.6	95.03	3.3	151.1
Aplaysia Aplaysia	(MS)	2.5895		890 - 900	2,5900		2 5803	4.3	2.589	32	2.8425	-2.0	,,
law Zantand	(NZS)	1,5727		720 - 734	1.6781	1.6850	1.6736	-0.7	1.8755	-0.7	1.6808	-0.5	_
hilippines	(Peso)			000 - 000	26,6000			-m.	1.0140				_
		20.3500		603 - 508	3.7508	3.7503	3.7518	-0.4	3.7559	-0.6	3.7745	-0.8	_
Reucif Arabia	SF	1,5139		128 - 138	1.5138	1.5119	1.512	1.1	1,5101	0.9	1.5033	0.7	
ingapore	(55)			545 - 560		3.6498	3.6708	-5.1	3.6991	-4.6	3.7758	-3.3	
Africa (Com.					3.6690	4.5050		-9.1 -8.0	4.6075	-82	3.1100	-3.3	_
Africa (Fin.)	(F)			050 - 250	4.8200		4.5487			-82 -32	831.8	-3.1	-
iouth Kores	(Won)			800 - 000	807.000		609.9	-4.5	613,4		631.8	-3.1	-
alwan .	(12)	26.6276		250 - 300		26.6250	28.6475	-0.9	26,6875	-0.9			-
holland	(80	24.9500	פחמי	400 - 600	74 GRW	24.9300	25.0225	-3.5	25.15	-32	25.63	-2.7	_

aggress which Wedness eurodoll basis por This market ish in it Mr Tular requiremoved tary sta	ive For grippe day, ar conjuints to overner is become interesting the conjuint of the conjuint	ed med the stract of finit summing est radial at the estrice	dighter arker become she at 18 gest gest gest become gest gest gest gest gest gest gest ges	ening, is on ember by 13 94.07. is the bear- itlook. er dol- either mone-	supj mey dent furt has and Bu prin dolla itsel begi	port free, the to that "an interesternant he man interesternant he man interesternant he man interesternant he response the the the the the the the the the th	Bund Bund Bund Bund Bund Bund Bund Bund	r Han esbank nch in orld ec an int able do ear th ility f lies in current	ernally allar." at "the or the the US t at the aties —	betw Gerri sligh from M OTI Jet 14 thangay insu	reen 4 an nan call tily to 4. 4.90/5 pe 150.522 - 1: 2743.00 - 2 0.4526 - 3 3154.08 - 3	MONE 80/4.85 r cent. 100cms 10	per cen by ease par cer \$ 110 - 100.21 800 - 1750.0 980 - 0.2983 900 - 22250.0	d. Honda Honda Make Make Make Make Make Make Make Mak	ary aysia, r Zeelandi ppines of Arabia apore rica (Corr trica (Ph.) trica and and aysia aysi a aysia aysia aysia aysia aysia aysia aysia aysia aysia aysia aysi a aysia aysia aysia aysia aysia aysia aysi aysi	(Fi) (Word) (TS) (Bt) 13, Bld/	1.3620 7.7265 31.3683 38.2800 2.5695 1.8727 26.3500 3.7505 1.5133 3.6553 4.5130 26.6276 24.9500 lotter general interest installed	+0,0004 +0,0013 +0,125 +0,001 +0,0217 +0,0001 +0,0002 +0,002 +0,002 +1,05 -0,0078 +0,003 +1,05 -0,0078	815 - 624 1.3637 1.39 280 - 270 7.7270 7.72 550 - 725 31.3725 31.38 800 - 000 98.3000 96.25 800 - 900 2.5800 2.58 720 - 734 1.6791 1.5791 1.5791 128 - 138 1.5198 1.51 128 - 138 1.5198 1.51 1545 - 560 3.6890 3.64 360 - 250 4.8200 4.50 800 - 250 4.8200 4.820 800 - 250 4.820 800 - 250 4.820 800 - 250 4.820 800 - 250 4.820 800 -	7.7263 0 31.4538 0 98.03 0 98.03 0 2.5803 0 1.6738 9 1.512 3 3.7518 9 1.512 0 4.5487 0 4.5487 0 609.9 0 25.0225	-0.2 1.363 0.0 7.721 -3.3 31.598 -3.1 97.83 4.3 2.599 -0.7 1.6782 -0.4 3.7585 1.51 1.5101 -5.1 3.6991 -4.5 613.4 -0.9 26.6875 -0.9 26.6875 -3.5 25.15 brace. Forward is nominal indices.	0.0 -2.9 2.6 3.2 -0.7 -0.6 0.9 -4.6 -3.2 -0.9 -3.2	1.2703 -0.8 7.742 -0.2 95.03 3.3 1.8426 -2.0 1.8808 -0.5 2.7745 -0.8 1.5033 0.7 3.7756 -3.3 831.8 -3.1 25.63 -2.7 Snetly quoted everage 1990-	151.1
CROS						IES		-											EMS EURÓPEA		MCV UM	T PAT	#8	
	14		BFr	DKr	FRr	DN	良	<u> </u>	R	NKr	Es P			2	cs	\$	Y	Ecu	Jul 14 Ecu cen.	Rate against Sci	Change	% +/- fro cen. ne	¥п % арт ө	
Belglum Denmark	(C	OKI) S	100 2,41 0.07	19.08 10 11.48	16,65 8.725 10	4.856 2.545 2.917	2.033 1.068 1.221	4810 2521 2890	5.445 2.854 3.271	21.24 11.13 12.76	499.3 400 261.7 - 200 299.9 244	9.9 120	2147	2.009 1.053 1.207	4,342 2,276 2,808	3.142 1.847 1.888	308.8 161.9 185.5	2,538 1,330 1,524	Netherlands 2.19672 Belgium 40.2123	2,14996 39,5222	+0.00186	-2.13 -1.72	4.82 4.38	
France Germany Ireland	ij	DM) 2	Q.59 Q.18	3.929 9.383	3.426 8.187	1 2388	0.419	990.5 2366	1.121 2.678	4.373 10.44	102.8 B2. 245.8 190	46 4,90	0.844	0.414	0.894 2.135	0.647 1.545	83.59 151.9	0.523 1.248	Germany 1.94964 Ireland 0.808628	1,91816	+0,00062	-1,61 -0.74	4.27 3.35	5
italy Notherland	la	(A) 2 (Fi) 1	.079 8.37	0.397 3.504	0.346 3.057	0.101 0.892	0.042 0.373	100. 883.4	0.113	0.442 3.900	10.38 8.3 91.70 73.	54 4.42	4 0.752	D.042 0.389	0.090 0.797	0.085 0.577	6.420 66.72	0.068 0.466	Prince 6.53883 Denmark 7.43879	6.57484 7.53280	+0.00115 -0.00082	0.55 1.29	2.02 1.28	-9
Norway Portugal	- ((Es) 2	7.09 0.03 4.97	8.984 3.821 4.765	7.838 3.334	2.287 0.973 1.213	0.857 0.407 0.508	2265 983.4 1201	2,584 1,091 1,360	10 4.254 5,304	235.1 180 100. 80. 124.7 10	20 4.8	5 0.821	0.948 0.402 0.502	2,044 0,570 1,064	1.480 0.629 0.785	145.4 61.85 77.12	1.195 0.509 0.634	Portugal 192.854 Spein 154.250	197.214 158.238	+0.241 +0.442	2 <u>.2</u> 8 2.59	0.32 0.00	
Spein Switzerlan	(S	SKr) 4	1.51 4.41	7.920 4.657	4.157 6.910 4.063	2.016 1.185	0.844 0.496	1997 1174	2.260 1.329	8.816 5.184	207.3 18 121.9 97.	B.2 10	1.701	0.834	1.802	1,304	128.2 75.38	1:053	NON ERM MEMBERS Greece 264.513	290.119	+0.599	8.68	-6,47	_
UK Ceneda	_	(E) 4 (CS) 2	9.77 3.03	9.498 4.394	8.285 3.834	2.417 1.118	1.012 0.468	2384 1108	2.710 1.254	10.57 4.891	248.5 19 115.0 92.	23 5.54	8 0.944	0.483	2161	1.584 0.724	163.7 71.12	1.263 0.584	Italy 1793.19 UK 0.786749	1901,16 0,793659		6.02 0.88	-3.24 1.89	-
US Japen Ecu		(Y) s	1,82 23.8 8.41	6,072 61.78 7,519	5,297 53.90 6,560	1.545 15.73 1.914	0.847 6.584 0.801	1531 15576 1895	1.733 17.63 2.148	6.758 68,77 8,389	158.9 121 1617 12 198.8 153	97 78.0	13.27	0.639 6.506 0.792	1,382 14,06 1,711	1 10.18 1,238	98.27 1000. 121.7	0.808 8.217 1	Ecu central rates set by the E Percentage changes are for E ratio between two apreads: th	st a bositive ch	enge denotes a v Terence bebyeen	reak Custers The accusi 17	y. Divergence s writer and Ecu	shows the Central rates
Yen per 1,00		Kroner,	French	Franc, No	rwiglen Kr					Areno, Esc	udo, Line and I	Peseta per 1	100.					·	for a currency, and the maxim Ecu central rate. (17/9/92) Starting and hallen I	-	_			
U D-MAR	Open		AM) DM	125,000 Change		ما	w E	t voi (Open Int.	<u> </u>	PANISIE YE Oper						Est. vol	Open Int.	W PHILADELPHIA SE		\$31,250 (cent	s ber bom		
Sep Dec	0.6497 0.6507	0.	6479 6488	-0.0019 -0.0015			78	4,442 323	98,672 3,012	Sep Dec	1.022 1.031	1.03	12 -0.00			2204 : 2301	28,804 382	68,730 4,772	Price Jul 1.475 8.79	— CALLS Aug 8.75	Sep 8.83	Ju	PUTS Aug	Sep 0.17
Mar	-	9.	6524	-	-	-		17	691	Mar	•	1.04	ъ -	-		-	•	709	1.500 8.34 1.525 3.94	6.41 4.20	6,68 4,75	-	0.06 0.36	0.45 0.93
II SWASS				40 SFr 1	<u> </u>			7,299	47,424		1.589				-	5614	0.001	40,131	1.550 1.44 1.575 0.05	2.40 1.13	3.10 1.88	1.11	1.00 2.22	1.77 2.90
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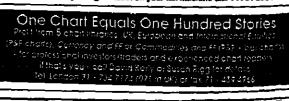
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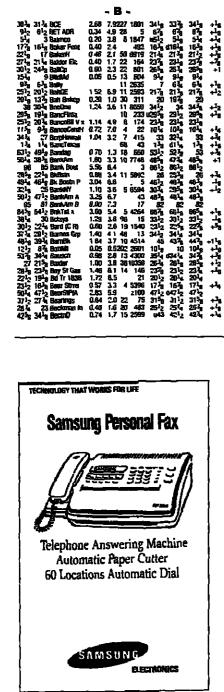
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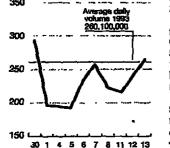
Bonds and dollar lift Dow higher

Wall Street

A sharp rise in bonds and a tally in the dollar helped US share prices post big gains across the board yesterday Harverson in New York.

By 1 pm, the Dow Jones Industrial Average was up 30.43 at 3,734.71. The more broadly based Standard & Poor's 500 was also firmer at the halfway stage, up 4.61 at 453.34, while the American Stock Exchange Composite was 2.36 higher at 430.09 and the Nasdaq composite up 4.45 at 723.80. Trading volume on

NYSE volume



After three days of minimal movement from blue-chip stocks, share prices took off in the morning, fuelled by a surprising rally in the recently-depressed bond market. By early afternoon, the benchmark 30year government bond was up more than a point, and the yield down to 7.552 per cent. The gains in bonds were prompted by a variety of factors, including rumours of a US military invasion of Haiti (later denied by the Pentagon), strong retail demand, and short-covering by dealers.

The key factors in the bond market's advance, however, were yesterday's economic releases. First, the latest weekly jobless claims data showed a bigger-than-expected rise in the number of people claiming state unemployment insurance, then the June retail sales figures came in slightly Together, the data cheered fixed-income investors because it suggested that the economy might not be as strong as

Stock market investors, who might normally have been depressed by the economic news, chose to ignore the implications of the data and focused instead on the rise in bond prices, and the sharp drop in long-term interest rates as measured by the 30-year yield. Another modest rise in the value of the dollar - which had climbed to Y98.45 and DM1.5540 just before 1pm also lifted share prices.

Chrysler rose \$1% to \$51% in early trading after announcing record second quarter profits

of \$956m, up from \$685m a year ago. Although the stock later gave up some of its gains, Chrysler was still up \$\% at \$50%. General Motors and Ford, which are also expected to report stronger earnings for the quarter, were up \$% at \$52% and unchanged at \$32%,

respectively. JP Morgan fell \$% to \$60% after reporting second quarter earnings of \$350m, down from \$431m a year earlier, in the wake of disappointing securities trading revenues.

A broad range of cyclical, technology and blue-chip stocks were in demand, with IBM up \$1½ at \$58%, Minnesota Mining & Manufacturing \$% higher at \$51% and AT&T up

Talk that the collapse of the merger between CBS and QVC might spark takeover interest in CBS lifted the television group's stock \$4 to \$311%. QVC, which is the subject of a \$44 a share offer from Comcast. rose \$1% to \$43% as investors bet that Comcast would have to raise its bid to be successful. Kendall International rose \$3% to \$54% after Tyco Interna-tional bid \$1.4bn for the medical products manufacturer.

Toronto stocks were firmer at midday as equities took some heart from rallying bond markets to bounce back from recent losses. The TSE 300 composite index was up 27.63 at 4,168.18 in volume of 30.22m shares valued at T\$346.99m.

Precious metals bucked the trend to stand off 0.7 per cent. which traders attributed to reduced inflation fears.

The conglomerates sub-index posted the heaviest gains, rising 24 per cent on a CS% rise by Canadian Pacific to C\$211/2 in volume of 488,092 shares. Communications, forest

also made solid gains. Rogers Communications added C\$1/4 to C\$20% and International Forest Products was up C\$\% to C\$14\%. Imasco gained C\$1% to C\$35

and Cognos was up C\$1% to

Share prices in São Paulo were 4.9 per cent higher in moderate mid-morning trading as investors returned to the market on bargain-hunting

The Bovespa index of the 56 most-active shares was up 1,887 at 40,296 in turnover of R\$108m (\$116.6m).

Investor sentiment was also stimulated by a new presidential election poll conducted by the independent Vox Populi Institute which said that Mr Fernando Henrique Cardoso had gained further ground against opposition candidates.

Telebras preferred stock was 6.4 per cent higher at R\$43.10 as the company recouped most of the ground lost over the last three days.

S Africa makes gains

South African shares made reasonable gains in the afternoon helped by an improvement in the futures exchange. The overall index was up 33 at 5.506. the industrial index added 39 to 6,307 and the gold

Traders said that further gains would depend on Wall Street's performance, the

NATIONAL AND REGIONAL MARKETS

Norway (23).... Singapore (44)... South Africa (59

Nordic (116).

The World Index (2172)...

FT-ACTUARIES WORLD INDICES

direction of the dollar and the movement of South African listed companies on Nasdaq

overnight. Beers and Anglos both gained in spite of a stronger financial rand, the former adding R2.25 to R109-25 and Anglos R4.50 to R229.50. Vaal Reefs shed R1 to

R409 rand, a

| Index | Inde

104.68 130.95 108.30 106.70 111.42 94.56 148.97 107.15

158.74 189.82 165.26 162.81 170.02 144.27 227.32 183.51 164.28 165.23 171.80

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172.29 222.07 88.87 114.55 131.89 170.00 97.12 125.19 119.06 153.46 113.62 146.45

134,93 168,79 139,60 137,53

113.65 113.65 288.27 357.54 166.15 177.72 68.75 98.00 134.50 104.34 371.70 463.32 1545.19 7182.63

180.87 58.57 183.03 233.07

280.40 137.43 238.84 125.75 101.67 163.12

Afternoon data help consolidate bourse recovery

Lower than expected US retail growth figures, the reaction in US and European bond markets and better news from Swiss pharmaceuticals were all influential as bourses rose for the second day in succession, writes Our Markets Staff.

FRANKFURT's experience was a measure of the day, the Dax index rising just 1.62 to 2,055.62 in official floor trading, as turnover eased from DM5.4bn to DM5.5bn, but spurting in the afternoon on the Ibis, screen-based system

to end the day at 2,070.71.

Bund futures led the way up, the September contract breaking through resistance at 93.50 to register a gain of 70 basis points near the end the day. There was some response in

senior blue chip prices, Allianz ending the afternoon at DM2,470, up DM50, and Damler adding DM11.20 at DM737.20; but the big three chemicals, near their highs for the day are still subject of the day, were still subdued fol-lowing Wednesday's sell-off. Dealers said that there was

more interest in second-rank blue chips. Schering, the pharmaceuticals group, rose DM14 on the session to DM921 after relative weakness recently, and Continental, the tyremaker, put on DM8 at

ZURICH recovered its confidence in a rebound led by pharmaceuticals after first half figures from Sandoz. The SMI index rose 53.1 or 2.2 per cent to 2.528.3, with the firmer dollar and the latest US economic data enhancing the mood. Sandoz registered rose SFr11

to SFr659 after it reported first

half sales growth of 2 per cent in Swiss franc terms. While this was at the lower end of expectations, analysts noted that the market was relieved that the statement contained no negative surprises.

Ciba registered rose SFr11 to SF1732 as it forecast that 1994 group net profit would rise, in spite of the weak dollar. Roche certificates recouped

SFr100 to SFr5,500. The shares

had fallen by 10 per cent over

the previous two sessions after Roche unveiled its own six month sales figures on Tues-Nestlé rose SFr42 to SFr1,112 but analysts said there was no

specific news to account for

the 3.9 per cent rise.
MILAN climbed 2 per cent, content that preliminary indications of the government's economic plan were in line with expectations and boosted by short covering ahead of the end of the July account today. The Comit index rose 13.86 to

Trading picked up, with stronger demand by funds and institutional investors prompting hopes of an imminent return by retail investors. Ras led insurers higher, ris-

701.21.

ing L1,650 or 6.8 per cent to L25,650, on the view that the sector was oversold in preparation for the ina privatisation and that it will benefit from a government reform of pen-

Banks were also strong with Credito Italiano rising L100 or 4.9 per cent to I.2,130. BCI also put on L100 to L2,130: earlier this week, James Capel commented that the shares were

FT-SE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.50 12.50 13.00 14.00 15.00 Case FT-SE Eurotrack 100 1327 82 1328.83 1331.61 1331.49 1332.73 1336.16 1338.09 1337.33 FT-SE Eurotrack 200 1366.38 1368.36 1369.75 1371.12 1373.36 1374.49 1374.73 1374.18 Jul 8 Jul 7 Jul 12 Jul 11 1317.85 1350.44

cheap and that, in terms of featured, rising respectively by

BCI looked interesting. Telecoms continued to recover from recent losses with Sip up L125 to L4,360 and Stet L165 higher at L5.540. The sector's strength spilled over to Olivetti, L70 higher at L2,510, and Pirelli which added L45 to

Faick, the steel group, picked up from a 5.5 per cent fall to finish L100 lower at L5,002 on news that its chairman had been arrested in connection with investigations into alleged bribes paid to fraud squad officials. Rinascente, the retail group was L194 higher at L9,722 as its managing director was arrested as part of the same investigation. About 50 arrest warrants were said to have been issued for businessmen and fraud squad officers.

AMSTERDAM rose modestly with volatility still present ahead of today's expiry of options. The AEX index gained 2.53 to 388.84.

Firm prices were was seen all round, although investor interest was tamed by the lack of corporate news. Elsevier impressed with a FI 3.00 rise to Fl 157.40 while the chemical groups, Akzo and DSM. also

earnings recovery potential, F11.60 and F11.40 to F1196.60 and F1 131.80.

DSM was recommended by James Capel even although the second quarter results, due early next month, may not repeat their good first quarter performance, owing to restructuring charges. Nevertheless, Capel suggested that after losses in 1993, the company could report earnings per share of around Fl 20 by 1996.

MADRID offered a relatively moderate reaction to its own bond market gains, the general index closing 1.26 higher at 302.66 in turnover of Pta26.8bn after a rise of 123 basis points to 90.85 in the September bund future.

Banesto offered some comfort to stale bulls of the rescued banking stock, recovering Pta80 to Pta980 as BCH rose Pta50 to Pta2,625 and Santander Pta105 to Pta4.920.

However, Repsol refused to react further to crude oil prices after its gains on the Nigerian oil workers strike, losing Pta50 at Pta3,960; while Sarrio, the paper group, fined by the European Commission for alleged cartel practices, lost Pta22 at

TEL AVIV resumed its recov-

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn)									
Bourse	Mar 1994	Apr 1994	May 1994	June 1994	UŞ Sho				
Belgium	83.75	69.93	73.08	71.22	2.17				
France	218.69	145.17	175.15	215.7	39.50				
Germany	214,73	188.00	151.07	165.42	103.91				
Italy	60,380	105,964	99,228	59,404	37.51				
Netherlands	33.10	25,20	21.80	26.40	14.78				
Spain	1,491.24	1,150.49	1,340.00	1,308.75	9,94				
Switzerland	32,02	23.93	26.12	21.63	16.16				
UK	61,14	48.57	44.27	46,32	71.49				

European equity markets were depressed throughout June owing to pressure on the dollar, which resulted in a 3 per cent decline in US Treasury bond prices. International investors increased their selling pressure, says Mr James Cornish of NatWest Securities, which compiled the data. Consequently, turnover in European stocks traded on Seag International in London, as a proportion of that in continental domestic markets, rose to 16.6 per cent in June, from 16.3 per cent in May and 15.8 per cent in April.

Overall, European turnover fell by 3 per cent last month from the May figure. France showed the higgest individual gain, turnover rising by some 23 per cent as the market index fell 6.4 per cent, Mr Cornish notes.

Good gains were also seen in the Netherlands and Germany, with the latter seeing a rise of 9.5 per cent after a poor showing in May. Against the three month average Germany remained 10.5 per cent down.

Among the month's disappointments, Switzerland eased by 17 per cent as the general index declined by 4 per cent. However, Italy was the major loser, turnover here losing 40 per cent, and the market index almost 6 per cent as sentiment began to turn sour over the new government's ability to tackle the budget deficit.

ment began to turn sour over the new government's ability to tackle the budget deficit.

ery from a 1994 low of 148.01 last week after a fall of 2.7 per cent on Wednesday, the Mishtanim index recovering 6.59, or

3.9 per cent to 174.76. WARSAW tumbled on profittaking after seven consecutive gains, the Wig index closing 655.8, or 5.9 per cent lower at 10.407.1 in turnover down 25

per cent at 1.000bn zlotys.

market had advanced by more than 40 per cent over the previous two weeks, that a correc tion was long overdue and that it was likely to deepen early

Written and edited by William Cochrane, John Pitt and Michael

Nikkei edges ahead as Kuala Lumpur advances 2.2%

Arbitrage buying lifted share prices after the yen fell slightly against the dollar, writes Emiko Terazono in Tokyo.

The Nikkei 225 average rose 177.63 to 20,718.04 after a low of 30,565.41, and a high of products and financial services 20,780.26 in the last 20 minutes of trading, gaining strength in the afternoon session on bargain hunting and arbitrage

Volume totalled 292.8m shares against 314m. Some foreign investors were seen taking profits, while financial institutions and investment the day. However, many inves tors remained on the sidelines, due to lingering uncertainty over the course of the ven.

The Topix index of all first section stocks rose 9.99 to 1,664.52 and the Nikkei 300 gained 1.66 to 302.47. Advances led declines by 767 to 271 with 143 unchanged and, in London, the ISE/Nikket 50 index rose 1.87 to 1.352.11.

Buying centred around shares linked to the consumption recovery, and oil exploration in Vietnam. Buy-backs of export oriented, high-technology stocks which had been sold off due to the high yen also upported the index.

Mitsui, the most active issue of the day, rose Y3S to Y880 on its resource development in Vietnam. Marubeni, another trading house, closed Y13 higher at Y550. However, Mitsubishi Oil, whose discovery of a second oil well in Vietnam triggered the recent interest in the theme, fell Y20 to Y1.180 on profit taking.

Department store shares were bought actively on hopes of an increase in consumer spending. Tokyu Department Store rose Y54 to Y829 and Dai-maru gained Y32 to Y893. But Kirln Brewery, which recently

165.12 155.87 190.32 179.43 171.53 161.72 125.66 118.47 271.10 255.59 156.67 147.71 171.84 162.00 143.35 135.14 349.89 329.87 194.94 183.78 85.48 80.57 189.74 150.03 851.42 436.09

158.51 158.86 211.18 199.10 175.63 165.48 172.44 162.58 179.21 168.55 152.83 144.09 236.05 222.54 173.12 163.89 174.70 164.70 180.71 170.57

180.71 170.37 110.58

3.67 1.06 4.16 2.69 1.34 0.85 3.13 3.43 1.82 3.43 1.76 1.88 3.53 4.08 1.81 1.81 1.82 4.20 1.68 1.93 4.23

3.11 1.47 1.05 1.90 2.92 2.51 2.98 1.53 2.07 2.27 2.97

2.27

0.8 0.9 0.6 0.7 0.2 0.6 1.5 0.7 0.4 0.5

0.5

embark on a major offshore gained on the hot summer theme, fell Y10 to Y1,220. Some banks were weaker in spite of arbitrage buying. Industrial Bank of Japan fell after the strong rally of the previous two days, surrendering sharp early gains to profit-takers. The Hang Seng index Y10 to Y3,180 and Sumitomo Bank declined Y20 to Y2.030. fell 20.63 to at 8,808.28, after an

Electricals were higher. Sony gained Y200 to Y6,060 and Hitachi rose Y10 to Y1,020. Car electronics makers were stronger on reports that the government will push for car navigation systems. Kenwood gained Y32 to Y955 and Alpine Electronics added Y90 to Y2,300. In Osaka, the OSE average rose 192.58 to 23,148.41 in vol-

ume of 35.1m shares.

Pacific Rim markets turned in mixed performances.
KUALA LUMPUR saw for-

eign demand for Malaysian blue-chip stocks, which sent the composite index 2.2 per cent up through the psycholog-ical 1,000-point level. The index finished 21.23 higher at 1.010.80. Tenaga Nasional and United Engineers each jumped 70 cents to M\$14.0 and M\$10.90 while Telekom Malaysia firmed 60 cents to M\$19.50.

MANILA rose sharply at the close, spurred by PLDT's rebound in New York and bargain-hunting in other issues The composite added 47.07 or 1.9 per cent to 2.557.83 as PLDT climbed 3.2 per cent to 1,440 pesos after jumping \$2% to \$55% on Wall Street.

SYDNEY advanced 1.5 pe cent, through the psychologically important 2,000 barrier in volatile trade, lured higher by a rally on the futures market. The All Ordinaries index closed 29.1 firmer at 2,007.7. large institutional investor doing some portfolio buying also gave the market impetus.

BHP put on 50 cents or 28

per cent to \$17.94 amid specula-tion that it was about to

Index Index

103.17 133.47 147.85 178.58 129.23 167.27 200.53 220.80 107.41 139.03 112.78 175.87 105.52 136.58 127.12 172.44 105.66 141.94 178.83 182.73 93.52 121.05 128.96 157.47 144.44 186.87 211.32 296.21 106.94 177.12 130.38 173.12 106.98 137.89 143.38 175.58 106.90 138.37 145.72 178.56 110.58 143.13 171.04 196.20

143.13 171.04

189.74 169.03 703.87 134.45 103.87 451.62 282.38 385.48 459.68 193.43 125.42 162.34 154.82 264.93 125.42 162.34 154.82 264.66 62.37 40.48 52.40 58.07 198.27 186.32 121.33 157.04 179.83 208.83 311.01 201.87 261.29 229.64 275.34 299.58 168.48 216.08 279.24 143.15 134.96 87.59 113.38 135.96 212.56 200.40 130.07 188.36 236.54 159.82 150.88 97.80 126.59 127.47 189.25 178.37 116.42 160.69 179.37 182.75 172.29 111.83 144.75 162.75

early peak of 8,944.31 in turnover that was little changed at TAIPEI's early gains were

reversed by late profit-taking amid worries that the central

HONG KONG stepped back

bank might tighten monetary weighted index fell 13.62 to 6,304.61, off a 6,392.88 high. WELLINGTON shrugged off

nolitical uncertainty to close slightly firmer, although late selling trimmed the rise. The resignation of Ms Ruth Richardson, the government MP and former finance minister, raised the prospect of a snap election. The NZSE-40 capital index closed up 3.58 at 1974.1 in

BOMBAY was lower as buying eased on the last day of account in specified shares amid rumours that bourse officials might levy a 20 per cent margin on cash shares. The BSE 30-share index lost 37.89 to

4,093.63. SEOUL extended early losses which stemmed from profittaking in most sectors and the composite index fell 3.26 to 958.71. Recently strong smaller-

turn after the Securities Supervisory Board said it would crack down on stock price manipulations.

SINGAPORE was little changed but the broad market's tone was improved with pockets of buying seen among blue chips. The Straits Times Industrials index closed 5.85 higher at 2,189.78, with banks, properties and most shipyards

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71,750 76,576

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Organisations employing from 250 to 1,000

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Jobs: Salary comparisons in smaller companies

Euro-picture restores perspective

deal on pay compared with their European counterparts? A glance at the figures in the table to the right might suggest that they do.

While the government, even the Confederation of British Industry, has made pronounce-ments on the unfairness of certain pay awards to some of the UK's top executives, it looks as if their increases may have been far from representative across managerial grades.
Some organisations have

been grumbling for a while that the biggest salary awards to individuals do not reflect reality for most executives. The large increases in the pay packets of many of the utility heads and some of the leaving bonuses and profits on share option schemes reaped in those industries have tended to dominate the headlines.

According to this year's edition of Remuneration in Europe, a salary report covering 36,000 executive pay packages in 12 countries compiled

o many of Britain's by a consortium of remunera-executives get a raw tion consultancies, UK executives still receive almost the lowest pay rises in Europe. In 1993 they received 3.9 per cent on average, virtually in line with inflation, while those in Portugal, for example, received 9 per cent.

Looking across the figures supplied for UK executive posts, very few seem to come close to those on offer in other parts of Europe. P-E International, which publishes the report, suggests the picture might not be as gloomy for UK executives as it appears, since the UK has far more large public companies compared to

Europe generally.
The base salaries in the larger companies, it says, were still ahead of those of their European counterparts.

The accompanying table is culled from the full report. Priced at £525, it is available from The Centre for Manage ment Research, P.E International Group at Park House, Wick Road, Egham, Surrey TW20 0HW. Inquirers should

telephone Joanna Woodford, the project manager, on (0)784 476466, fax (0)784 476369. Note that the salaries in the

table, quoted in the currencies of the base countries in the report, have been converted to sterling exchange rates at the close of the UK foreign exchange market on Friday July 8. The table is confined to seven countries. It does not quote Germany, for example, because it is difficult to break down the pay figures into the two salary size brackets.

Moving story

The proportion of companies offering relocation assistance to newly recruited staff is continuing to decline, according to a survey of 500 companies across the UK. The survey, carried out by Robert Half and Accountemps, the financial recruitment consultants, found that just over half of those questioned were offering relo-cation expenses compared with 90 per cent five years ago.

This downward trend, says

the report, is likely to have an impact on labour mobility, already affected by a depressed housing market.

Four out of five of the companies providing assistance, offered block allowances, vary ing, on average, somewhere between £2,000 to £3,000.

Most companies with a relocation policy restrict expenses to reimbursement of estate agent, legal fees and removal costs. Other possible allow-ances were for temporary housing, offered by 80 per cent of them, stamp duty (73 per cent), and bridging loans (35 per cent). Mortgage subsidies

were offered by 8.5 per cent. Geoff Grout, managing direc-tor of Robert Half and Accountemps, said the trend could impact on the quality of applicants. "Candidates who feel they are not going to get relo-cation expenses might restrict their job search to their locality rather than the whole coun-

Richard Donkin

		Lower qu	artile	Med	llan	Uope	r quartile	Lower qu	uartile	Med	dian		r quarme .	
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	Spain MLD	69.825	74,678	89,775	94,763	110,473	117.780	84,788	96,334	120,698	124,688	139,226	154,613	
	Sales & Miktg head	41,396	44.887	47,381	52,967	57,586	64,758	46,882	57 117	57.730	61,172	67,256	75,276	
	Manufacturing	37,406	39,361	45,960	49,092	54,862	59,835	44,887	47,381	52,389	58,468	66,334	69,645	
_	Finance head	34,912	37,341	42,394	47,381	54,862	57.231	39,127	46.882	48,648	56,683	58,279	68,827	
1	Personnel head	34,413	35,660	40,588	42,394	47,381	50,942	41,396	43,466	52,369	54,568	81,920	64,637	
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1	Switzerland M.D	72,477	79,823	88,638	98,922	97,943	117,531	91,087	95,494	104,799	116,062	117,531	134,571	
	Sales & Miktg head	65,132	68,560	69,539	75,905	79,333	88,618	69,539	74,436	75,416	83,251	87,169	100,391	
-	Manufacturing	56,317	60,724	60,724	66,601	70,029	77,864	68,070	77,375	70,029	81,292	81,292	95,984	
	Finance head	56,317	57,786	61,214	64,642	67,091	73,457	68,560	72,477	73,947	80,313	84,720	94,025	
	Personnel head	50,930	53,868	55,807	60,235	62,193	67,580	61,704	67,091	68,560	76,395	75,416	83,251	
9	France M.D	72,444	78,234	102.258	114,522	137,513	154.018	76,192	82,294	107,363	120,240	144,240	161,549	
	Sales & Mictg head	64.852	73,933	83,039	94,668	105,861	120,684	67.951	77,453	869,189	99,087	110,714	126,222	
_	Manufacturino	44,696	50,054	60,696	67,987	76,180	85,321	54.618	61,165	73,705	82,546	92,156	103,219	
_	Finance head	42,198	47,267	59,783	66,966	70,654	79,122	46,954	52,588	66,222	74,162	78,114	87,495	
9	Personnel head	40,996	45,909	60,576	67,843	67,495	75.591	42,930	48,084	63,291	70,894	70,498	78,954	
•			· I	-	· 1			-	•	•			124,483	
1	UK M.D	42,475	50,000	59,818	64,000	78,684	105,000	69,668	71,502	79,000	86,500	106,000	70,800	
-	Sales & Midd head	32,219	36,118	39,250	44,408	48,934	51,652	40,500	43,563	45,420	48,785	62,889	70,800 59,827	
ř	Manufacturing	29,645	32,000	34,172	36,500	42,000	43,000	37,025	40,020	44,600	48,138	56,502		
ţ	Finance Head	33,912	36,425	43,150	47,750	55,750	60,726	43,574	48,500	50,514	52,721	60,250	68,982	
ľ	Personnel Head	-	-	36,069	36,819	-	-]	35,405	38,790	40,943	43,720	49,273	57,679	
5	Beigium M.D	66,892	71,442	75.334	75,334	90,900	95,070	72,720	72,720	94,092	95,589	119,457	129,574	
3	Sales & Miktg head	42,306	47,156	51,885	57,732	85,056	68,728	55.058	56,435	63,580	69,028	85,611	88,445	
	Manufacturing	45,779	47,515	50,848	52,883	66,513	69,467	52,225	58,870	68,648	70,684	84,755	90,480	
-	Finance head	43,663	48,134	52,504	56,675	58,950	66,932	46,976	46,976	58,571	61,205	69,986	75,553	
-	Personnel head	38,834	44,801	43,524	45,519	47,575	51,007	46,757	48,752	54,260	54,260	57,792	63,679	
i	Netherlands M.D	67,696	71,376	79,470	90,507	88,460	100,441	73,215	79,102	89,403	91,979	114,422	121,412	
-	Sales & Mktg head	55,187	57.027	59,602	60,706	60,706	71,376	63,64B	72,479	73,951	80,573	77,630	95,290	
l	Manufacturing	47,461	48,585	52,980	54,819	57,395	62,545	56,843	60,706	65,305	70,272	74,135	81,309	
-	Finance head	44,150	45,989	50,772	53,348	54,083	61,810	48,565	48,565	60,338	63,833	69,536	76,894	
t	Personnel head	-	- 1	50,404	50,404	-	-	45.989	51.140	55,923	64,017	66,593	75,423	
-	Denmark M.D	87,433	90,003	96,926	103,639	113,080	118,692	95,562	105,108	115,388	122,416	128,500	144,235	
-	Sales & Mktg head	50,351	53,078	54,599	57,641	67,030	69,862	50,875	54,914	61,890	62,991	73,586	75,789	
	.	4 - 4				A		40.004			~ ~~	74 760	70 074	

Organisations employing up to 250 people



Foreign Exchange Dealer

Competitive Salary & Full Banking Benefits

Moscow Narodny is a Russian owned British Bank, based in the City of London for 75 years.

We are now expanding our Foreign Exchange Operations to take advantage of new business

opportunities. We are looking for a young and energetic dealer to trade EMS related as well as other currencies to complement our existing foreign

You will probably be in your twenties with a minimum of 3 years' experience trading in a lively Foreign Exchange environment and be able to demonstrate that you have the necessary drive and ability to succeed in this demanding role.

There is a considerable opportunity for a selfmotivated individual to make a significant contribution as part of a growing team.

If you feel that you have the necessary qualifications, please write, enclosing a full C.V. and outlining present salary, to John Glover, Assistant General Manager - Human Resources, Moscow Narodny Bank Limited, 81 King William Street, London EC4P 4]S.

Moscow Narodny Bank Limited

U.S. Primary Dealer seeks fixed income sales and trading personnel in the **U.K.** Interested applicants should have a minimum of 5 years experience with a commensurate customer base. Competitive salary and bonus

47,204

Box A2069, Financial Times. One Southwark Bridge, London SE1 9HL

MANAGEMENT TRAINER Long term development and growth in private limited npany expanding in Central London. Individuals aged 23-35 seeking opportunities in financial markets. Potential to progress to senior ma with full profit participation.

OHN KILBURN-TOPPEN 071 240 4942



70,701

FIXED INCOME SALES

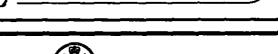
53.078

Our client, a well - established fixed-income house with offices in London, New York, Frankfurt and Zurich, wishes to appoint a limited number of fixed-income sales people to be based in London. Owned by blue-chip institutional strateholders, the firm's success rests on its ability to attract high producing institutional shareholders, the firm's success rests on its ability to attract high producing onals with established institutional relationships developed over a number of years. Experience within the Emerging Markets, although not essential, would be of particular

in return for one of the most atmentively incentivised packages in the City, highly professional exchancel and settlements support, and a pleasant and energies working environment, the successful candidate will demonstrate the following

 Solid institutional client base Maturity, independence of spirit, resease focus

For those requiring remuneration based on results, minimal bureaucracy and total





International Private Banking

tunities now exist in our London International Private Banking Office

Portfolio Manager

Relationship Manager

bond portfolios for our international private clients.

The successful candidate will be able to demonstrate a record of success in managing similar portfolios and have a thorough grasp of international investment issues. The ability to speak a foreign language would be an advantage.

We wish to recruit a Portfolio Manager to manage on a We wish to recruit an experienced international private banker. discretionary and advisory basis globally diversified equity and The successful candidate will have experience in developing and managing a client base resident in one or more overseas

> In addition, he/she will have a good knowledge of trusts, portfolio management and credit products, plus a thorough understanding of the UK regulatory environment.

For both of these positions you will need to possess proven organisational and communication skills and have the ability to work effectively in a team-based environment.

The remuneration package will be negotiable, depending on the level of experience of the successful candidates, and will include bonus and normal banking benefits.

Please write in the first instance, enclosing your curriculum vitae and details of your present salary, to The Personnel Manager, Coutts & Co., 190 Fleet Street, London EC4A 2HT

Coutts & Co. is an Equal Opportunities Employer

MAKINSON COWELL

Makinson Cowell is a specialist independent consultancy which advises leading British companies on their relationships with the financial community. We are seeking to recruit an individual with an investment background and strong analytical skills to work as a member of this close-knit team.

The associate will support one of the firm's five partners in maintaining a small roster of retained clients. The position offers the right candidate good opportunity for career development in a working environment which rewards initiative and enthusiasm.

Candidates are likely to be graduates with two or more years experience in the securities, merchant banking or investment management industries. Candidates must be able to demonstrate fluent report writing skills and computer literacy.

A competitive financial package commensurate with experience will include a full range of benefits. Makinson Cowell is an equal opportunities employer. Please write with a full CV to Marian MacBryde, Makinson Cowell, 16 St John's Lane, London EC1M 4BS.

MEMBERS OF THE SFA

PRODUCT MANAGER

Our client, a major banking corporation, is expanding its global custody business creating an opportunity for a Securities Lending Product Manager.

Based in London and travelling extensively, you will be responsible for providing comprehensive product management from product development and risk analysis to budgetary control.

This will require full knowledge of US accounting practices and US banking laws and regulations, plus experience

of applying these within the European marker. You should also be familiar with securities laws and regulatory requirements within global markets. Knowledge of cross border security lending will also be

An attractive salary will fully reflect your experience.

Please send your career details in confidence to Stafford Long & Partners Recruitment Limited, 30-32 Whitfield St. London W1P 6HR, quoting reference RH5817.



CANADIAN DOMESTIC BOND TRADER

Our client, is a major International Securities House, currently expanding its fixed income product range, and now seeks to recruit a skilled Canadian Domestic Bond Trader to set up a team of traders to develop business and contacts in this area. Applicants must hold a relevant degree from a premier university, be fluent in French and English and have an indepth knowledge of the Canadian Domestic Bond Market gained by at least five years working experience in a major international institution based in Canada. Candidates should also be able to demonstrate a well established network of international contacts in this market and have proven management, training and

In return our client offers an exciting opportunity to assist in the further development of this sector of the company's business.

To apply in the first instance please send your C.V. with short covering letter for the attention of: David Miller, quoting reference, PLS 0/5/60

11 Garrick Street, Covent Garden, London WC2E 9AR

EUROPEAN AGENCY FOR THE EVALUATION OF MEDICINAL PRODUCTS (LONDON) is currently selecting candidates with a view to esta a reserve list for the posts of:

HEAD OF UNIT (A5/A3)

In the following fields:
EMEA/A/I/A ADMINISTRATION AND SUPPORT SERVICES
EMEA/A/I/A TECHNICAL COORDINATION
EMEA/A/I/C EVALUATION OF HUMAN MEDICINAL PRODUCTS
EMEA/A/I/D EVALUATION OF VETERINARY MEDICINAL PRODUCTS

OFFICER (A7/A4)

In charge of:

EMEA/A/2/E PERSONNEL, ADMINISTRATION AND LEGAL AFFAIRS

EMEA/A/2/F ACCOUNTING

EMEA/A/2/H CENTRALIZED PROCEDURES FOR HUMAN MEDICINAL EMEA/A/2/H CENTRALIZED PROCEDURES FOR HUMAN MEDICINAL PRODUCTS

EMEA/A/2/I DECENTRALIZED PROCEDURES FOR HUMAN MEDICINAL PRODUCTS

EMEA/A/2/I PHARMACOVIGILANCE

EMEA/A/2/L INSPECTION

EMEA/A/2/L INSPECTION

EMEA/A/2/L EMEA/A/2/L OCCUMENTATION AND ARCHIVING

EMEA/A/2/N FINANCIAL CONTROL The complete notice with a description of the duties and qualifications required (including work experience of at least 12 and 5 years respectively as specified in the notice) are published in Official Journal of the European Communities C171 A of 24/06/1994. They can also be obtained by within 1 in the also be obtained by writing to the following address, giving the reference EMEA/A/... and the field in question:

EMEA, the European Commission, Secretarist of the Research Selection Committees, SUME R251, rue Montpoy 75, 8-1049 Stussels, Belgium (fan: XXS2-2-296 22 39).

GENERAL CONDITIONS: European Union. Place of employment: London.

The forms, duty completed and signed must be returned to the above address not later than 25 August 1994, as evidenced by the postmark,

The Agency is an equal opportu

Sargent **Brothers Ltd.**

Currently seeking university educated individuals to supplement successful, exchange based (LIFFE) options market making firm. Candidates must be competitive, motivated and highly numerate. All interested parties, please forward CV to:

Gregory O. Sargent Sargent Brothers Ltd., Albert House, 49 Queen Victoria St., Rms 19-21, London EC4N 4SA England

EQUITY DERIVATIVE SALES

We are an independent firm of brokers providing value-added services to leading financial institutions in UK and Continental European equity derivatives. Due to expansion, we seek a canadidate who will have a minimum of two years experience in a similar role and should be able to comm effectively with fund managers and traders alike. The ability to generate original trading and hedging ideas will be required, as will the ability to lacrease existing levels of business. Our need is for an individual who can work as part of a team and who is results orientated. Previous experience of LIFFE, MATIF, DTB, etc. and OTC products would be preferable. Knowledge of a European language is desirable.

TRAINEE EQUITY DERIVATIVE SALES

This position would suit a recent graduate (Economics/Business/Maths) or an individual with City experience wishing to progress into derivative markets The ability to grasp new ideas & concepts quickly will be essential. Compute skills would be an advantage.

Please send C.V. and covering letter to

Callum Campbell Spinnaker Securities Ltd. Bell Court House 11 Blowfield Street Loodon EC2M 7AY

Spinnaker

in Europe's

To Six Figure **Package**

Major Asset Management Firm

Sub-Saharan Fund Manager

Unique opportunity for an African specialist to make a lateral career move into emerging market asset ment. The role is to launch and run the Sub-Saharan fund for this market leader. This specialist emerging market team manages assets in excess of US\$ 3 billion and is enjoying considerable success as an integral part of a major international blue-chip firm

THE QUALIFICATIONS

THE ROLE

- Implement a strategy to launch, market and run the Sub-Saharan investment fund liaising with new and existing investors, reporting to the Chief Investment
- Handle all aspects of stock selection for the Sub-Saharan continent and contribute to broader asset allocation decisions for Africa as a whole.
- Ensure familiarity with the existing regulatory environment and anticipate political and economic developments through contact with intermediaries and regular travel.

Leeds 0532 307774 London 071 493 1238 Manchester 061 499 1700

Selector Europe

Aged 30 or over preferably born in the region, with an MBA or equivalent. Minimum of five years'

■ Some knowledge of the relevant stock markets in

An existing network of contacts in the financial community, particularly in South Africa, with the

experience in merchant banking, asset management

or stockbroking with a major international

the region with an awareness of the due diligence

drive and initiative to expand this contact base. The

stature and presence to establish credibility with the

sary to commit funds into the market,

Spencer Stuart

RECRUITMENT CONSULTANTS GROUP

2 London Wall Buildings, London Wall, London EC2M 5PP Tel: 071-588 3588 or 071-588 3576 Fax No. 071-256 8501

international Investor community.



STRUCTURED FINANCE **SENIOR TRANSACTOR**

LONDON

COMPETITIVE PACKAGE LEADING INTERNATIONAL INVESTMENT BANK

Our client has an innovative record in asset securification and structured finance and seeks to recruit a senior transactor with an experience of originating, negotiating and closing structured transactions utilising capital markets products and derivatives. The Structured Finance Senior Transactor will work as part of a small team reporting to the Head of the Department. The successful candidate will have 2 or more years' transaction experience in one or more of the following areas: re-packaged loan financing, collateralised bond obligations, structured loan syndication, cross-border financing, tax-based structured financing, derivative funds, future cash flow securitisation or asset backed securitisation. The position offers a competitive remuneration package including the full range of banking benefits. An exceptional career opportunity also exists for a less experienced transactor to join the team. Applications in strict confidence under reference SFST4983/FT to the Managing Director, CJA.

Opportunity to develop European marketing skills, with scope for career progression.



MARKETING MANAGER - EUROPE

CITY OF LONDON

£40,000-£45,000 + BONUS ASSET MANAGEMENT ARM OF MAJOR INTERNATIONAL FINANCIAL ORGANISATION

Our client manages a substantial pool of global equity, bond and balanced account portfolios from London for international institutional clients. We invite applications from candidates (likely to be aged 26-35) with a minimum of 3 years' financial sector marketing experience. Experience of marketing in Europe and language skills will be useful. The successful applicant will be responsible for marketing the group's expertise in the management of Japanese and Asian equities and global fixed income and global balanced portfolios to pension funds, insurance companies, governments, central banks and other supranational organisations and local intermediaries throughout Europe (30%-40% travel). Working closely with the Managing Director, there will be the opportunity to develop products and define marketing strategy. The brief includes naintaining the profile of the group by writing articles and the preparation of marketing literature. The essential q are initiative, a strong personality and exceptional communication and oral/written presentation skills. Initial remuneration is negotiable £40,000-£45,000 + bonus and full benefits package. Applications in strict confidence under reference MME4987/FT to the Managing Director, CJA.

ESTABLISHED SOUTH AFRICAN BANKING OPERATION

Following the political developments in South Africa our client is committed to expanding its London operations, and product range. These new positions offer scope for career development and increased earnings for individuals capable of making a major contribution to profits and offer longer term career progression internationally.



HEAD OF PROPRIETARY DEALING

CITY OF LONDON

£40,000-£60,000 + INCENTIVES

The Head of the proprietary risk taking unit in the dealing room will be responsible for building Rand business in London through active trading in the spot and forward Commercial and Financial Rand markets and will develop proprietary risk taking in third currencies. Applicants must have 5-7+ years' experience, including 3 years in the Rand markets. Candidates with similar experience in exotic currencies will also be considered, but all candidates must be able to demonstrate an exemplary track record. Reference HPD4985/FT



DERIVATIVES TRADER

CITY OF LONDON

Write with full CV to:

£30,000-£40,000 + INCENTIVES

This position will be attractive to qualified, younger candidates with 3-5 years' experience in IR and FX derivatives and a flair for innovation. Initially responsible for proprietary trading at the short end of the market (financial futures, FRAs, FXA/ERAs) the successful applicant will work closely with the Treasury Manager to develop the market in similar South African products. A thorough appreciation of accounting and risk controls is essential. Reference DT4986/FT

Initial remuneration and incentive driven package will be negotiable for candidates with more experience. Candidates wishing an initial confidential discussion please telephone 071-638 0680 or fax/write quoting appropriate reference to the Managing Director, CJA.



The Chartered Institute of Bankers Commercial Director c £45,000 plus benefits

The lastitute is seeking an energetic, bottom line oriented Commercial Director who will be responsible for developing and creating new products and services for more than 90,000 members in the UK and worldwide.

A member of the Executive, the Commercial Director will have excellent and proven negotiating skills, an in-depth understanding of publishing, both books and magazines, and be well versed in all aspects of electronic media and delivery systems. Some experience of organising conferences and project management will be useful.

Gavin Shreeve, Chief Executive The Chartered Institute of Bankers, 19 Lombard Street, Landon EC3V 9AS Closing date Friday 29 July 1994. Tel: 071 623 3531



portfolio managers in the UK, with some 65 billion under management, including 6900 million of discretionary funds. Brewin **BREWIN DOLPHIN BELL LAWRIE LTD**

Private Client

Executives

Manchester

Dolphin Holdings PLC, its parent company, is listed on the London Stock Exchange. We have 12 branches throughout the UK and are presently looking to expand our Manchester office. If you have a portfolio of quality advisory and discretionary clients, and are keen to join a developing firm, please write with full details to: David Cooper, Brewin Dolphin Ball Lawrie Ltd., Central Buildings, 11 Peter Street, Manchester M2 4QM.

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Philip Wrigley on 071 873 3351

Institutional Investor Relations

perating in complex global markets, S.G.Warburg is a leading provider of financial solutions to an international client base. Our corporate clients are both demanding and discerning; our service to them must be innovative and flexible. As a consequence, we have built the leading institutional investor relations team within the investment banking community. The team is responsible for providing advice to corporate clients on all aspects of institutional equity investor communications.

To grow this service further, we now seek to recruit two ambitious professionals, one to focus on our UK clients, the other dealing with our international business.

The individuals we seek will have a minimum of two years' experience gained ideally within a broking or fund management environment. The roles involve liaison with senior client contacts, so you must be a confident, credible and highly motivated communicator who can fit easily into a team environment. Your ability to build long term client relationships will be important.

For the right individuals, there is a competitive remuneration package, as well as the opportunity to build a successful career with S.G.Warburg.

To apply, please write with full career and salary details to:

J. R. W. Williamson, Director - Group Personnel S.G.Warburg Group Management Limited 1 Finsbury Avenue London EC2M 2PA

S.G.WARBURG

Swiss Stock Market Market Strategist Zurich

Our client is a leading Swiss Bank based in Zurich with a wide international network. It seeks to recruit an economist with strong experience in the analysis of global financial markets and extensive knowledge of the Swiss stock market to drive its investment research strategy for Swiss equities.

The market strategist will take the lead in formulating investment policies for the Swiss stock market, based on economic fundamentals, quantitative and technical analysis and the forecasts of the bank's sector analysts. Other activities will include reports and regular publications on topical research, support to the securities sales activities of the bank at home and abroad and close contact with the financial press.

Candidates should have a masters degree or doctorate in economics and proven experience in Fax 01/383 21 26

company analysis, including technical and quantitative methodologies. Knowledge of the Swiss stock market and of derivative instruments are prerequisites. Candidates will have a background in financial analysis or portfolio management and will now want to bring their skills into a challenging role which will allow them to use their strategic capabilities beyond day to day business. High communication skills, flexibility, assertiveness and effectiveness in a team environment are essential qualities. Working languages are German and/or English. The strategic importance to the bank of this position will be reflected in its level, career potential and remuneration package.

To apply, please write - in confidence - with full CV to Thomas Schnoz, MSL (Schweiz) AG, Eidmattstrasse 36, 8032 Zurich, Tel. 01 383 20 62,

MSIL (Schweiz) AG

NOMURA

Financial Controller Debt Derivatives

Nomura International, headquarters of the European arm of one of the world's largest securities houses is currently seeking a senior individual, preferably a chartered accountant, to join their London finance team to cover the debt derivative markets.

The position will report to the Head of Finance and be responsible for trading, funding and brokerage support in all debt derivatives. Only candidates with at least 3-5 years' experience, who have a sound knowledge of accounting procedures and Swap pricing models need apply. The position has a very "hands on" approach, dealing directly with individual swaps traders providing P/L movement on an intra-day and monthly basis.

This position presents an ideal opportunity to be directly involved in the front-end derivative markets. The successful candidate will be well-remunerated for a high level of commitment, innovation and team spirit.

For a confidential discussion please contact David Reynolds, Tel: 071-236 2400. Fax: 071-236 0316 or apply in writing to Sheffield-Haworth Limited, Prince Rupert House, 64 Queen Street, London EC4R 1AD.

SHEFFIELD-HAWORTH

Senior Credit Analyst **Energy & Natural Resources**

Competitive Salary + Banking Benefits

City Based

Excellent Salary

and Benefits

ING Bank is part of one of Europe's major financial institutions (ING Group), holding a prominent position in the areas of Corporate Banking, Trade & Commodity Finance, Emerging Markets and International Treasury.

As part of the continuing expansion of our London operations, we are seeking a Senior Credit Analyst in the Project and Export Finance area. The position will involve investigations and analyses of projects, companies, counterparties and related business opportunities, together with the production of effective financial analysis, control and risk assessments.

Candidates should be graduate calibre, preferably US credit trained with a minimum of 3 years international credit experience and have worked most recently within a project finance team.

PC skills, including a working knowledge of Lotus 123 are essential. If you feel that your skills and experience match the

above, please write in confidence with a full CV to: Margaret Oddy, Assistant Manager Personnel Internationale Nederlanden Bank NV 2 Copthall Avenue, London EC2R 7BD

ING BANK

Runni

tor creeking

G.N. ARBURG

arket

EUROPEAN EXECUTIVE-SEARCH FIRM

Due to expansion we are currently seeking two research assistants for our London office with proven experience obtained in an international search firm. Preference will be given to applicants with a thorough knowledge of the financial markets.

The candidates will be expected to work closely with the partners in charge, demonstrate excellent communication skills and possess an extremely high level of integrity.

Prospective candidates should be team oriented, creative and will be expected, when necessary, to accompany partners to client meetings in Europe.

Aged between 30 and 40, fluent in French, they should be highly motivated and capable of working to tight deadlines.

In the first instance please call or write in the strictest confidence to Mr. Eric SINGER.

SINGER, DANTON & HAMILTON

Chesham House, 150 Regent Street, LONDON WIR 5FA Tel. (071) 434-2469

GEOLOGIST, **COMPUTER SERVICES**

BHP, one of the largest and most successful natural resource companies in the world, needs a computer support/GIS person with a geology background for our Exploration office in London.

The successful caudidate will be responsible for conducting training and providing support for geological computer software, coordinating system use and database building among overseas locations, monitoring developments of geological surveys and international agencies and advising management on computer applications, policy and purchases.

Proficiency with DOS, Windows and UNIX/IRIX for configuring, tuning and maintaining systems operation is required. Talent for working with plotters, scanners, digitizers and experience with Techbase, AutoCad and ARC products is desirable.

Applicants should have university level education in geology or a related discipline, preferably with some practical field experience in minerals and an understanding of maps. Formal training or acquired mastery of cartography and geography is required. No phone calls please.

Apply to: Gonzalo Bravo

BHP Minerals International Exploration Inc. Brook House, 229 Shepherds Bush Road London W6 7AN, England

FAX No: 44-81-563-0427



Investment Analyst Leading to Fund Management Role Salary £ Neg.

Perpetual is one of the UK's leading Unit Trust Groups with a reputation for outstanding investment performance.

We now require an investment Analyst to join our international team. This position offers excellent prospects for early career development as we intend that the role will soon assume Fund Management responsibilities.

You should be in your early to mid twenties and have at least two years' experience of investment

Henley-on-Thames

Analysis. You should be prepared to study for the Investment Management Certificate if you do not already hold an appropriate qualification such as the A.I.I.M.R. or Securities Institute Diploma.

If you feel ready to take on this outstanding career opportunity, please send your CV together with a covering letter, which should include a daytime telephone number, to: Pat Kelly, Personnel Manager, at the address

(NO AGENCIES PLEASE)

Perpetual investment Management Services Limited, 48 Hart Street, Henley-on-Thames, Oxon RG9 2AZ (Member of IMRO)

Product Manager

Global Custody Electronic Links

The City

One of Britain's leading corporate banks, our client seeks to expand its business banking team through a key Product Management appointment.

Experienced in global custody or fund management, the successful candidate will develop and implement strategies for the application of SWIFT products, ETC systems and ISTTC

In support of sales and relationship management, this role involves ensuring that the results of systems development work will accommodate customers' immediate and future needs. In addition to the relevant market and product knowledge, experience of project leadership and direct customer contact is essential.

The Bank is looking for a strategic thinker - with excellent communication skills - capable of applying their technical understanding and commercial awareness to product development. The package on offer comprises a highly competitive salary and, of course, full banking-

To apply, in the strictest confidence, please write with full career and current salary details quoting reference A4416 to - The Confidential Reply Supervisor, at the address given below naming any organisations to which your details should not be forwarded.

BERNARD HODES

BIRMINGHAM · BRISTOL · CARDIFF · GLASGOW HEKTFORD - LEEDS - LONDON - MANCHESTER

sector benefits.

Griffin House, 161 Hammersmith Road, London W6 88S.

Head of Settlements

City

Our client is a dynamic, successful and expanding international securities business dealing primarily in the UK and European markets. Trading volumes are high and the product range broad, covering both fixed income and equities, together with associated derivatives.

The role carties responsibility for a large team and accountability for all settlement activities, in line with market and regulatory practices. There is a strong emphasis placed on strategically positioning the operations department to accommodate future business needs. Within a framework of constant change, the Head of Settlement Operations must work with other service providers to provide full support to the front office.

to £75,000 + Benefits

Success will be measured by external and internal customer satisfaction, tight control, increased efficiency, cost effectiveness and the development and responsiveness of the settlements team.

The candidate we seek will be aged 30-40, have strong managerial, interpersonal and change management skills, extensive knowledge of SFA regulations and in depth experience of UK and European Securities Settlements.

Interested applicants should forward a comprehensive CV, quoting ref 195656, to Diane Forrester ACA, Executive Division, Michael Page, 39-41 Parker Street, London WC2B 5LH.

Michael Page City Specialists in Financial Recruit

Executive Assistant. International Operations, UK, South Coast

Our client, a major insurer, forms part of a large multinational group, a market leader in 8 product and service industries, employing more than 100,000 people in 70 countries.

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ACCOUNTANCY COLUMN

Partners contemplate a new existence

ust one month after he took over from Mr Jim Butler as head of KPMG Peat Marwick at the start of this year, Mr Colin Sharman called a meeting of the firm's inner sanctum of 25 "general partners" to discuss a

radical proposal for change.

He put forward a suggestion that has stirred the profession in the last two weeks, since the news emerged that KPMG, the UK's second largest firm, was considering abandoning its traditional legal status as a partnership in favour of incorporation.

When details of the plan emerged, much of the rhetoric focused on incorporation as a technique to limit the liability of partners from vexatious legal actions. In practice, the issue is far more wide-ranging. For professional partnerships as a whole, the motives are varied and the results

At a country hotel in Berkshire at the start of this month, the KPMG general partners met again and agreed to set up a small sub-commit-tee of three, including Mr Sharman, to take the idea further. They have until late September to report back, before making proposals to the full partner-

ship at its annual meeting in October.
The sub-committee faces some formidable challenges. One of the frustrations is that little is known about incorporation in professional firms. Few of any size have so far done it, and little research exists on how successful it has been.

KPMG is not alone in considering the issue. For example, Mr Ian Brindle, senior partner of Price Waterhouse, says: "It is more a case of when than whether". He says the firm is examining incorporation, but is unlikely to make a decision

Andrew Jack explains why liability and more positive factors are making incorporation an attractive option

Like KPMG, Brindle argues that the escalating lawsuits against accountants is a key force for change. "The driver is the liability situation," he says. "It's got so out of hand." The same view is taken in a fact sheet issued to its members last October by the Chartered Association of Certified

By incorporating, a firm gets around the difficulty that all the per-sonal assets of all of its partners are at stake. The firm itself can still be sued as a corporate entity, but most of the partners would have their own wealth protected.

Those still at personal risk would be the ones directly involved in the advice which led to the legal action being taken, who could still be sued individually. They, like the firm, would attempt to buy insurance cover for their protection.

What it gets around is the problem of the Aberdeen tax partner suffering because of a muck-up by an audit partner in the south east of England," savs Sharman

Incorporation also crystallises outstanding legal actions so that new members joining the partnership would be protected from the legacy of the past. "It offers a psychological feeling of well-being to partners for today and tomorrow that when they go home they still have a home to go to," says Brindle.

However, it still falls short of the large accountancy firms' desire to limit "joint and several liability", by

even within the next 12 months. which they can be ordered to pay all uring. For newly-created partnerdamages in a court case even if they

were only partly to blame. A firm's reputation may be severely damaged or it may be driven out of business entirely by legal settlements. But it places the accountants in the same position as any company.

These worries are less significant in other professions. Mr Chris Bramall. head of professional ethics at the Law Society, says that firms of solicitors have been able to incorporate since January 1992, yet only a handful of sole practitioners have so far done so.
"No one has really shown any interest

r William Corbett, chief r William Corbett, chief executive of Stephenson Harwood, the law firm, says: "The number of outstanding claims against accountants is huge. There is simply not the same level of financial transactions go wrong the auditor is a very much closer and easier target than other profession-

He concedes that he has considered incorporation for his firm regularly the last time just six months ago but has so far ruled it out. He says one drawback for lawyers is a reluctance to disclose their fee

Mr Bramall also highlights draw-backs to incorporation which are as important for accountants as for lawyers and other types of firm: notably the transitional tax costs of restructships, this is less of an issue.

More generally, there are considerable cost implications: in the payment of national insurance and health contributions, pensions and taxes. Yet the traditional benefits of partnership over corporate structure are now declining, partly as a result of the move to current year assessment by the Inland Revenue. Declining profits and falling inflation have reduced the benefits of deferral of tax that have been possible up till now.

KPMG is in any case believed to be examining some tortuous legal structures involving a combination of limited partnerships and corporate shells in an attempt to ameliorate its tax

Incorporation has other clear benefits. Few professions have gone as far as the chartered surveyors, which relaxed their rules on incorporation as far back as 1986. A number of firms have now not only taken on a corporate legal structure, but sought outside capital through investors and stock market quotations. Access to outside investors is already possible for accountants and being considered in revisions to Law Society rules.

Mr David Buck, vice chairman of Debenham Tewson & Chinnocks, the surveyor which floated in 1987, says: We were operating in an increasingly competitive market which promised to put a brake on internal generation of capital to grow the business. We had aspirations to become worldwide property adviser."

He says that outside investment has not raised concerns from clients about interference and independence, but has given the company access to additional resources. He adds that disclosure of profits has proved "a good thing" and has no regrets about the decision to go public.

Mr Sharman at KPMG rejects the suggestion that outside capital as a fund for investment is a necessity although some of the firm's activities in eastern Europe and south east Asia do suggest substantial costs that require funding. But he concedes that his interest in incorporation is far broader than purely as a response to liability pressures.

He is more interested in the management impact incorporation might have: whether a corporate legal structure would better permit more corporate-style governance, or jeopardise the partnership ethos.

A corporate structure might, he argues, make it easier to give long-standing non-partners an equity stake, relieve the current heavy demands for capital from newlyelected partners, and make remuneration more flexible, for example.

These are problems that never troubled his predecessors, which controlled accountancy firms with part-ner numbers in double digits. KPMG now has nearly 600 partners in the

It is a management challenge for the larger accountancy firms that does not exist for many of their rivals - neither for the smaller accountants, or most of the lawyers and surveyors let alone stockbrokers, consultants and merchant banks that have

remained partnerships.

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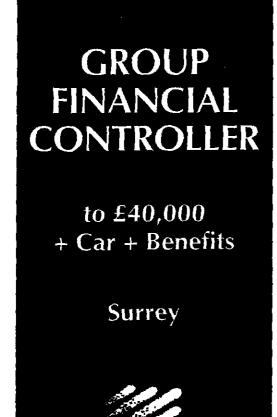
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General Motors Corporation

General Motors, one of the world's largest companies, has increased its market share and strives to remain a world leader in transportation production and services. GM's vision is to continue to build customer enthusiasm by focusing its people and its processes

on teamwork and continuous improvement in all areas of the business. GM have several strategic advantages that make the vision reality: a large customer base, a large and excellent car and truck dealer network; strong brands; a global presence in engineering, manufacturing and marketing; a management team with broad international experience, and most of all, a worldwide team of diverse, capable and motivated employees.

billion the company's philosophy is based on recruiting, developing and maintaining the best Standards of excellence prevail across all our business operations and we are constantly reviewing practices, procedures and systems through the International Audit function ensuring optimum levels of effectiveness, particularly the GM activities located in Europe, Asia-Pacific,

Operating in almost all the countries around the globe with a turnover in excess of US\$138

INTERNATIONAL CORPORATE AUDITORS

Salary £30-£35,000 plus

Exceptional Package - Bonus, Profit Share, Expat Policy

Due to demand from GM's worldwide operations we are seeking exceptional individuals to fill important posts in their dynamic International Audit function. Candidates should be bright, commercially aware and ambitious with at least three years auditing

or related work experience alongside a graduate professional accounting qualification and/or an

GOODMAN MASSON SHAW Financial Search & Selection



MBA. Individuals should be able to understand international cultural differences, be able to tune into local needs and be committed to adding value to the operating companies management

A rigorous analytical approach combined with excellent interpersonal skills is essential. European

These positions are based out of Vauxhall and Opel locations in UK and mainland Europe, however candidates must be prepared to undertake significant world wide travel, up to 100% (single and couples accepted through a travel and accommodation policy which reflects the importance of each role).

If you recognise these posts as the most challenging openings in International Auditing currently available, respond in writing sending a CV to our retained consultant Gny Matthews at GMS, Goodman Masson Shaw, 2 Bath Street, London EC1V 9DX; Tel: 071 336 7711; Fax: 071 336 7722 (any direct application will be forwarded to Goodman

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18/4 (44)

KPING

FINANCIAL CONTROLLER

RETAIL AND LEISURE SECTOR

BASED MIDLANDS

PACKAGE c.450,000 + BENEFITS

- Innovative and highly profitable PLC with revenues in excess of £200 million. Pre-eminence within their sector for product quality and service levels has
- structure and skills within the division are able to ensured unbroken growth for over 20 years. An internal re-organisation designed to

streamline the finance division and bring clarity to

position. Reporting to the Finance Director, key responsibilities will be leading the management accounts team and providing direction to the

control and audit department.

the key functions has created this high profile

meet the growing demands of a complex and dynamic business. Successful candidates will have gained a thorough understanding of both financial and management accounting disciplines in a blue chip

multi site service or retail environment.

Immediate objectives include ensuring the

 Aged mid 30's, a qualified accountant with board potential, a combination of technical skills and commercial ability and the stature and confidence to influence at the most senior levels.

Please apply in writing quoting Ref: 768 with full career and salary densits to: Richard Penrson Whitehead Sciention Limited The Courtyard, 707 Warwick Road Solitual 891 30A. Tel: 021 709 0909



HEAD OF STRATEGIC PLANNING

ESTABLISH A LEADING-EDGE FUNCTION

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- High profile new appointment within the UK subsidiary of a major multinational, reflecting a more independent, influential and creative role for the strategic planning function following a recent reorganisation.
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- You will also contribute on a wide variety of issues as a member of the senior management team, working
- to enhance the performance of the business, taking the initiative rather than reacting to events.
- · Around five years' experience within an established strategic planning function of a blue chip corporate or consultancy, with a track record of contributing to improved company performance.
- Aged 35-45, MBA or qualified accountant. A strong intellect, creative, with market focused business acumen, willing to question traditional thinking.
- Excellent interpersonal skills, highly persuasive, a confident communicator and presenter. Resilient and assertive, flexible and pragmatic. Well developed management skills and a 'team player'.

Picase apply in writing quoting Ref. 773 with full career and salary details to: za Ryda Whitehead Selection Limited Welbeck Street, London W1M 7HF Tel: 071 637 8736



FINANCE DIRECTOR

SUCCESSFUL YOUNG BUSINESS WITH AMBITIOUS GROWTH PLANS

WEST LONDON

\$70,000 + BONUS + BENEFITS

- Part of a large, international multimedia group, this \$80m+ turnover subsidiary is already a leading player in its market.
- Comprising a number of profitable businesses, its culture is one that promotes teamwork within a dynamic and informal environment.
- Working closely with other members of the senior management team, your brief is to help the business achieve its plans for further profitable growth. This will include involvement with acquisitions and joint ventures, management and statutory reporting, and financial control.
- A qualified accountant, probably aged 35-45, you are likely to have already held an FD role or be used to contributing to the development of a business at a
- You must be able to demonstrate the ability to operate successfully within a fast-paced, service orientated culture.
- Strong presentation skills, combined with a commercial outlook and flexible approach will help ensure synergy with the senior management team. The ability to engender team spirit and maximise performance at all levels will be key to success in the role.

Picase apply in writing quoting Ref: 772 Susan Ryder ead Selection Limi Welbeck Street, Landon WLM 7HB Tel: 071 637 8736





Secretary-General

The IASC is an independent private body, based in London, working for the improvement and harmonisation of financial reporting worldwide. Its standards are increasingly used to form the basis of national requirements in many countries.

Reporting to the Chairman and the Board, the Secretary-General is the Chief Executive and responsible for the effective management of all staff. Important aspects are providing the necessary support to the Board, and ensuring the highest quality of its technical pronouncements and the maintenance of its due process.

This is a high profile international position, requiring a person of stature who will liaise actively at senior level with Governments, regulatory authorities, stock exchanges, financial institutes and the Profession throughout the world.

Candidates are likely to be aged between 40 and 55, probably a qualified accountant with strong technical and promotional abilities. They must speak English, but other languages would be desirable.

They must possess a first class reputation recognised internationally, and have earned the respect of senior practitioners in the field of financial reporting.

Important personal qualities will be self motivation, a high level of intellectual and technical competence. first class administrative and communications skills, a passionate belief in international harmonisation of financial standards, and the drive and dedication to handle a diverse and demanding workload.

An attractive remuneration package will be negotiated with the successful candidate.

Please reply in confidence to Hamish Kidd who is advising on this appointment.

CLIVE & STOKES INTERNATIONAL No. 1 Derby Street, London W1Y 7HD. Telephone: 071-408 2192 In the fiercely competitive world of investment banking, Bankers Trust remains a truly exceptional global player. With 1993 profits in excess of \$1 billion and a worldwide presence, we provide sophisticated financial solutions to our clients, superior investment returns to our shareholders and rewarding, challenging work for our people. Specifically, we are global leaders in the areas of cash and securities processing, trust services and asser management.

Financial Controller

Global Institutional Services

Competitive Package

Success brings growth and we now need to recruit an ambitious Financial Controller. Yours will be a varied brief, involving financial analysis support to a range of our business units in London, Edinburgh, Frankfurt, Dublin and Luxembourg. You will also liaise with local controllers, internal audit professionals, operations groups and New York.

You must be able to demonstrate between six and eight years' relevant experience in management accounting, planning and forecasting. With a good degree in either accountancy or finance, you are PC literate and can point to significant exposure to a financial environment. Equally important will be your potential to achieve more, your energy and enthusiasm, your commitment and quality of approach and your grasp of business issues.

If you can deliver to this demanding brief, you will not be disappointed with either the salary and benefits or the future career prospects.

> To apply, please write with full career and salary details to Elaine Curran,

Human Resource Department, Bankers Trust Company, 1 Appold Street, Broadgate, London EC2A 2HE.



Poland

Excellent

Package

Management Information Systems Leader (Operations and Finance Focus)

With turnover in excess of \$3bn worldwide, this world class FMCG company is a market leader in its field. Internationally, our dient enjoys a presence in eighty countries and is looking to penetrate further into the dynamic, fast moving, emerging market economies. Their operations in Eastern Europe include the manufacture and distribution of high quality consumer goods. The existing large manufacturing and distribution network in Poland is seen as one of the strongest areas for future growth, expansion and profit contribution.

Initially, you will be responsible for the development of existing computer systems into true management systems (MIS) and infrastructure. The focus will be on both contributing to the bottom line as well as integration techniques are key to this job. Success in this high visibility area will prepare you for assuming broader, senior responsibilities in the overall financial policy, finance and administration/operations areas. Hence a knowledge/experience with finance and/or operations is required.

Significant experience in various capacities in MIS departments within growing and dynamic business environments, together with the ability to cope with difficult challenges will contribute to your success. A hands-on approach to problem solving and systems administration is essential as are your skills as an experienced team player. These attributes, combined with a strong, no nonsense pragmatic approach and the motivation and dedication to succeed will distinguish you from your contemporaries. Above all, good business acumen gained through your accountancy studies or MBA will enable you to further develop your managerial skills. The preference is for Polish speakers, although candidates with basic Polish and/or work experience in Poland are encouraged to apply.

Please send a full resumé with a covering letter to the address/fax below quoting reference FT 2296 on all correspondence. Applications will be treated in strictest confidence.



ANTAL INTERNATIONAL

8 Alice Court ● 116 Putney Bridge Road ● London SW 15 2NQ Tel: +44 (0) 81 874 2744 (8 lines) • Fax: +44 (0) 81 871 2211

Project Accountant

City

BZW Markets is a major force in global financial markets. Renowned for its innovative range of products, BZW is committed to the expansion of its trading activities.

Key to the development of the global money market and foreign exchange businesses will be the provision of accurate and meaningful management information. The role of Project Accountant has been created to facilitate this.

- Projects will include: Automating and developing the management
- reporting function. Developing risk reporting and analysis.
- Developing a high level; sophisticated financial reporting package.
- Managing special projects under the direction of the CPO.

The qualifications for this role will be:

- A graduate qualified ACA, with 1-3 years post qualified experience.
- Experience of treasury products.

Good spreadsheet skills would be desirable.

For the right individual the role will offer both variety and unrivalled career progression. Remuneration will be flexible depending on the level of experience but is likely to be in the range of £35,000-£40,000 plus banking benefits.

Interested applicants should forward their curriculum vitae to Andrew Norton at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

All direct applications will be forwarded to Michael Page.

Michael Page Finance Specialists in Financial Recourtm London Bristol Windsor St Albana Leatherhead No tingham Mastchester Leeds Glasgow & Worldwide

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Focus

c. £45,000 plus excellent benefits ENGLISH PARTNERSHIPS

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English Partnerships brings together English Estates, City Grant and Derelict Land Grant, to create one single integrated agency for the regeneration of land and property throughout England. Launched in April 1994 with initial funding of £250m, it has six regions with a central support function to stimulate investment and create jobs through reclamation of unused land or buildings and promotion of subsequent development opportunities. A senior appointment with professional development opportunities to head up a dynamic financial control and planning team in this powerful new organisation.

THE ROLE

- Reporting to the Finance & Administration Director, responsible for controlling expenditure, ensuring compliance with Government guidelines. Responsible for implementation of it strategy.
- Co-ordinate the six regional budgets, assess progress and recommend action as appropriate, provide strategic input to the corporate planning process
- Work with the Regional Directors to develop control procedures and oversee the implementation of new financial systems to efficiently and effectively deliver a

Leeds 0532 307774 London 071 493 1238 ester 061 499 1700

Selector Europe Spencer Stuart

■ A qualified Accountant or alternatively a property or

construction professional with at least ten years'

experience of controlling expenditure on major

Excellent analytical and problem solving skills ideally acquired in the private land development or property

A creative and innovative individual with an

enthusiastic and energetic style. A skilled administrator who is able to make a positive contribution to results

and to influence at Director and Regional level.

YOUNG BENNINGE DESECTOR

City

This is an exceptional opportunity for a graduate qualified chartered accountant. You will probably be in your early to mid 30's, Big 6 trained and looking for your first F.D. position.

You will report directly to the Managing Partner of this highly successful, leading law firm, and be a key member of the firm's seven man executive.

You will have total responsibility for all financial and accounting matters with a small staff reporting to you. Not only will you have a free hand to structure, build and develop your team, but you will be expected to review current financial management information and systems, make your own recommendations to the executive and implement these.

Working closely with the Managing Partner, you will provide him with the financial support he needs both to run the firm even more efficiently and help develop further its strategy for the next five years.

You must enjoy the cut and thrust of a pragmatic and competitive professional environment where your peer group will be the young and highly successful partners of the firm. If you feel you can match this exciting challenge, please send a comprehensive CV quoting your current remuneration package and daytime telephone number quoting reference 3405 to Bruce McKay, Touche Ross Executive Selection, Friary Court, 65 Crutched Friars,

London EC3N 2NP.

MANAGEMENT CONSULTANTS

BIRMINGHAM

Executive Resourcing



Director of Finance

The National Exhibition Centre Limited is a company jointly owned by Birmingham City Council and Birmingham Chamber of Commerce and industry. It is responsible for the management of the National Exhibition Centre, NEC Arena, International Convention Centre, Symphony Hall and the National Indoor Arena. These facilities are the largest, busiest and most versatile event facilities in the UK and outstanding in

Reporting to the Chief Executive you will initially work alongside the present Director of Finance and then succeed him on his retirement. Early priorities will be to understand the complexities of the business and review structures, systems and controls. You will play a major commercial and strategic role in contributing to overall corporate direction, improved performance and the evaluation of new business opportunities

CS85.000 + BENEFITS A qualified accountant, you will have a record of providing tight financial control and direction in customer responsive

businesses. Systems literacy and the ability to manage

change must be well proven. A strong commercial focus,

building skills are Indispensable requirements. The National Exhibition Centre Limited is committed to equality

backed by excellent communication, presentation and team

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to David Owens, Coopers & Lybrand Executive Resourcing Limited, 43 Temple Row, Birmingham B2 5JT quoting reference D484 on both envelope and letter.



iouche

Ross

Executive Resourcing

European Group Commercial Accountant SILCOCK EXPRESS HOLDINGS LTD **COMPETITIVE PACKAGE**

Silcock Express Holdings Ltd is the automotive distribution sub-group of Tibbett & Britten Group Pic which itself is a ropidly expanding logistics and distribution group with many "blue-chip" clients and a high contract base of business,

employing over 10,000 people in the UK, Europe, North

America, Africa and the Far East and having a turnover in

excess of £400m per annum. Silicock has recently acquired a major UK competitor and formed joint ventures for Channel Tunnel operations and inter-modal

activities in Germany and throughout East and West Europe.

The appointment of a Group Commercial Accountant is in recognition of the increasing emphasis being placed on transnational operations within Europe. Recording to the Silcock Group Finance Director, who is based in Essex, UK, you will spend a substantial amount of time of subsidiary companies across Europe. You will play a key role in business and contract

evaluations; the provision and analysis of management information; strategic planning; business performance reporting; profit improvement and implementation of change.

The position requires a qualified accountant with approximately 10 years' post qualification experience, able to demonstrate practical experience in the financial and commercial monagement of a multi-national company with multi-site operations - preferably in a transport/distribution environment. Fluency in English and German is a prerequisite and fluency in French is highly desirable. Your home base need not be the UK, and the remuneration package will reflect this flexibility.

Please send full personal and career details, including current remuneration and daytime telephone number, in confidence to Torrance Smith, Coopers & Lybrand Executive Resourcing Ltd, 1 Embankment Place, London WC2N 6NN, quoting reference TS1021 on both envelope and letter.

Europe. Turnover is currently around £85m.

Manufacturing Accountant

Major Media Group

London

c.£50,000+Car+Benefits

Our client is a prominent, fast moving UK pic which occupies a pro media. Attention has recently focused on maximising the effectiveness of the manufacturing/production area of the business. As a result, the Group wishes to appoint an experienced accountant to provide financial expertise and play a crucial role in improving management information, reducing costs and eliminating inefficiencies. Representing the central finance function, but located at the sharp end of the production process, you will need

to relate equally effectively to head office finance professionals and local operational staff. Critical tasks will

include spearheading the introduction of appropriate costing systems, identifying key performance indicators and acting as a financial sounding board for the production department. You are likely to be a graduate ACA/ACMA, aged 35-45, with at least ten years' experience in a large, sophisticated manufacturing environment and a demonstrable record of implementing change, including costsaving initiatives. Exposure to products with a short shelf life would be advantageous. This is a highly demanding

role requiring strong accounting skills and familiarity with state-of-the-art production costing systems, complemented by broad commercial awareness and a tough, results-driven approach. Success in this position will undoubtedly lead to further progression into a more senior general management or finance role. Please write to Tim Knight, enclosing career/salary details and quoting reference TCK/MB.



1-2 Dorset Rise, Blackfriars, London EC4Y 8AE

KPMG Selection & Search

FINANCE & ADMINISTRATION DIRECTOR

Exciting Opportunity with new Housing Association

 $c \pm 40,000 + car$

South Midlands

This is a first class opportunity for a Finance Professional to play a key role in the development of the Elgar Housing Association. The Association has been formed to take over the stock of Malvern Hills District Council and will be the major provider of affordable, rented housing in the area. Its prime objective is to deliver the highest quality housing services to tenants in some 5,000 homes. The Association has ambitious plans for future development.

The Association

New organisation based in the Malvern area. Emphasis on the highest quality housing services & A self motivated team player.

Ambitious development strategy. Total support from local Board of Management. Enthusiastic & professional management team.

The Role

Supporting the Chief Executive. Working as a member of the management team building the Association.

To develop and implement sound financial & administrative policies & strategies.

Raising funding & development finance. To set up and maintain "leading edge" IT systems.

To recruit and manage a professional team (covering finance, company secretarial, IT and personnel).

The Person

A senior qualified finance professional.

With the drive & commitment to make it happen. With a wide range of interests & who can support &

identify with the objectives of the Association. Hands-on experience of setting up business structures & business development.

Experience of Board reporting.

To Apply

Information pack available. Phone 0684 892700. Closing date 26th July, 1994.

Full CV and application letter to: Chris Almgill Elgar Housing Association Portland House, Church Street Malvern, Worcs, WR14 2BB

Closing date: 26th July



FINANCIAL CONTROLLER

North East

to £35,000 + Bonus

Our client is a £50 million turnover manufacturer of high quality electrical component products for a variety of industrial and commercial uses worldwide. The company is a market leader in its field and an ongoing programme of investment allied with a philosophy of continuous improvement will ensure that the impressive growth achieved to date is continued.

They now seek to appoint an outstanding young Financial Controller, who, reporting to the Head of Finance and heading a high calibre team, will assume responsibility for the day to day running of the finance and associated functions with the ultimate aim of profit improvement. The role is both broad and proactive and positive participation in the business is a high priority.

Candidates aged in their late twenties or early thirties will be graduate qualified accountants who can demonstrate a track record which encompasses management as well as technical skills ideally gained within a fast moving manufacturing environment. Highly motivated, the individual must possess the drive, initiative and commercial flair required to make an impact in a dynamic business. Development prospects are excellent.

Interested applicants should write to Fred Howie, Managing Director at Northern Recruitment Group, Vine House, Vine Lane, Newcastle upon Tyne NE1 7PU. Telephone 091 261 6940. Fax 091 261 8466. Please quote reference FH6274.



Qualified Management Accountant

Expanding building maintenance company in Walthamstow area. Experience in high volume, low value transactions required. To develop managerial

performance and costing information. Salary negotiable.

CV to Box A2111, Financial Times, One Southwark Bridge,

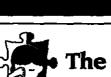
London SE1 9HL.

APPOINTMENTS WANTED

F.C.A. (37)

English Chartered Accountant seeks a senior finance/general management position, based in Essex/London area. Just completed 4 years overseas experience.

Write in confidence to Box A2110. Financial Times, One Southwark Bridge, London SE1 9HL



The National Autistic Society

Director - Finance

NW London £35 – £40.000 + benefits

The National Autistic Society owns and manages six schools and six adult centres in the UK. In addition to promoting professional and public awareness of the needs of those who live and work with autism, the Society provides training, advisory and information services and maintains and encourages research. The Society has an income of £14m and employs 550 staff.

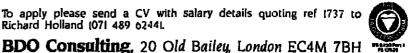
As a result of the Society's rapid and continuing growth, and in order to allow increased efficiency, there has been a restructuring at the head office. This has led to the opportunity for an experienced and creative finance professional to join the Senior anagement Team. Assisted by five stall, you will be responsible for managing all the Society's financial affairs, including those relating to project development, and playing a key role in the Society's strategic development.

This challenging and rewarding role requires a committed, dynamic and energetic team player. You must be a qualified accountant with at least ten years' broad experience gained at management level within a progressive, service led organisation. Although experience in the voluntary sector is not essential, you must have, or rapidly acquire, a clear understanding of the issues currently affecting charities. A strategic thinker, with a practical, commercial approach, you will have excellent interpersonal skills and the ability to build effective working relationships with a wide range of people.

Closing date for applications - 29 July 1994



To apply please send a CV with salary details quoting ref 1737 to Richard Holland (071 489 6244).



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Philip Wrigley on 071 873 3351

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Opportunity for a 'hands on' and 'make it happen' accountant used to managing change effectively who will be a key member of the management team



DIVISIONAL ACCOUNTANT

EAST MIDLANDS

DIVISION OF LEADING INTERNATIONAL ENGINEERING GROUP. T/O IN EXCESS OF £200M We invite applications from qualified accountants, ACA, ACCA, CIMA, probably graduates, aged 30-35, who must have had at least 6 years' post qualification experience in an engineering environment with a world class company. Exposure to batch production will be an advantage. You will report to, and work closely with, the Divisional Chief Executive and be responsible for the full range of accounting activities including: management accounts; product costing and financial accounting. However, there will be a strong focus on developing and implementing management accounting systems suitable for an increasingly innovative and market led engineering environment, experience of which will be an advantage. During the first 3-6 months you will work on a special project devising and installing a new product costing system for an important range of specific contracts. Essential personal qualities are the ability to motivate and drive forward an enthusiastic accounts team, to be a manager of change and to have an enquiring business mind. Initial remuneration package negotiable £32,000 - £37,000 by way of high base and management bonus, car, contributory pension, medical scheme and removal expenses if necessary.

Applications in strict confidence, under reference DA236/FT to the Managing Director, ALPS.

Listed Group Finance Director

> **CONSTRUCTION** INDUSTRY PLC

c£60,000 **PLUS BENEFITS**

NORTHERN ENGLAND

Our Client is a major fully quoted Group of Companies engaged in construction, development, and civil engineering. It now seeks to recruit an experienced, ambitious Finance Director.

The successful candidate will be a key member of the Executive Board and will play a major role in the management and profitable development of the Group. In addition to ensuring the financial integrity of the business and the provision of timely, accurate management information, the Finance Director will be heavily involved in strategic and commercial decision making. He or she will also strengthen the financial awareness of managers and directors at Group and at Divisional levels.

Applicants will be technically superior Chartered Accountants who can demonstrate substantial commercial and financial management experience, within a public group of companies. City liaison experience and familiarity with the commercial aspects of the construction, or an allied, industry would be particularly advantageous. A hands on approach, personal strength and excellent communication skills are essential.

If you meet the requirements of this demanding position, please send a comprehensive curriculum vitae to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064, quoting ref: F.T.1024.A. Closing date for applications: 23 July 1994.

SEARCH AND SELECTION: EXECUTIVES AND INDEPENDENT DIRECTORS



Treasury Analysis & Support

Leading Banking Group

London

To £35,000 + Bonus + Car + Banking Benefits Our client, a major banking organisation with an outstanding record of profitable growth, holds a leading position in the world of financial services. Dealing in a comprehensive range of financial products, it has achieved envisible successes through innovation and expertise. In recent years it has established one of the UK's leading bank treasuries and it is within this division that two excellent opportunities have arisen for experienced treasury

With responsibility for a small team, both roles will require extensive technical knowledge of treasury products, particularly fixed interest instruments. Key responsibilities will include the in-depth analysis of portfolio results and periodic accounting and both will require extensive front office liaison. In addition, the successful individuals will be required to provide innovative solutions to treasu accounting issues as they arise.

Probably aged 27-32, ideal candidates will be qualified acc least two years post-qualification experience of a banking ament. A significant proportion of this time must have been may be working within Public Practice and have extensive exposure to financial markets. Strong interpersonal skills, a high degree of professionalism and the ability to work to tight deadlines will be

WALKER HAMILL

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Executive Selection

An Influential Board Appointment with a premier US Corporation...

CHIEF FINANCIAL OFFICER

CS\$150,000 Benefits Relocation

MOSCOW

cDM180,000

Banking Benefits

FRANKFURT

With global revenues in excess of US\$12 billion, our client is one of top 60 corporations in the USA. Operating at the forefront of telecommunications and multi-media, the company boasts an enviable record of growth and continues to pursue on aggressive acquisitions and development strategy, firmly establishing the company as a major market force in telecommunications.

To exploit the considerable potential in Central Europe and to support an exciting portfolio of joint venture businesses and to direct future investments in the Russian Federation, the client has created a Russian based holding company which requires an energetic Chief Financial Officer.

Reporting to the Company President in Russia, the appointment will assume executive responsibility for directing the corporation's commercial and investment strategies, whilst working closely with the subsidiary companies to define and influence the development of financial controls, systems and procedures.

A qualified MBA/Accountant, the successful candidate will demonstrate a proven track record in an international business environment, where you will have already achieved notable success as a Senior Finance Executive. You will now want a challenging board role, with the

authority and responsibility to influence the strategic growth of the company. Whilst knowledge of Russian would be advantageous, candidates who demonstrate the desire to succeed, ambition and the willingness to relocate to this exciting market place should contact Mark Stewart, in strictest confidence, at FSS Europe, Charlotte House, 14 Windmill Street, London W1P 2DY. Tel No: (44) 71 209 1000 (days) or (44) 256 810266 (eves) Fax No: (44) 71 209 0001.



BUSINESS SYSTEMS MANAGER

Exceptional Opportunity for Qualified Finance Professional

CENTRAL LONDON

c.£45,000

+ Bonus

+ Car

Our client is a publicly quoted major international engineering group operating in 45 countries and with a turnover approaching £1 billion. An excellent opportunity has now arisen for a qualified finance professional to support the strategic and operational development programme currently in place. Reporting to the Head of Group Audit your varied brief will include undertaking high-profile reviews of Group Systems worldwide and evaluating their continued relevance to business needs. You will advise comp management on systems implementation and provide independent progress reports. The ideal candidate will

therefore, require the following:

Have a knowledge of business process re-engineering techniques Graduate, qualified ACA/CIMA with at least 3 years POE.

Have had exposure to senior management in a rapidly changing environment.

Have a diplomatic, flexible and persuasive approach, and the ability to cope with the many cultures of a truly international organisation.

This is a high-profile role requiring overseas travel to Europe, the U.S.A., Australia and the Far East, A high degree of commercial acumen is required combined with the ability to exploit the outstanding longer term career prospects available. These could be within the U.K. or overseas.

interested applicants should write in confidence to Andrew Livesey, quoting reference number 2081 at Nicholson International (Search and Selection Consultants), Bracton House, 34-36 High Holborn, London, WCIV 6AS. Alternatively

NICHOLSON INTERNATIONAL

fax your details on 071 404 8128 or call 071 404 5501 for an initial discussion.

Rapidly expanding hi-tech group

YOUNG ACCOUNTANT

London

c\$28,000 + car

Our client is a major force in its market-place. Manufacturing a range of highly regarded high technology products, the \$60 million turnover group is forecasting continuing expansion both in the UK and internationally.

An important member of the financial team, the successful candidate will gain broad experience in a dynamic environment. As Financial Controller of the main operating company, he or she will prepare and analyse financial and management information, supervise and motivate a small department and ensure 'control' and 'quality'. As a focal point for operational management the Financial Controller will have the opportunity to participate in commercial decisions and the development of

Likely to be aged in their mid 20s, applicants should be qualified accountants with 1-2 years post-qualification experience gained in the profession or industry. Excellent communication skills and computer literacy are necessary.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference

LLOVD MANAGEMENT Selection Confedence TS (light Holliers London Willy SQA 971405 3499

Englisered stockers

The company is part of a £500 million turnover group with manufacturing and marketing activities worldwide. The Group is global market leader in one product area and a major competitor in other products. The UK business manufactures both high volume product and major project contracts for industrial users in domestic and export markets. Organic growth will double sales in the next three years.

THE APPOINTMENT

- Develop business strategies and forecasting models.
- Implement strong financial controls, management and ■ Manage IT development and ensure MIS to support
- Ensure project contract terms conditions and costings are fully evaluated.
- Responsible for treasury and tax.

Please apply in writing with a full CV and salary details, quoting reference 90763/A, to Nigel Rose.

THE REQUIREMENTS

- Graduate accountant, probably aged 35 plus.
- Experience in manufacturing industry.
- Commercially astute with first class interpersonal skills
- Highly analytical with excellent systems design and implementation experience.
- Hands-on performer, liaising closely with factory



K/F ASSOCIATES



FINANCIAL CONTROLLER, RETAIL ORIENTED BUSINESS

To combine professional strength and real commercial understanding

c. £27,500 + car

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Renowned for a high level of personalised service in a premium, retail oriented market, this company, a subsidiary of a major plc, already has more than a dozen shops in Central London, supported by a production unit making use of the most modern specialist technology; more shops are planned, to satisfy the growing demand. We are looking for a Financial Controller to report to the MD, with responsibility for all aspects of the computerised finance function, including the preparation of the business plan, budgeting, both management and statutory accounts, and credit control. However, the job goes far beyond the provision of accurate figures; the appointee will carry out a detailed cost review of each activity, will analyse and contribute to proposals for new shop openings and the appropriate capital expenditure, and will be expected to make the most of a new EPOS system. ldeal candidates will be qualified accountants with a retail or manufacturing background, who enjoy both hands-on involvement and the wider commercial contribution required in a small but growing company. Please send full career details quoting reference WE 4112 on both letter and envelope and a telephone number at which we can contact you to make interview arrangements quickly, to Judy Brasier, Ward Executive Limited, 4 - 6 George Street, Richmond-upon-Thames, Surrey TW9 1JY

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fulfil this key role at one of the world's foremost investment banking institutions.

Within the already established Frankfurt operation, this new position will allow an experienced accounting professional to develop and restructure both the systems and reporting approach in a highly sophisticated and dynamic environment. The role will entail working closely with the local front office responsible for bonds, equity derivatives and syndications, as well as senior management in the trading and finance areas

Candidates should clearly demonstrate an impeccable academic record combined with 2-3 years relevant experience gained at an international banking or securities house or, alternatively, within the profession.

Drive, motivation, commitment and highly developed analytical skills, are the essential qualities needed to Highly developed communication skills are essential, although fluency in German is not a pre-requisite.

This is a rare opportunity for an individual to enter into a high profile role, where the level of responsibility and influence is significant. The ability to act decisively and provide effective solutions is paramount and will afford the successful individual outstanding further career development within the global organisation.

Interested candidates should contact Jacqueline Long on (44) 71 209 1000, eves & weekends (44) 474 874473 or write to her enclosing a CV at FSS Europe, Charlotte House, 14 Windmill Street, London W1P 2DY, United Kingdom, Fax: (44) 71 209 0001.



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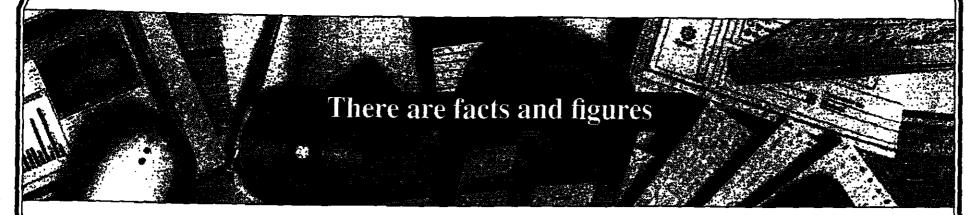
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MCC

A History

SYSTEMS ACCOUNTANTS FOR CONSULTANCY



And there's clear vision

Relevant, up-to-date management information is vital to the success of any organisation. In isolation, however, it is a blunt instrument. Used alongside broad commercial vision and clear business insight, it becomes a powerful corporate enabler. One of the UK's leading firms of management consultants and accountants, Coopers & Lybrand works with an impressive range of industry names on performance-critical projects. Projects which aim to give our clients a significant business edge in complex, competitive markets.

Clients turn to us not just because of our name, but because of our people. Our consultants work in multidisciplinary teams, on major systems implementation exercises. Working closely with clients, they manage change on a planned and structured basis, with a view to creating better businesses.

Solutions for Business

Likely to be working currently as a systems accountant, you should be a graduate with a professional qualification and at least five years' blue-chip company experience. This experience which must have included major involvement in systems implementation projects.

Whilst your technical expertise is important, It is perhaps only half the story. As a consultant, you'll need to develop productive working relationships with some demanding, discerning clients. They'll expect you to have impressive professional credibility, the ability to communicate successfully to a wide audience, the capacity to listen, analyse, recommend and then deliver. Above all, they expect, and get, results.

You'll be working alongside exceptional colleagues in a culture which both supports and demands.

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The role of consultant does not suit everyone and you should think hard before applying. For those it does suit, however, this is a rich opportunity of building and sustaining long term client relationships, whilst working on pivotal business issues. That is, If you can see further than facts and figuresi

If you feel you can add to the strength of our team, please write with full career and salary details, to Steve Bevon, Coopers & Lybrand, 1 Embankment Place, London WC2N 6NN, quoting ref. FT092.

Qualified CIMA

Central London

FINANCIAL CONTROLLER - CTRCA \$40K

We are a young dynamic company with a current turnover of £15M and

- We argently need to appoint a Financial Controller who: Is cuthusiastic and ambitious
- Has proven man management ability Can develop a small, effective and forward looking finance function

- Possesses strong negotiating skills Has excellent IT skills
- Is technically strong
 Is 28 to 35 years old with at least 2/3 years post qualification experience
- Timely financial and management reporting
- A significant contribution to the management team Positive input towards optimising bus
- Cost management expertise including standard costing Drive in further developing, imple information systems.

If you match, please send your CV to our advisors, including your current salary and notice period by the 22nd July 1994, quoting RD264 to: Dawn Skinner, Latham Consultancy Ltd., 7 Kenrick Place, London W1H 3FF

NEWLY QUALIFIED ACA

Package: Circa £25K + Benefits

Based at Docklands head office, Woodchester Crédit Lyonnais plc, part of Crédit Lyonnais Group, is seeking to appoint a Profit Planning/Technical Accountant. Responsibilities will include pricing strategy in the financial markets, being influential in ensuring compliance with the latest technical standards issued by both accounting and other statutory bodies and the evaluation of new products and opportunities.

The successful candidate must have an extensive knowledge of budgeting and taxation, excellent technical ability, a high level of numeracy and comprehensive

The position will provide considerable interest for an ambitious person who is prepared to develop the role in a successful and expanding company.

Please note that a no-smoking policy operates throughout the company. Please apply in writing, enclosing your C.V. to the Personnel Dept, Woodchester Crédit Lyonnais plc. Woodchester House, Selsdon Way, Docklands, London

WOODCHESTER CREDIT LYONNAIS

Finance Director

Engineering c. £36,000 + car Oxfordshire

MORRIS HOARE & ASSOCIATES Part of a quoted engineering group, our client supplies engineering components to leading automotive manufacturers. Due to the rapid expansion of the company, a capable and energetic professional is now required for this challenging role.

As a member of the executive team you will play a key role in providing strong financial management to support the development of the company. You will have responsibility for all accounting and finance matters and the development of new management information systems.

Aged 25-35, you will be an ambitious ACMA with experience in a fast moving

competitive industry. Technical experience, strong personal presence and experience with the introduction of new accounting / manufacturing i.T. systems

Salary and bonus will give an earnings package of around £36,000 and other benefits will include a fully expensed car and medical insurance.

Relocation assistance will be given where appropriate.

Please write with a comprehensive CV, quoting reference 520/FT to: David Morris, Morris Hoare & Associates, Snuff Mill Warehouse, Park Lane, Bewdley, Worcestershire, DY12 2EL Tel: 0299 401500

EXECUTIVE SEARCH AND SELECTION

Wagon Industrial Holdings p.l.c. is a broadly based engineering group with more than 4,000 employees at over 30 locations in the UK and Europe. Our main activities are in storage and retail equipment, engineering and automotive products.

Group Management Accountant

Attractive Salary + bonus + car . Telford

Based at our Telford Head Office, this is a fast track appointment which has arisen following internal promotion and which offers real career development opportunities. Reporting to the Group Financial Controller you will, as a member of a

small professional team, provide support to the Group Executives to enable them to monitor and enhance the performance and profitability of operating subsidiaries. Other key tasks will involve the integration of acquisitions and the development of activity based costing methodologies across the Group. You will probably be a graduate ACMA, ideally aged early to mid 30's, with a sustained record of high achievement in a manufacturing environment. A willingness to travel and work at a variety of locations in the UK and mainland Europe is essential. Preference will be given to candidates with experience in implementing activity based costing management systems.

We offer an attractive salary, bonus, car and a comprehensive range of benefits including relocation assistance in appropriate circumstances. Please send a full CV giving salary details and covering letter stating reasons why you should be selected to: Alan Hodson, Group Personnel Executive, Wagon Industrial Holdings p.l.c., Haldane House, Halesfield, Telford, Shropshire, TF7 4PB.



OPERATIONS REVIEW

£32,000 + Car

Exciting opportunity to join a small, high profile seem at one of the UK's premier Fund Managers. Duries include risk-based auditing and management reviews.

systems development and a sigmiscant number of special
projects. Candidates, aged 28-30.

will be ACAs (first time pesses)

with post-qualification experience of Financial Services

CORPORATE/ PROJECT FINANCE

£32,000 + Bfts Top Surceen Merchant Bank has opportunities for two outstand-ing, recently qualified ACAs with agr. teenty exposure to special work. Current activity includes major infrastructure projects to developing countries and cross border M&A work in Europe. Carear prospects are first class for the control of the contr lynamic individuals with imposing personalities and ecemplary professional records. A second language would be

FINANCIAL **ANALYSIS** London £30,000 Pkge

iousehold name Pic seeks a ewly qualified ACA with an exemplary ecademic record for a broad, project-based role, encom-passing strategic and operational plaining, management and statitory reporting, competition analysis and corporate financial issues. This highly visible position offers an excellent introduction to inance in a commercial enviror

For further information pla telephone on 071-831-2323 or send your CV to Hudson Shribman, Vernon House, ne. London WC1A 20EL (Pax No. 071-404-5773). HUDSON SHRIBMAN

FINANCE AND ADMINISTRATION Oversee 6 operating European offices for US multimational parent. Responsible for accounting, transce, advantagement & MSS. Know US GAAP. Billinguad English/French &/or English/German, Edensie travel. Can be based anywhere in Europe. To 500K. CV to Recruter, PO Box 55151, Van Nuys, CA 91413, USA or Finc 818-881-8505.

APPOINTMENTS WANTED

FINANCIAL CONTROLLER £25-30k, Car & Benefits

The Company

- Market leader technology company Multi-national company with eleven offices in seven countries
- Expanding & developing business base
- The Position
- Regional financial advisor Broad treasury function
- Financial aspects of bid preparation Administrative functions
- High exposure to wide range of activities
- Familiarity with US commercial
- practices 'Hands-on' responsibility for accounting
- Key role for Finance Professional Surrey/Sussex border
- Qualifications Minimum five (5) years relevant
- High callbre graduate with a UK recognised accounting designation
- Highly computer literate/strong analytical
- Team leader, excellent inter-personal
- Highly self-motivated.

experience

Applicants should forward CVs including salary history to:

Box A2108, Financial Times, One Southwark Bridge, London SE1 9HL

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FINANCIAL CONTROLLER British Chartered

Accountant, 41, Big Sixtrained, currently with highly successful German subsidiary of U.S. direct selling fmcg group, PC and IMB AS/400 iterate, hands-on experience of GAAP reporting and financial modelling, wishes after two years in France and nine years in Germany to return to U.K.

Please write to Box A2109, Financial Times, One Southwark Bridge, London SE1 9HL

Corporate Development Manager

Industrial/Manufacturing PLC

c. £65,000 + Car

Our client is a UK-headquartered industrial Group with 75% of its £600m plus turnover generated by overseas subsidiaries.

Principal activities are the manufacture and supply of components to the automotive and other industries. Based in London and reporting to the Chief Executive, the Corporate Development Manager will be responsible for laging the Group's worldwide acquisition programme. Candida in the age range 30-40 years, will probably be graduate accountants ideally with qualifications in law or business. Fluency in French or German would be an advantage. Industrial sector line management experience is essential together with a genuine interest in manufacturing. Strong analytical skills, intellectual robustness, self-confidence, energy, resilience and an entrepreneurial streak are required to identify and develop new business opportunities for the Group. Please reply, in confidence, with full career details to Peg Eva, as adviser to the company, at Thomson Partners Ltd., 1-11 Hay Hill, Berkeley Square, London W1X 7LF.

> Thomson Partners Search and Selection



EXCITING CAREER OPPORTUNITY FOR A TALENTED ACCOUNTANT

C £30,000 + BENEFITS

South Cheshire

AromaScan plc is the worlds leading development Company specialising in the design and manufacturing of aroma analytical instrumentation and sensor

Reporting directly to the Finance Director responsibilities will include:

- the production of management information
- introducing an integrated information technology system
- preparing financial information for strategic business plans and annual
- the production of statutory financial statements

Candidates must be qualified accountants of graduate calibre and have had 4-5 years post-qualifying experience gained ideally within a substantial international analytical instrument organisation together with a strong track record of personal and professional achievement.

If you are attracted by the demands of this unrivalled opportunity offering exceptional career development prospects please send a comprehensive CV including salary to:



Mr W S Buck AromaScan plc Electra House Electra Way Crewe CW1 1WZ

Internal and Systems Audit Manager **WEST SUSSEX**

Competitive Package

Our client, MGM Assurance, with over 140 years experience of the life insurance market, has through the continued introduction of new products and the creation of a direct sales force, consolidated its position as a leading independent financial services

The Company is now seeking to recruit a young and dynamic qualified ACA who can build upon the already excellent reputation of the existing team. This increasingly important role, is regarded as a business partner to line management, leading systembased audits and providing guidance both on technical controls and systems development. Reporting directly into the General Manager of MCM, this is a high profile position and candidates are likely to be from either a unit - linked life office or a financial services company.

It is expected that the successful candidate will be a top class communicator with the potential for future development within MGM.

Please forward by post or fax your CV. to Keith Tracy, Heathfield Hargreaves Ltd., Chauce House, 6 Boltro Road, Haywards Heath, West Sussex, RH16 1BB. Tel: 0444 416636 Fax: 0444 416002



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LONDON - SUSSEX - NORTHAMPTON

Young International **Financial** Director

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- * One of the UK's fastest growing Pics.
- * A recent major acquisition; primary focus on design innovation led expansion.
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- Extensive worldwide travel; a second European language preferable.
- * Ideal for mid to late 20's, ACA with professional and/or industrial international

Please send a comprehensive CV to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064, quoting ref: F.T.1044.D.



Financial Controller

c£40,000 package Entertainment

Our client, a leading international entertainment group with a turnover in excess of £300m, has expanded out clear, a searing international experiment learn coupled with innovative marketing strategies has been effective in producing accelerated organic growth, leading to substantial business opportunities globally. There now exists a requirement to augment the management team with the appointment of a Financial Controller. Reporting to the Vice President of Finance and managing a team of accountants, the appointment will be responsible for maintaining, controlling and reporting on all aspects of the financial and management accounts of the group. This is an extremely proactive role that will involve extensive liaison with Divisional Sector Management.

Senior Management.

This opportunity will appeal to a qualified accountant (aged 28-35) with a record of achievement to date. Experience in a similar commercial organisation is a prerequisite. A stong academic background and the ability to communicate with people at all levels, within a challenging and demanding environment is essential. Proficiency in at least one other foreign language is highly desirable.

The benefits include an attractive basic salary, car allowance, large company benefits and the potential to

gess rapidly to senior management stat

our London office quoting RWH31, enclosing a brief resumé.
WALKER HAMILL

Tel: 071 287 6285 Fac: 071 287 6270

INTERNATIONAL MANUFACTURING GROUP requires for its Headquarters in Athens FINANCIAL CONTROLLER

The right candidate should be a Chartered Accountant between 25-35 years old. The position requires extensive travelling in Africa. Knowledge of Greek would be an advantage.

The company offers good career prospects and an attractive reumeration package.

Please write in confidence to:

Deras Group Akti Miaouli 81, 1st floor, Office 14. 185 38 Piraeus

Tel: 418 6336 Fax: 418 6337



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071 873 3351

Finance Director

Clothing Import and Distribution

package circa £55,000 negotiable Equity opportunity

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Ideally aged mid 30s to mid 40s and of graduate calibre, it is essential that the person appointed is a qualified accountant -preferably Big 6 trained. Senior financial management experience - gained outside professional practice and within a fast paced, commercial/industrial, blue chip organisation - is also essential. This must have included exposure in several of the key responsibility areas listed above, and should demonstrate an attention to detail and an ability to contribute successfully at a strategic level. Experience of managing a sizeable team, a good understanding of IT systems and hardware and an appreciation of overseas trading envir would all be highly relevant.

Suitably qualified and experienced candidates should send a full CV, in confidence, to CKRS at the address below - quoting reference number 93353N on both letter and envelope, and including details of current enumeration and availability.

GKRS

SEARCH & SELECTION

Park House, 6 Killingseck Drive, York Road, Leeds LS14 6UF. Tel: 0532 484848. Fax: 0532 484852 A GKR Group Company

FINANCIAL CONTROLLER

West Yorkshire

This £50 million turnover business, involved in the design. import and distribution of clothing is owned by its management

and uncared by a venture capital synthetic set by 31. I fix company has excellent trading relationships with the high street chain store and department store retailers, and has developed favourable, long-term partnerships with quality manufacturers overseas. Despite the difficult economic climate of recent years.

Working closely with the Managing Director, the Finance Director will be fully involved with the commercial development of the business. Key responsibilities will include the following:

supervising the preparation of group management accounts; consolidations, interim and annual reports and accounts;

ment information on which to base key decisions

ensuring the Board has appropriate financial and

providing management control of IT, shipping

services and the BS5750 quality assurance

and backed by a venture capital syndicate led by 3i. The

the company has shown sustained growth.

c£40,000 package

Our client, a medium size manufacturing company in Surrey, is seeking an experienced financial controller. As a member of the management team the successful candidate will be expected to provide professional support to the operations managers and contribute to the overall management of the business. In addition, the position carries full responsibility for all financial, accounting and

Candidates experience must include total financial and accounting responsibilities in a manufacturing company. In | addition, it is necessary to demonstrate a hands-on approach to management, a high sense of urgency and the ability to cope in a rapidly changing environment. An appropriate professional qualification is essential.

For consideration please submit your CV with salary information to:

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In Leicester and Bristol the role will have a corporate finance bias, providing advice in connection with MBQ/MBIs, acquisitions and disposals.

In Luton and Exeter candidates will provide a wide range of specialist services including due diligence investigations and Reporting Accountants' work. Successful candidates will have a minimum of 2/3 years relevant

experience at a senior level within a venture capital, financial institution, or an accounting environment. Bristol will particularly welcome candidates with a venture capital background. You must be a self starter, who despite rigorous time pressure, will deliver only the highest standard of work.

If you have the requisite experience and stamina required to join our thriving team, then please send your career history and a covering letter stating your preferred location to Lynne Gomer, Recruitment Manager, Ernst & Young, Becket House, Lambeth Palace Road, London SEI 7EU.

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Reporting to and working closely with the UK Finance Director you will contribute to policy decisions at the highest level. Performance reviews, competitor analysis and systems development all have to be handled with flair and imagination. Thus excellent presentational and interpersonal skills are demanded.

Much depends on your ability to combine practical experience with a high level of business acumen and strategic vision. A graduate, qualified accountant with at least two years' commercial experience you will be seeking the opportunity to have a direct impact on this outstanding Group.

Write enclosing full CV and contact telephone numbers to Patrick Donnelly, quoting reference FT/114.

Consultants

23 Duriston Road, Kingston-Upon-Thames, Surrey KT2 5RR.

BUSINESS ANALYST

Our client, a major International Medical Equipment Business, with annual revenues in excess of over \$1 billion is currently recruiting for a Business Analyst.

Experienced in driving business decisions forward in a highly commercial environment, you should be:

- French speaking
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- 4 3-5 years in a broadly disciplined role within a manufacturing or service industry.
- Highly computer literate/strong analytical skills A team leader with excellent interpersonal skills.

As a high flying individual, you can expect rapid development towards a managerial role in the company's corporate Head Quarters in Paris.

Salary: c£28,000 plus benefits package. Apply immediately and in confidence to:

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ses limites et vous pensez qu'il est temps à présent d'intégrer l'Entreprise. Si votre sens du contact, votre esprit réalisateur et votre enthousiasme com-

municatif sont réels, nous sommes prêts à vous rencontrer à votre convenance. Merci d'envoyer votre dossier de candidature (lettre manuscrite, CV et photo). sous réf. 99801, à Media System, 6 impasse des Deux Cousins, 75017 Paris, qui transmettra.

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- Aged 28-30, you should be of graduate calibre with a strong financial background; ideally having trained with an international audit firm and/or a multinational company with strong PC and Financial modelling skills. A flexible approach, together with excellent written and oral communication skills are essential to liaise with managers at all levels. You are perfectly bilingual and preferably, the English language is your mother tongue.

Please send letter, career resume, photo and present salary to Monique Herbet - Ref. H399/FT - ERNST & YOUNG CONSELL - Tour Manhattan - 92095 Paris-La Défense 2.

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